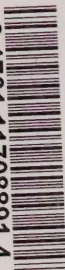


3 1761 11708891 4



CA1
PS
-1994
N22

GOVT



Digitized by the Internet Archive
in 2023 with funding from
University of Toronto

<https://archive.org/details/31761117088914>

CAI
PS
- 1994
N22

Government
Publication
1

The New Face of Government

A Guide to the New Federal Government Structure – Second Edition

1994



Canada	Groupe
Communication	Communication
Group	Canada
Publishing	Édition

Canada



The New Face of Government

A Guide to the New Federal Government Structure

SECOND EDITION

© Minister of Supply and Services Canada 1994

Available in Canada through your local bookseller or by mail from:
Canada Communication Group — Publishing
Ottawa, Canada K1A 0S9

Cat. No. PO60-4/9-1994E
ISBN 0-660-15518-4

Canadian Cataloguing in Publication Data

Main entry under title:

The New Face of Government: A Guide to the Federal Government
Second Edition

Publication aussi disponible en français sous le titre : *Le nouveau visage du gouvernement.*

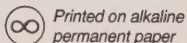
ISBN 0-660-15518-4
Cat. No. PO60-4/9-1994E

1. Federal government — Canada.
2. Executive departments — Canada.
- I. Canada Communication Group. Publishing.
- II. Title: *A Guide to the Federal Government.*

JL95.N48 1994

320.471

C94-980248-4



AV02916

TABLE OF CONTENTS

INTRODUCTION

ACKNOWLEDGEMENTS

SECTION I GOVERNMENT DEPARTMENTS

Quick Reference: Cabinet Ministers (By Department)	1
Quick Reference: Deputy/Associate Deputy Ministers	5
Agriculture and Agri-Food Canada	9
Canadian Heritage	13
Citizenship and Immigration Canada	17
Environment Canada	21
Finance Canada	25
Fisheries and Oceans Canada	28
Foreign Affairs and International Trade	31
Health Canada	36
Human Resources Development Canada	40
Department of Indian Affairs and Northern Development	46
Industry Canada	50
Intergovernmental Affairs	57
Justice Canada	58
National Defence	62
Natural Resources Canada	66
Privy Council Office	70
Public Works and Government Services Canada	73
Revenue Canada Customs, Excise and Taxation	77
Solicitor General Canada	83
Transport Canada	88
Treasury Board Secretariat	94

SECTION II THE HOUSE OF COMMONS

Members of Parliament	99
Cabinet Ministers	115
Secretaries of State	123
Cabinet Committee Membership	126
Parliamentary Committees	127
Standing Joint Committees	132
Special Joint Committee	132
Party Critic Responsibilities	133

SECTION III SUPPLEMENTARY INFORMATION

House of Commons Calendar	136
Members of Parliament by Province	137
Federal Communications Council	140
Agencies and Crown Corporations - Designated Minister or Department	147

INDEX	151
-------------	-----

INTRODUCTION

When the first edition of *The New Face of Government* was published last year, it provided a quick snapshot of some major changes in federal departments. With this 2nd edition, we've expanded the coverage to all federal departments and added extensive contact information for senior managers throughout the federal public service.

Individuals throughout the federal government — in inquiries centres, corporate services, public affairs, libraries — canvassed managers and assembled the dozens of lists and references needed to bring *New Face* together. Many more individuals helped with the painstaking process of verifying phone and fax numbers, titles and recent personnel changes.

The *New Face of Government*, 2nd Edition, provides an omnibus overview of the main estimates for all federal departments; a who's who of senior officials as well as telephone and fax numbers for most senior managers. We've also included organization charts and a variety of other useful, and even previously unpublished, information to help make government more accessible.

We hope you'll find this authoritative publication a valuable reference tool.

ACKNOWLEDGEMENTS

A special note of appreciation is due to the following individuals who coordinated collection and verification of information and materials for **The New Face of Government, 2nd Edition**:

<i>Agriculture and Agri-Food Canada</i>	<i>Renée Aubry, Claude Dagenais</i>
<i>Canadian Heritage</i>	<i>Wendy Bergeron, Francine Gallo</i>
<i>Citizenship and Immigration</i>	<i>Valérie de Montigny, Margo Nielson, June Coxon, Denise Marchand</i>
<i>Environment Canada</i>	<i>Geoffrey Lusignan</i>
<i>Federal Communications Council</i>	<i>Nix Wadden, Dennis Orchard</i>
<i>Finance Canada</i>	<i>Denis Schuthe</i>
<i>Fisheries and Oceans</i>	<i>Anne Gaudrault, Jacinthe Parent</i>
<i>Foreign Affairs and International Trade</i>	<i>Jean White, Louis Carisse, Greg Maven, Sylvie Chenail</i>
<i>Health Canada</i>	<i>David Beavis</i>
<i>House of Commons</i>	<i>Pierre de Montigny, Heather Bradley</i>
<i>Human Resources Development</i>	<i>Frank Ianni, Aline Charlebois</i>
<i>Indian Affairs and Northern Development</i>	<i>Toni Bramley, Nancy Shipman</i>
<i>Industry Canada</i>	<i>Carol Morin</i>
<i>Intergovernmental Affairs</i>	<i>Frédérique Tsai</i>
<i>Justice Canada</i>	<i>Marie-Claire Wallace, Lynne Routhier</i>
<i>National Defence</i>	<i>LCdr Bruce Irvine, Paul Renaud</i>
<i>Natural Resources</i>	<i>Mary Glen</i>
<i>Privy Council</i>	<i>Colette Gagnier, Pierre Monette</i>
<i>Public Works and Government Services</i>	<i>Marie Plante</i>
<i>Revenue Canada Customs, Excise and Taxation</i>	<i>Don LaBelle, Ben Cornick</i>
<i>Solicitor General</i>	<i>Lyse Pallascio</i>
- RCMP	<i>Mireille Badour, Michel Robert</i>
- CSIS	<i>Phil Gibson</i>
- Correctional Service of Canada	<i>John Vandormalen, Jennifer Jager</i>
<i>Transport Canada</i>	<i>Christine Hirstwood, Sue Horton</i>
<i>Treasury Board</i>	<i>Jean Tousignant, Brenda Turner, Huguette Prigent</i>

We would like to thank everyone for their efforts to make this publication as current and accurate as possible.

Managing Editor: Mary Metcalfe

French Editor: Jacques Chenail

Research Assistants: Jennifer Nichol, Barbara Cowie, Maryse Zalzal, Roger Lachaine

Design/Layout: Envirocomm

SECTION I

GOVERNMENT DEPARTMENTS

QUICK REFERENCE
CABINET MINISTERS
(BY DEPARTMENT)

DEPARTMENTAL OFFICE

HILL OFFICE

The Honourable Ralph E. Goodale
Minister for Agriculture and Agri-Food

Sir John Carling Building, 9th floor
930 Carling Avenue
Ottawa ON K1A 0C5
T: (613) 996-2508
F: (613) 996-9219

Room 175, East Block
Ottawa ON K1A 0A6
T: (613) 992-7107
F: (613) 996-2404

The Honourable Michel Dupuy
Minister of Canadian Heritage

Les Terrasses de la Chaudière
25 Eddy Street
Hull QC K1A 0M5
T: (819) 997-7788
F: (819) 994-5987

Room 230, Confederation Building
Ottawa ON K1A 0A6
T: (613) 992-2659
F: (613) 992-9469

The Honourable Sergio Marchi
Minister of Citizenship and Immigration

Place du Portage, Phase I
50 Victoria St., 23rd Floor
Hull QC K1A 1L1
T: (819) 997-1843
F: (819) 953-4930

Room 507, Confederation Building
Ottawa ON K1A 0A6
T: (613) 947-4447
F: (613) 947-4452

The Honourable Sheila Copps
Minister of the Environment

Les Terrasses de la Chaudière
10 Wellington Street, 28th Floor
Hull QC K1A 0H3
T: (819) 997-1441
F: (819) 953-3457

Room 509-S, Centre Block
Ottawa ON K1A 0A6
T: (613) 995-2772
F: (613) 953-3457

The Honourable Paul Martin
Minister of Finance
Minister Responsible for the Federal Office of Regional Development - Québec

L'Esplanade Laurier
21st Floor, East Tower
140 O'Connor Street
Ottawa ON K1A 0G5
T: (613) 996-7861
F: (613) 995-5176

Room 515-S, Centre Block
Ottawa ON K1A 0A6
T: (613) 992-4284
F: (613) 995-5176

***The Honourable Brian Tobin
Minister of Fisheries and Oceans***

200 Kent Street, 15th Floor
Ottawa ON K1A 0E6
T: (613) 992-3474
F: (613) 990-7292

Room 207, Confederation Building
Ottawa ON K1A 0A6
T: (613) 996-5509
F: (613) 996-9632

***The Honourable André Ouellet
Minister of Foreign Affairs***

Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2
T: (613) 995-1851
F: (613) 996-3443

Room 314, West Block
Ottawa ON K1A 0A6
T: (613) 995-8872
F: (613) 995-9926

***The Honourable Roy MacLaren
Minister for International Trade***

Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2
T: (613) 992-7332
F: (613) 996-8924

Room 359, West Block
Ottawa ON K1A 0A6
T: (613) 995-4702
F: (613) 995-8359

***The Honourable Diane Marleau
Minister of Health***

Jeanne Mance Building, 21st Floor
Tunney's Pasture
Ottawa ON K1A 0K9
T: (613) 957-0200
F: (613) 952-1154

Room 256, Confederation Building
Ottawa ON K1A 0A6
T: (613) 996-8963
F: (613) 995-2569

***The Honourable Lloyd Axworthy
Minister of Human Resources***

140 Promenade du Portage
Phase IV, 14th Floor
Hull QC K1A 0J9
T: (613) 994-2482
F: (613) 994-0448

Room 418-N, Centre Block
Ottawa ON K1A 0A6
T: (613) 995-0153
F: (613) 947-4442

***The Honourable Ronald A. Irwin
Minister of Indian Affairs and Northern Development***

10 Wellington Street, 21st Floor, Suite 2100
Hull QC K1A 0H4
T: (819) 997-0002
F: (819) 953-4941

Room 583, Confederation Building
Ottawa ON K1A 0A6
T: (613) 992-6418
F: (613) 953-4941

***The Honourable John Manley
Minister of Industry***

235 Queen Street, 11th Floor East
Ottawa ON K1A 0H5
T: (613) 995-9001
F: (613) 992-0302

Room 356, Confederation Building
Ottawa ON K1A 0A6
T: (613) 992-3269
F: (613) 992-0302

***The Honourable Marcel Massé
Minister for Intergovernmental Affairs***

155 Queen Street, 5th Floor
Ottawa ON K1A 1K2
T: (613) 943-1838
F: (613) 943-1855

Room 165, East Block
Ottawa ON K1A 0A6
T: (613) 992-3480
F: (613) 992-6474

***The Honourable Allan Rock
Minister of Justice
Attorney General of Canada***

Justice Building, 3rd Floor
239 Wellington Street
Ottawa ON K1A 0H8
T: (613) 992-4621
F: (613) 990-7255

Room 448, Confederation Building
Ottawa ON K1A 0A6
T: (613) 947-5000
F: (613) 947-4276

***The Honourable David Collenette
Minister of National Defence
Minister of Veterans' Affairs***

National Defence Headquarters
101 Colonel By Drive
Ottawa ON K1A 0K2
T: (613) 996-3100
F: (613) 995-8189

Room 121, East Block
Ottawa ON K1A 0A6
T: (613) 995-4988
F: (613) 995-1686

***The Honourable Anne McLellan
Minister of Natural Resources***

Sir William Logan Building
580 Booth Street, 21st Floor
Ottawa ON K1A 0E4
T: (613) 996-2007
F: (613) 996-4516

Room 323, West Block
Ottawa ON K1A 0A6
T: (613) 992-4524
F: (613) 943-0044

***The Honourable David Anderson
Minister of National Revenue***

7th Floor, Connaught Building
555 MacKenzie Avenue
Ottawa ON K1A 0L5
T: (613) 995-2960
F: (613) 952-6608

Room 133, East Block
Ottawa ON K1A 0A6
T: (613) 996-2358
F: (613) 947-4429

The Honourable David Dingwall
Minister of Public Works and Government Services
Minister responsible for the Atlantic Canada Opportunities Agency

Place du Portage, Phase III, Room 18-A-1
11 Laurier Street
Hull QC K1A 0S5
T: (819) 997-5421
F: (819) 953-1908

Room 607, Confederation Building
Ottawa ON K1A 0A6
T: (613) 996-4743
F: (613) 953-1908

The Honourable Herb Gray
Solicitor General of Canada

340 Laurier Avenue West
Sir Wilfrid Laurier Building, 13th Floor
Ottawa ON K1A 0P8
T: (613) 991-2924
F: (613) 952-2240

Room 231-S, Centre Block
Ottawa ON K1A 0A6
T: (613) 995-7548
F: (613) 995-3259

The Honourable Doug Young
Minister of Transport

Place de Ville, 29th floor, Tower C
330 Sparks Street
Ottawa ON K1A 0N5
T: (613) 991-0700
F: (613) 995-0327

Room 707, Confederation Building
Ottawa ON K1A 0A6
T: (613) 992-5991
F: (613) 996-8645

The Honourable Arthur C. Eggleton
President of the Treasury Board and Minister responsible for Infrastructure

L'Esplanade Laurier
East Tower, 9th Floor
140 O'Connor Street
Ottawa ON K1A 0R5
T: (613) 957-2666
F: (613) 990-2806

Room 207, Confederation Building
Ottawa ON K1A 0A6
T: (613) 941-6339
F: (613) 990-2806

QUICK REFERENCE
DEPUTY/ASSOCIATE DEPUTY MINISTERS

The following lists Deputy and Associate Deputy Ministers as of May 31, 1994. The list is in alphabetical order by Department/Agency.

AGRICULTURE AND AGRI-FOOD CANADA

Raymond J. Protti

Deputy Minister

Sir John Carling Building, Room 909
930 Carling Avenue, Ottawa ON K1A 0C5
T: (613) 995-8091 F: (613) 995-2210

Harold Bjarnason

Associate Deputy Minister

Sir John Carling Building, Room 10115
930 Carling Avenue, Ottawa ON K1A 0C5
T: (613) 995-7129 F: (613) 995-7389

ATLANTIC CANADA OPPORTUNITIES AGENCY

Mary Gusella, President

Blue Cross Building, 3rd floor
644 Main Street, Moncton NB E1C 1E2
T: (506) 851-6128 F: (506) 851-7403
Postal Address: Post Office Box 6051
Moncton NB E1C 9J8

**CANADIAN CENTRE FOR MANAGEMENT
DEVELOPMENT**

Ole M. Ingstrup, Principal

De La Salle Campus, Block B
Room 504, 373 Sussex Drive
Ottawa, ON K1N 8V4
T: (613) 992-8165 F: (613) 943-1038
Postal Address: P.O. Box 420, Station A
373 Sussex Drive, Ottawa, ON K1N 8V4

CANADIAN HERITAGE

Marc Rochon, Deputy Minister

Les Terrasses de la Chaudière, Rm. 12-A-14
25 Eddy Street, Hull QC K1A 0M5
T: (819) 994-1132 F: (819) 997-0979

**CANADIAN INTERNATIONAL DEVELOPMENT
AGENCY**

Huguette Labelle, President

Place du Centre, 12th Floor
200 Promenade du Portage
Hull, QC K1A 0G4
T: (819) 997-7951 F: (819) 953-3352

CITIZENSHIP AND IMMIGRATION

Peter V. Harder, Deputy Minister

Place du Portage, Phase I
23rd Floor, 50 Victoria Street
Hull QC K1A 1L1
T: (819) 997-2684 F: (819) 953-7700

D. Ian Glen, Associate Deputy Minister

Place du Portage, Phase I
23rd Floor, 50 Victoria Street
Hull QC K1A 1L1
T: (819) 953-3219 F: (819) 953-1453

ENVIRONMENT CANADA

Mel Cappe, Deputy Minister

Les Terrasses de la Chaudière
10 Wellington Street
Hull QC K1A 0H3
T: (819) 997-4203 F: (819) 953-3457

Danielle Wetherup

Associate Deputy Minister

Les Terrasses de la Chaudière
10 Wellington Street
Hull QC K1A 0H3
T: (819) 953-7137 F: (819) 953-2115

FEDERAL OFFICE OF REGIONAL DEVELOPMENT - QUEBEC

Lorette Goulet, Deputy Minister
Tour de la Bourse, 800 Place Victoria
P.O. Box 247, Montreal, QC H4Z 1E8
T: (514) 283-4843 F: (514) 283-7778

FINANCE CANADA

David A. Dodge, Deputy Minister
L'Esplanade Laurier
140 O'Connor Street, Ottawa ON K1A 0G5
T: (613) 992-4925 F: (613) 952-9569

FISHERIES AND OCEANS CANADA

William Rowat, Deputy Minister
200 Kent St., 15th floor
Ottawa ON K1A 0E6
T: (613) 993-220 F: (613) 993-2194

FOREIGN AFFAIRS AND INTERNATIONAL TRADE CANADA

**Reid Morden, Deputy Minister
Foreign Affairs**
Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2
T: (613) 944-4911 F: (613) 944-0856

**R. Allen Kilpatrick, Deputy Minister
International Trade**
Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2
T: (613) 944-5000 F: (613) 944-8493

HEALTH CANADA

Michèle S. Jean, Deputy Minister
Jeanne Mance Building, Rm. 2140
Tunney's Pasture
Ottawa ON K1A 0K9
T: (613) 957-0212 F: (613) 952-8422

**Scott Serson
Associate Deputy Minister**
Jeanne Mance Building, Rm. 2140
Tunney's Pasture, Ottawa ON K1A 0K9
T: (613) 954-5904 F: (613) 952-8422

HUMAN RESOURCES DEVELOPMENT CANADA

**Jean-Jacques Noreau
Deputy Minister**
Place du Portage, Phase IV, 13th floor
140 Promenade du Portage
Hull QC K1A 0J9
T: (819) 994-4514 F: (819) 953-5603

**François P. Pouliot
Associate Deputy Minister**
Place du Portage, Phase IV, 13th Floor
140 Promenade du Portage, Hull QC K1A 0J9
T: (819) 994-4517 F: (819) 953-5603

INDIAN AFFAIRS AND NORTHERN DEVELOPMENT CANADA

Dan. E. Goodleaf, Deputy Minister
10 Wellington Street
Hull QC K1A 0H4
T: (819) 997-0133 F: (819) 953-2251

**Richard J. Van Loon
Associate Deputy Minister**
10 Wellington Street
Hull QC K1A 0H4
T: (819) 997-0854 F: (819) 953-7694

INDUSTRY CANADA

Harry Swain, Deputy Minister
C.D. Howe Building
East Tower, 11th Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 992-4292 F: (613) 954-3272

**Kevin Lynch
Associate Deputy Minister**
C.D. Howe Building
East Tower, 11th Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 954-0709 F: (613) 954-3272

JUSTICE CANADA

**John C. Tait, Q.C.
Deputy Minister**
Justice Building, Room 350
239 Wellington Street, Ottawa ON K1A 0H8
T.: (613) 957-4997 F: (613) 941-2279

Eric A. Bowie

Associate Deputy Minister

Justice Building, Room 450
239 Wellington Street, Ottawa, ON K1A 0H8
T: (613) 957-4888 F: (613) 954-2414

Anne-Marie Trahan Q.C.

Associate Deputy Minister

Justice Building, Room 150
239 Wellington Street, Ottawa, ON K1A 0H8
T: (613) 957-4660 F: (613) 952-8538

Mary E. Dawson, Associate Deputy Minister

Justice Building, Room 650
239 Wellington Street, Ottawa, ON K1A 0H8
T: (613) 957-4888 F: (613) 952-4279

NATIONAL DEFENCE

Robert Fowler, Deputy Minister

National Defence Headquarters
MGen George R. Pearkes Building
101 Colonel By Drive, Ottawa ON K1A 0K2
T: (613) 992-4258 F: (613) 995-2028

John de Chastelain

Chief of the Defence Staff

National Defence Headquarters
MGen George R. Pearkes Building
101 Colonel By Drive, Ottawa ON K1A 0K2
T: (613) 992-5054 F: (613) 992-3945

Patrick O'Donnell

Vice Chief of the Defence Staff

National Defence Headquarters
MGen George R. Pearkes Building
101 Colonel By Drive, Ottawa ON K1A 0K2
T: (613) 992-6052 F: (613) 995-8578

Lawrence Murray

Deputy Chief of the Defence Staff

National Defence Headquarters
MGen George R. Pearkes Building
101 Colonel By Drive, Ottawa ON K1A 0K2
T: (613) 992-3355 F: (613) 945-7991

NATURAL RESOURCES CANADA

Jean McCloskey

Deputy Minister

580 Booth Street, 21st floor
Ottawa ON K1A 0E4
Tel: (613) 992-3456 F: (613) 992-3828

PRIVY COUNCIL

Jocelyne Bourgon, Clerk of the Privy Council and Secretary to the Cabinet

Langevin Block, 80 Wellington Street
Ottawa ON K1A 0A3
T: (613) 957-5400 F: (613) 957-5729

Margaret Bloodworth

Deputy Clerk

Security and Intelligence, and Counsel
Box 309, Postal Station B, 59 Sparks Street
Ottawa ON K1A 0A3
T: (613) 957-5696 F: (613) 957-5277

Ronald L. Bilodeau, Deputy Minister and Associate Secretary to the Cabinet (Intergovernmental Relations)

Heritage Place, 5th Floor
155 Queen Street, Ottawa ON K1A 0A3
T: (613) 947-5695 F: (613) 943-1857

PUBLIC SERVICE COMMISSION

Ruth Hubbard, President

L'Esplanade Laurier, West Tower,
Room 1902, 300 Laurier Avenue West
Ottawa, ON K1A 0M7
T: (613) 992-2788 F: (613) 996-4337

PUBLIC WORKS AND GOVERNMENT SERVICES

Ronald Quail, Deputy Minister

Place du Portage, Phase III, Room 17A1
Hull QC K1A 0S5
T: (819) 956-1706 F: (819) 956-8280

REVENUE CANADA CUSTOMS, EXCISE AND TAXATION

Pierre Gravelle, Deputy Minister

Macdonald Building, Room 1102
123 Slater Street, Ottawa ON K1A 0L8
T: (613) 957-3688 F: (613) 952-1547

SOLICITOR GENERAL CANADA

Jean T. Fournier, Deputy Solicitor General

340 Laurier Avenue West, 13th Floor
Ottawa ON K1A 0P8
T: (613) 991-2895 F: (613) 990-8312

STATISTICS CANADA

Ivan P. Fellegi

Chief Statistician of Canada

R.H. Coats Building, 26th Floor

Tunney's Pasture, Ottawa, ON K1A 0T6

T: (613) 951-9757 F: (613) 951-4842

TRANSPORT CANADA

Nick Mulder

Deputy Minister

Place de Ville, Tower C

Ottawa ON K1A

T: (613) 990-4507 F: (613) 991-0851

TREASURY BOARD

Robert Giroux

Secretary

L'Esplanade Laurier

140 O'Connor Street, 9th Floor

Ottawa ON K1A 0R5

T: (613) 993-5215 F: (613) 998-9071

VETERANS' AFFAIRS

David Nicholson

Deputy Minister

66 Slater Street, Room 1624

Ottawa, ON K1A 0P4

T: (613) 996-6881 F: (613) 952-7709

WESTERN ECONOMIC DIVERSIFICATION

Janet R. Smith, Deputy Minister

Canada Place, Suite 1500

9700 Jasper Avenue

Edmonton, Alberta T5J 4H7

T: (403) 495-4164 F: (403) 495-6222

AGRICULTURE AND AGRI-FOOD CANADA

ROLE AND RESPONSIBILITIES

The organization of the Department was streamlined during 1993-94 in order to make the Department more accessible to farmers and the agri-food industry, to reflect the reduction in the number of Ministers from three to one and to consolidate those units engaged in policy development, farm support measures, marketing activities and international functions. The major changes include:

- reducing the number of permanent Assistant Deputy Ministers from seven to five;
- merging the offices of the Deputy Minister and Associate Deputy Minister;
- creation of a new Market and Industry Services Branch to consolidate marketing, international trade and agri-food development functions; and
- creation of a new Policy Branch to consolidate policy development and facilitate the implementation of farm support, transportation and adaptation functions.

FINANCIAL REQUIREMENTS BY ACTIVITY

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Agricultural Research and Development	269,497	262,842
Inspection and Regulation	275,159	280,799
Farm Income and Adaptation	1,173,971	1,278,044
Policy	39,059	40,769
Market and Industry Services	118,122	137,364
Rural Prairie Rehabilitation, Sustainability and Development	83,453	109,136
Corporate Management and Services	60,840	62,563
Canadian Grain Commission	50,421	52,589
Total	2,070,522	2,224,106

DEPARTMENTAL MANAGEMENT

Raymond J. Protti, Deputy Minister

Sir John Carling Building, Room 909
930 Carling Avenue
Ottawa ON K1A 0C5
T: (613) 995-8091 F: (613) 995-2210

Mr. Protti was appointed Deputy Minister effective May 31, 1994. From October 1991 to his current appointment he was Director of the Canadian Security Intelligence Service. Prior to that, he was Deputy Minister of Labour and previously, Deputy Secretary to the Cabinet (Operations).

Harold Bjarnason

Associate Deputy Minister

Sir John Carling Building, Room 10115
930 Carling Avenue, Ottawa ON K1A 0C5
T: (613) 995-7129 F: (613) 995-7389

Mr. Bjarnason was appointed Associate Deputy Minister of Agriculture and Agri-Food Canada in August 1993. Before his current appointment, Mr. Bjarnason was Associate DM (Grains and Oilseeds) at Agriculture Canada and Executive Director, Planning with the Canadian Wheat Board.

**Michelle Comeau, Assistant Deputy Minister
Market and Industry Services Branch**

Sir John Carling Building, Room 509
930 Carling Avenue, Ottawa ON K1A 0C5
T: (613) 995-9554 F: (613) 992-1559

Mrs. Comeau was appointed Assistant Deputy Minister of the Market and Industry Services Branch in September 1993. She has held several positions in the Department including Regional Personnel Advisor (Quebec), Departmental Secretary and Assistant to the Deputy Minister.

Frank Claydon

Assistant Deputy Minister, Policy

Sir John Carling Building, Room 3116
930 Carling Avenue, Ottawa ON K1A 0C5
T: (613) 995-5880 F: (613) 992-5062

Mr. Claydon remains as Assistant Deputy Minister, Policy, a position he has held since 1986. He has also worked extensively in the Treasury Board Secretariat in numerous capacities.

**Gordon Dittberner, Assistant Deputy Minister
Corporate Services**

Sir John Carling Building, Room 8114
930 Carling Avenue, Ottawa ON K1A 0C5
T: (613) 995-5118 F: (613) 943-8115

Dr. Dittberner has held various positions in Agriculture Canada, including Inspector General, Food Production and Inspection Branch and Director General, Veterinary Inspection, Food Production and Inspection Branch.

Brian Morrissey

Assistant Deputy Minister, Research

Sir John Carling Building, Room 7119
930 Carling Avenue, Ottawa ON K1A 0C5
T: (613) 995-7084 F: (613) 943-2728

Dr. Morrissey has been Assistant Deputy Minister of the Research Branch since January 1992. Previous appointments include ADM for Science at the Department of Fisheries and Oceans and ADM of Agriculture's Food Production and Inspection Branch.

**Art Olson, Assistant Deputy Minister
Food Production and Inspection**

59 Camelot Dr., Nepean, ON K1A 0Y9
T: (613) 952-8000 F: (613) 951-1131

Dr. Olson has been Assistant Deputy Minister of the Food Production and Inspection Branch since 1991. He has held a number of other positions in Agriculture Canada, including ADM, Research and ADM, Research and Operations Sector.

**Dennis Stephens, Special Advisor
Rural Renewal Secretariat**

P.O. Box 220
200 Graham Avenue, 4th Floor
Winnipeg MB R3C 4N1
T: (204) 984-6510 F: (204) 984-6500

Mr. Stephens takes on the challenge of defining and providing leadership to the rural mandate as Special Advisor to the Rural Renewal Secretariat. He was formerly ADM of the National Grains Bureau in Winnipeg from 1989 to 1993.

**Louis Tousignant, Special Advisor
National Marketing Systems**

Sir John Carling Building, Room 969
930 Carling Avenue, Ottawa ON K1A 0C5
T: (613) 995-8581 F: (613) 941-5796

Mr. Tousignant was appointed Special Advisor - National Marketing Systems and Secretary to the Task Force on Supply Management for Agriculture and Agri-Food Canada in January 1994.

DIRECTORS GENERAL AND EQUIVALENTS

B. Mitchell, Director General
Audit and Evaluation Branch
T: (819) 994-1991 F: (819) 994-1782

R.G. Ray, Director General
Communications Branch
T: (613) 995-8963 F: (613) 941-6484

R. Ballantyne, Director General
Human Resources Branch
T: (613) 993-5610 F: (613) 992-8166

B.A. LePitre, General Counsel
T: (613) 996-7109 F: (613) 995-9020

Corporate Services Branch

D. Miller, Director General
Finance and Resource Management Services
T: (613) 995-5118 F: (613) 943-2065

D. Fenety, Director General
Information and Facilities Services
T: (613) 995-5118 F: (613) 996-9564

Food and Production Inspection Branch

E. Cleghorn, Director General
Canadian Pari-Mutuel Agency
T: (613) 998-4922 F: (613) 952-7466

D. Hendrick, Director General
Management Strategies and Priorities
T: (613) 952-8000 F: (613) 943-8027

Dr. N. Willis, Director General
Animal and Plant Health Directorate
T: (613) 952-8000 F: (613) 952-0677

Dr. M. Baker, Associate Director General
Animal and Plant Health Directorate
T: (613) 952-8000 F: (613) 952-0677

Dr. A. MacKenzie, Director General
Food Inspection Directorate
T: (613) 952-8000 F: (613) 998-5967

W. Ormrod, Director General
Plant Industry Directorate
T: (613) 952-8000 F: (613) 992-1863

Dr. A. Gravel, Director General
Atlantic Region
T: (506) 851-7670 F: (506) 851-2911

L. Hillier, Director General
Ontario Region
T: (519) 837-9400 F: (519) 837-9766

Dr. L. Anderson, Director General
Alberta Region
T: (403) 292-4364 F: (403) 292-6132

Dr. G. Roy, Director General
Québec Region
T: (514) 283-8888 F: (514) 283-3143

P. Amundson, Director General
Mid-West Region
T: (204) 983-7739 F: (204) 984-4272

A. Oliver, Director General
British Columbia Region
T: (604) 666-7766 F: (604) 666-6130

Market and Industry Services Branch

S. McKay, Director General
National Marketing Programs
T: (613) 957-7078 F: (613) 996-2430

Dr. G. Lavoie, Director General
Agriculture and Industry Services Directorate
T: (613) 957-7078 F: (613) 996-2430

S. Humber, Director General
Food Bureau
T: (613) 995-9554 F: (613) 954-0112

M. Gifford, Director General
International Trade Policy Directorate
T: (613) 995-9554 F: (613) 996-7621

C. W. Ross, Director General
International Markets Bureau
T: (613) 995-9554 F: (613) 995-0949

Policy Branch

T. Richardson, Director General
Farm Income Policy and Programs
T: (613) 995-5880 F: (613) 996-8586

Dr. D. Hedley, Director General
Industry and Policy Analysis Division
T: (613) 995-5880 F: (613) 996-8586

A. Lazar, Director General
Policy Coordination and Strategic Directions
T: (613) 995-5880 F: (613) 996-8586

H. Migie, Director General
Adaptation and Grain Policy Directorate
T: (204) 983-8370 F: (204) 983-5300

Prairie Farm Rehabilitation Administration

Dr. H.M. Hill, Director General
T: (306) 780-5081 F: (306) 780-5018

Research Branch

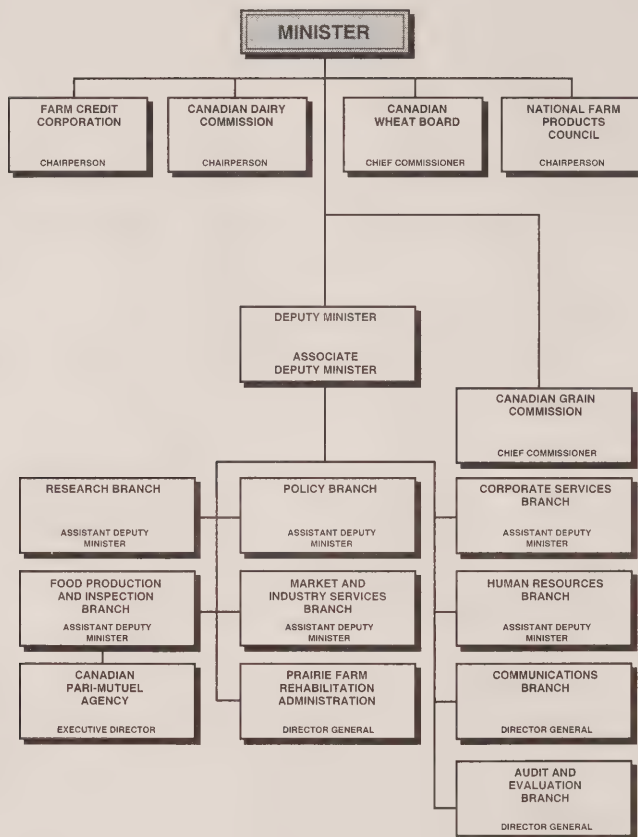
J. Milne, Director General
Strategies and Planning Directorate
T: (613) 995-7084 F: (613) 943-0440

Dr. M. Weaver, Director General
Research Coordination Directorate
T: (613) 995-7084 F: (613) 943-0440

Dr. J.C. St-Pierre, Director General
Central Experimental Farm
T: (613) 995-7084 F: (613) 947-0334

Dr. Yvon Martel, Director General
Eastern Region
T: (613) 995-7084 F: (613) 993-1824

Dr. D.G. Dorrell, Director General
Western Region
T: (613) 995-7084 F: (613) 947-0155



Agriculture and Agri-Food

CANADIAN HERITAGE

ROLE AND RESPONSIBILITIES

On June 25, 1993, the government announced a major restructuring in which it was decided to group federal programs aimed at affirming Canadian identity into a new Canadian heritage portfolio. On November 4, 1993, the Department's responsibilities have been established on the appointment of the new Cabinet ministers. They encompass official languages, arts and heritage, broadcasting, national parks and national historic sites, multiculturalism, voluntary action, human rights, State Ceremonial, Native citizens, Canadian studies, youth participation and amateur sport programs. The duties of the Department of Canadian Heritage include:

- managing programs relating to Canada's National Parks, National Marine Parks, National Historic Sites, Historic Canals, Heritage Railways Stations, Heritage Rivers and federal Heritage Buildings;
- developing Canadian cultural affairs and broadcasting policy, and assisting cultural industries and performing arts, visual arts and heritage organizations;
- providing designated services, assuming responsibility for federal action, and promoting and co-ordinating federal activities with respect to multiculturalism, as well as promoting multiculturalism vis-à-vis the major institutions serving Canadians;
- promoting Canadian identity and providing assistance to community development and official languages;
- promoting sports activities, increasing access to amateur sport for all segments of Canadian society, as well as supporting international-calibre athletes;
- serving as the central point of reference for human rights in Canada.

PORTFOLIO PLANNED AND ACTUAL TOTAL RESOURCES

(millions of dollars)

	1994-95 Estimates	1993-94 Forecast
Department of Canadian Heritage	1,173	1,136
Canada Council	106	107
Canadian Broadcasting Corporation	1,487	1,460
Canada Film Development Corporation (Telefilm Canada)	137	138
Canadian Museum of Civilization	45	45
Canadian Museum of Nature	21	21
Canadian Radio-Television and Telecommunications Commission	33	35
National Archives of Canada	59	60
National Arts Centre	38	37
National Battlefields Commission	5	5
National Capital Commission	111	112
National Film Board	90	90
National Gallery of Canada	31	32
National Library of Canada	37	46
National Museum of Science and Technology	18	18
Total	3,391	3,342

DEPARTMENTAL MANAGEMENT

Marc Rochon, Deputy Minister

Les Terrasses de la Chaudière, Room 12-A-14
25 Eddy Street, Hull QC K1A 0M5
T: (819) 994-1132 F: (819) 997-0979

Mr. Rochon was appointed Deputy Minister of the Department of Canadian Heritage in June 1993. He previously held the positions of Deputy Minister of Communications Canada and Under-Secretary of State. He also served as Assistant Secretary to the Cabinet (Senior Personnel Management) at the Privy Council Office.

Paul Racine, Assistant Deputy Minister Cultural Development and Heritage Programs

Journal Tower North
300 Slater Street, Ottawa ON K1A 0C8
T: (613) 993-4393 F: (613) 957-3557

Mr. Racine is Assistant Deputy Minister, Cultural Development and Heritage Programs. In his most recent position, he was Assistant Deputy Minister of Communications Policy at the Department of Communications.

Roger J. Collet, Assistant Deputy Minister Citizenship and Canadian Identity

Jules Léger Building
Les Terrasses de la Chaudière
15 Eddy Street, Hull QC K1A 0M5
T: (819) 994-2164 F: (819) 953-7067

Mr. Collet is Assistant Deputy Minister, Citizenship and Canadian Identity. In his most recent position, he was the Assistant Under-Secretary of State for Official Languages and Translation.

Thomas E. Lee Assistant Deputy Minister Parks Canada

Place Vincent Massey, 21st Floor
351 St-Joseph Blvd, Hull QC K1A 1G5
T: (819) 997-1107 F: (819) 953-3642

Mr. Lee is Assistant Deputy Minister, Parks Canada. He was previously Assistant Deputy Minister, Forestry Operations, and subsequently, Forestry Policy in Forestry Canada.

Barbara Bloor, Assistant Deputy Minister Corporate Services

Journal Tower North, 300 Slater Street
Ottawa ON K1A 0C8
T: (613) 994-3046 F: (613) 953-4796

Ms. Bloor is Assistant Deputy Minister, Corporate Services. In her most recent position, she was Assistant Deputy Minister of Corporate Management for the Department of Communications.

DIRECTORS GENERAL AND EQUIVALENTS

Cultural Development and Heritage Programs

Jean Guérette, Acting Director General
Broadcasting
T: (613) 990-7937 F: (613) 952-5109

Adam Ostry, Director General
Cultural Industries
T: (613) 990-4874 F: (613) 952-9868

Bill Peters, Director General
Heritage Branch
T: (613) 991-1690 F: (613) 952-6894

Charles Grutchy, Director General
Canadian Conservation Institute
T: (613) 998-3721 F: (613) 998-4721

Lynn Elliot Sherwood, Director General
Canadian Heritage Information Network
T: (613) 992-3333 F: (613) 952-2318

Denise Perrier, Director General
Arts and Policy Planning
T: (613) 991-5726 F: (613) 952-3632

Citizenship and Canadian Identity Sector

Anne Scotton, Director General
Regional Operations and Coordination
T: (819) 994-7798 F: (819) 997-0177

Lynette Doré, Director General
Official Languages
T: (819) 994-0943 F: (819) 953-9353

Gaston Blais, Director General
Amateur Sport
T: (819) 956-8153 F: (819) 956-8058

Susan Scotti, Director General
Citizen's Participation and Multiculturalism
T: (819) 994-2994 F: (819) 953-8720

Sean Berrigan, Director General
Policy Coordination and Strategic Planning
T: (819) 994-5644 F: (819) 997-0743

Parks Canada Sector

Jane Roszell, Director General
National Parks
T: (819) 994-2657 F: (819) 994-5140

Christina Cameron, Director General
National Historical Parks and Sites
T: (819) 994-1808 F: (819) 953-4909

Donna Petrachenko, Director General
Program Management
T: (819) 953-4228 F: (819) 953-5632

Paul J. Choquette, Director General
Architectural and Engineering Services
Parks Canada and Environment Canada
T: (819) 997-0335 F: (819) 997-0517

Corporate Services

Patrick Borbey, Director General
Financial Management
T: (819) 997-1923 F: (819) 953-2158

Jean Chartier, Director General
Communications
T: (819) 997-0376 F: (819) 953-5382

Elisabeth Châtillon, Director General
Corporate and Intergovernmental Affairs
T: (613) 990-4225 F: (613) 952-5313

Mark Goldenberg, Director General
Audit and Evaluation
T: (819) 994-1018 F: (819) 953-2792

Peter Homulos, Director General
Information Management
T: (613) 993-0167 F: (613) 941-0977

André Nogue, Acting Director General
Human Resources
T: (819) 997-1873 F: (819) 953-0184

Denis Thompson, Director General
Administrative Services
T: (819) 997-3717 F: (819) 953-4330

Regional Executive Directors

Joe O'Brien
Regional Executive Director
Atlantic Region
T: (902) 426-4912 F: (902) 426-1378

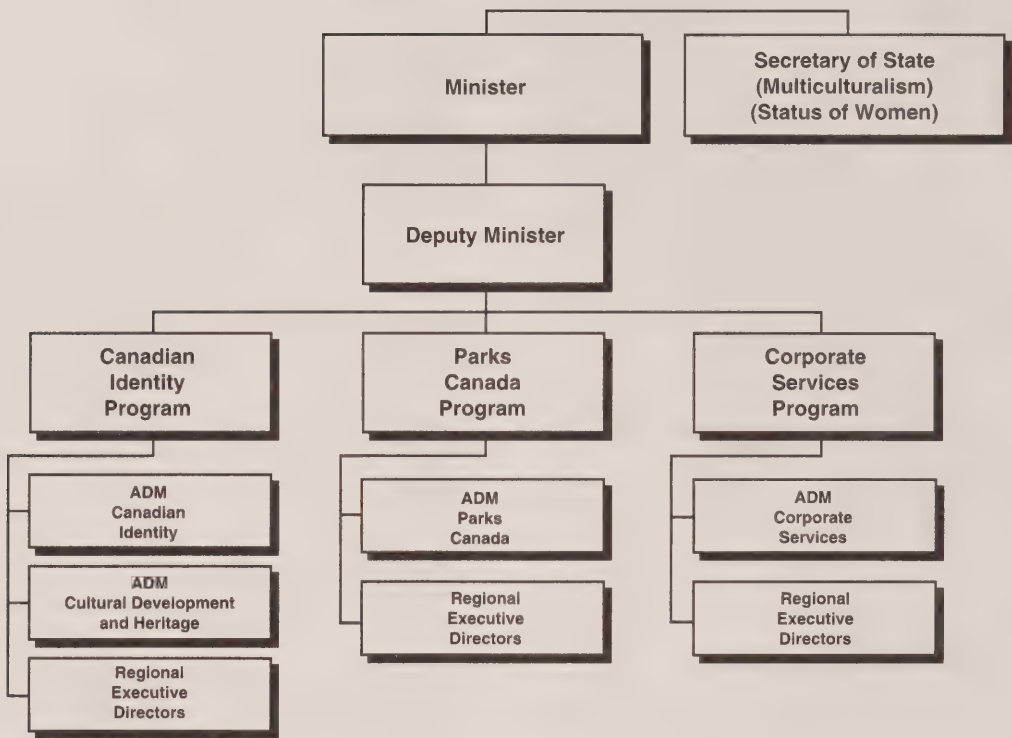
Laurent Tremblay
Regional Executive Director
Quebec Region
T: (514) 283-5797 F: (514) 283-7727

Irene Bader
Regional Executive Director
Ontario Region
T: (416) 954-0396 F: (416) 952-2909

Bill Balan
Regional Executive Director
Prairie and NWT Region
T: (204) 983-2630 F: (204) 984-6996

Sandra Davis
Regional Executive Director
Alberta Region
T: (403) 292-4444 F: (403) 292-8868

Orest Kruhlak
Regional Executive Director
Pacific and Yukon Region
T: (604) 666-2060 F: (604) 666-3508



Canadian Heritage

CITIZENSHIP AND IMMIGRATION CANADA

ROLE AND RESPONSIBILITIES

The Department of Citizenship and Immigration was created on November 4, 1993 as part of the government's restructuring announcement.

Citizenship and Immigration Canada comprises two programs, the Citizenship Registration and Promotion Program which was previously part of the Department of Multiculturalism and Citizenship, and the Immigration Program which was previously part of the Department of Employment and Immigration. The Department was created by an Order in Council pending the passage of legislation to establish the Department *in statute*.

Citizenship and Immigration Canada develops immigration policy, manages immigration levels and participates with other federal government departments in developing related policy. Through cooperation with other levels of government, governments of other states, and with non-governmental and inter-governmental organizations it assists newly arrived immigrants to adapt and settle in Canada. The Department facilitates and controls the admission to Canada of visitors, permanent residents and refugees, and assists with the settlement of permanent residents and refugees. It is also responsible for protecting against the entry of persons who may endanger the health and safety of Canadians or the security of Canada.

The Department is responsible for promoting the concept and values of Canadian citizenship. It works with all Canadians, and in particular ethnocultural and visible-minority community associations, to help them understand the value of citizenship and the responsibilities and rights that go along with it. It provides services to immigrants who want to become Canadian citizens and to Canadians requiring proof of citizenship; including operation of the citizenship courts.

SPENDING PLAN BY PROGRAM

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Citizenship Registration and Promotion	36,919	36,843
Immigration	544,338	537,397
Total	581,257	574,240

DEPARTMENTAL MANAGEMENT

Peter V. Harder, Deputy Minister

Place du Portage, Phase I
23rd Floor, 50 Victoria Street
Hull QC K1A 1L1
T: (819) 997-2684 F: (819) 953-7700

Mr Harder is Deputy Minister of Citizenship and Immigration Canada. Previously, he was Deputy Solicitor General of Canada and, from 1991 to

1993, was Associate Deputy Minister of Employment and Immigration.

D. Ian Glen, Associate Deputy Minister

Place du Portage, Phase I
23rd Floor, 50 Victoria Street
Hull QC K1A 1L1
T: (819) 953-3219 F: (819) 953-1453

Mr. Glen was appointed Associate Deputy Minister, Citizenship and Immigration in November 1993. He previously served as Associate Deputy Minister at Employment and Immigration. He was formerly Assistant Deputy Minister with Solicitor General and Senior General Counsel for both Solicitor General Canada and Employment and Immigration.

Robert Blackburn

Assistant Deputy Minister, Policy Sector

Place du Portage, Phase IV
Room 922, 140 Promenade du Portage
Hull QC K1A 0J9
T: (819) 994-3495 F: (819) 994-9642

Mr. Blackburn was appointed Assistant Deputy Minister, Policy in August 1993. He was previously Assistant Deputy Minister of Policy at Industry, Science and Technology and was Assistant Secretary to the Cabinet, Priorities and Planning from 1983 to 1987.

**Georges Tsai, Assistant Deputy Minister
National Service Sector**

Place du Portage, Phase IV, 10th Floor
140 Promenade du Portage
Hull QC 1L1
T: (819) 953-2217 F: (819) 953-7957

Mr. Tsai was appointed Assistant Deputy Minister, National Service Sector in August 1993. Previously, he was Executive Director, Immigration Operations and a former Assistant Deputy Registrar General of Canada. Mr. Tsai is a former Deputy Secretary of the Treasury Board Secretariat's Official Languages Branch and a former President of the Canadian Industrial Renewal Board.

**Raphaël Girard, Assistant Deputy Minister
International Service**

Place du Portage, Phase IV, 10th Floor
140 Promenade du Portage
Hull QC K1A 1L1
T: (819) 994-2234 F: (819) 953-7957

Mr. Girard is Assistant Deputy Minister for the International Service Sector. He has extensive experience in overseas immigration operations and has served as Minister Counsellor, Immigration at the Canadian High Commission in London. He was seconded from External Affairs and International Trade Canada in 1992 to the

position of Executive Director, International Service at Employment and Immigration Canada.

**Murdock Reteff, Assistant Deputy Minister
Corporate Management**

Place du Portage, Phase IV, 6th Floor
140 Promenade du Portage
Hull QC K1A 1L1
T: (819) 953-3971 F: (819) 953-0382

Mr. Reteff, Assistant Deputy Minister, Corporate Management, joined the Public Service in 1967 and held several management positions with Employment and Immigration and Customs and Excise, where he assumed the role of Assistant Deputy Minister in February 1990. In 1992, he was part of the management team planning the integration of Revenue Canada.

Martin D. Low, Senior General Counsel

Place du Portage, Phase IV, 12th Floor
140 Promenade Du Portage
Hull QC K1A 0J9
T: (819) 994-2857 F: (819) 953-9197

Mr. Low was appointed Senior General Counsel, Citizenship and Immigration Canada in November 1993. He was formerly Senior General Counsel with Employment and Immigration. Prior to that he was with the United Nations Centre for Human Rights as a Senior Human Rights Officer on leave of absence from the Department of Justice.

DIRECTORS GENERAL AND EQUIVALENTS

Marilyn Amendola, Director General
Communications
T: (819) 994-2161 F: (819) 953-0382

T. McKeown, Director General
Ministerial and Executive Services
T: (819) 953-8280 F: (819) 953-8773

Laura Chapman, Director General
Policy and Program Development Branch
T: (819) 953-9077 F: (819) 953-8452

Bill van Staaldin, Director General
International Refugee and
Migration Policy Branch
T: (819) 997-9177 F: (819) 994-2680

Meyer Burstein, Director General
Strategic Research, Analysis and
Information Branch
T: (819) 994-6346 F: (819) 994-2264

B. Davis, Director General
Case Management Branch
T: (819) 997-7940 F: (819) 953-8150

H. Johnston, Director General
Enforcement Branch
T: (819) 997-8120 F: (819) 997-0320

J. Hentschel, Director General
Business Immigration Branch
T: (819) 941-9002 F: (819) 941-9014

A. Midgley, Director General
Settlement Branch
T: (819) 994-3255 F: (819) 994-3673

W. Hammond, Director General
Planning and Resource Management
T: (819) 997-5986 F: (819) 994-1986

M.J. Molloy, Director General
International Migration and
Program Coordination
T: (819) 997-2774 F: (819) 994-0215

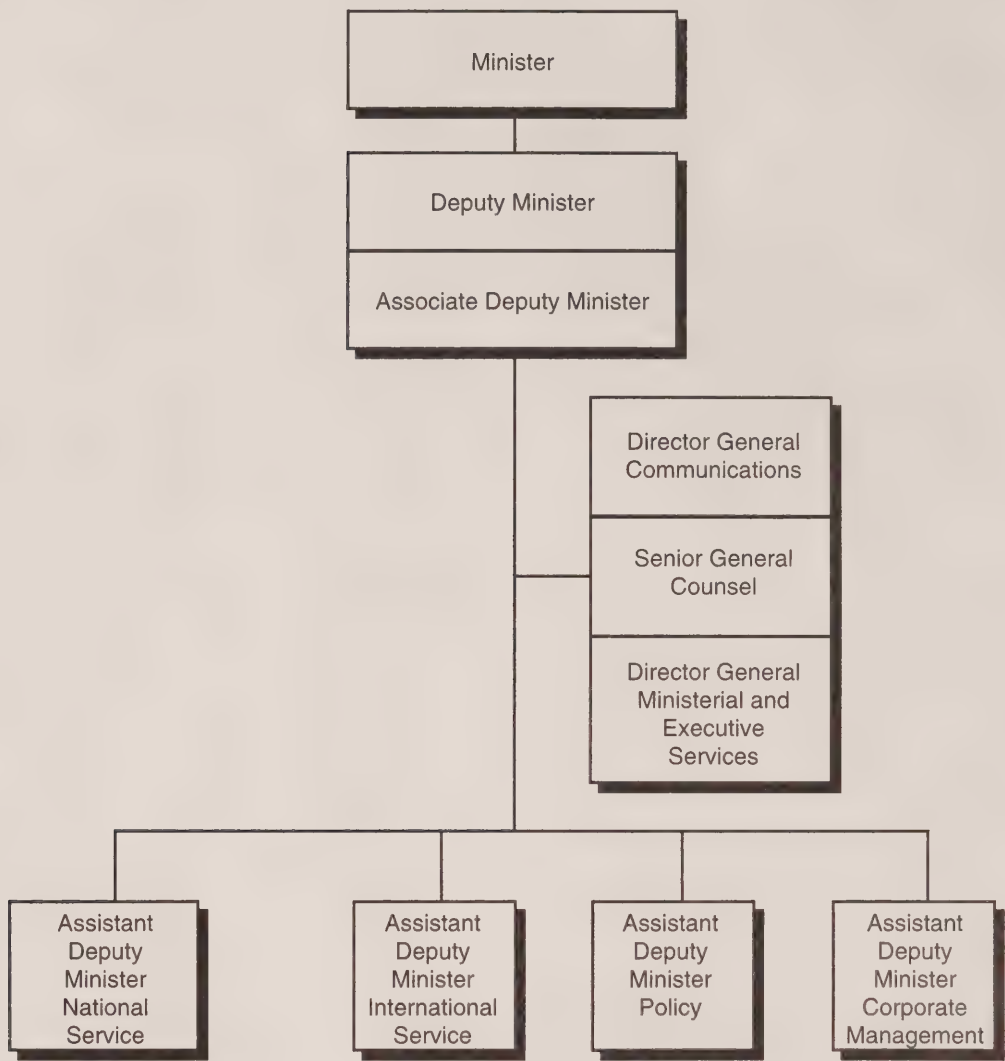
K. Sigurdson, Director General
International Operations
T: (819) 997-2132 F: (819) 994-8137

C. Downos, Director General
Human Resources
T: (819) 994-6556 F: (819) 953-0382

P. Emond, Director General
Information Systems and Technologies
T: (819) 954-2700 F: (819) 954-2263

C. Jolicoeur, Director General
Administration and Client Services
T: (819) 953-5616 F: (819) 953-0382

B. DiBartolo, Director General
Financial Management
T: (819) 953-0390 F: (819) 953-0382



Citizenship and Immigration Canada

ENVIRONMENT CANADA

ROLE AND RESPONSIBILITIES

The Department of the Environment was created in June 1971, following the proclamation of the *Government Organization Act* (GOA) 1970. Known now as Environment Canada, the Department was created by amalgamating various entities within the federal government that were responsible for the natural environment.

The GOA recognizes that preserving and enhancing Canada's environmental quality is the responsibility of all federal departments, the provincial governments, local municipalities and the public. The Act gives to the Minister of the Environment broad advocacy responsibilities to promote and encourage practices and conduct that lead to the preservation and enhancement of environmental quality, and powers to co-operate with provincial governments or agencies, or any bodies, agencies or persons having similar objectives.

As well, the *Department of the Environment Act* empowers the Minister to establish guidelines and advise heads of departments, boards and agencies of the federal government in all matters pertaining to the preservation and enhancement of the quality of the natural environment. Finally, the Act allows the Minister to enter into agreements, with the approval of the Governor-in-Council, with other governments or agencies for the purpose of carrying out programs for which the Minister is responsible.

FINANCIAL REQUIREMENTS BY ACTIVITY

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Environmental Protection Service	214,586	***
Atmospheric Environment Service	266,062	***
Environmental Conservation Service	167,696	***
Federal Environmental Assessment Review Office	8,301	10,819
Administration	80,393	64,464
Conservation and Protection	***	390,453
Atmospheric Environment	***	242,427
Total	737,038	708,163

In view of the change from multi-program to single program structure, the 1993-94 budgetary resources are only comparable at the Total Program level.

DEPARTMENTAL MANAGEMENT

Mel Cappe, Deputy Minister

Les Terrasses de la Chaudière

10 Wellington Street

Hull QC K1A 0H3

T: (819) 997-4203 F: (819) 953-3457

Mr. Cappe was appointed Deputy Minister on May 9, 1994. He was formerly a Deputy Secretary of the Treasury Board. Prior to that, Mr. Cappe served as Senior Assistant Secretary, Treasury Board and as Assistant Deputy Minister, Corporate Affairs and Legislative Policy at Consumer and Corporate Affairs.

Danielle Wetherup
Associate Deputy Minister

Les Terrasses de la Chaudière
10 Wellington Street, Hull QC K1A 0H3
T: (819) 953-7137 F: (819) 953-2115

Ms. Wetherup was previously Vice-President, CIDA. She has also worked extensively at Indian and Northern Affairs and Environment Canada.

Brian Emmett
Assistant Deputy Minister
Policy and Communications

Les Terrasses de la Chaudière
10 Wellington Street, Hull QC K1A 0H3
T: (613) 997-4882 F: (613) 953-5981

Appointed Assistant Deputy Minister, Policy and Communications, Mr. Emmett has been with the Department since 1989. Before coming to Environment Canada, he worked at Energy, Mines and Resources, where he held a number of senior positions.

Tony Clarke, Assistant Deputy Minister
Environmental Protection Service

Les Terrasses de la Chaudière
10 Wellington Street, Hull QC K1A 0H3
T: (819) 997-1575 F: (819) 953-9452

Mr. Clarke is Assistant Deputy Minister, Environmental Protection Service. Prior to this, Mr. Clarke was a Director General for the Canadian Wildlife Service and Environmental Protection at Environment Canada over the period 1986 to 1992.

Michel Dorais, Executive Chairman
Federal Environmental Assessment Review
Office (FEARO)

Fontaine Building, 13th Floor
200 Sacré Coeur Boulevard
Hull QC K1A 0H3
T: (819) 953-9556 F: (819) 953-2666

Mr. Dorais is the Executive Chairman, Federal Environmental Assessment Review Office (FEARO). Before becoming Chairman in 1991, Mr. Dorais was Chairman of the Quebec Environmental Assessment Board.

R.W. Slater, Assistant Deputy Minister
Environmental Conservation Service

Les Terrasses de la Chaudière
10 Wellington Street, Hull QC K1A 0H3
T: (613) 997-2161 F: (613) 997-1541

Dr. Slater is Assistant Deputy Minister, Environmental Conservation Service. He has been with the Department since the 1970s.

Laura Talbot-Allan, Assistant Deputy Minister
Corporate Services

Les Terrasses de la Chaudière
10 Wellington Street, Hull QC K1A 0H3
T: (819) 953-7026 F: (819) 953-4064

Appointed Assistant Deputy Minister, Corporate Services, Ms. Talbot-Allan previously worked in the former Employment and Immigration. Prior responsibilities include National Director, Finance and Administration with the Canadian Red Cross.

Gordon McBean, Assistant Deputy Minister
Atmospheric Environment Service

LaSalle Academy, Block E, 1st Floor
373 Sussex Drive, Ottawa ON K1A 0H3
T: (613) 996-3206 F: (613) 943-1538

Dr. McBean was appointed Assistant Deputy Minister, Atmospheric Environment Service on February 1, 1994. He worked with AES for 24 years before moving to the University of British Columbia with the establishment of the Atmospheric Science Program. In 1992, he became head of the Department of Oceanography before returning to AES.

DIRECTORS GENERAL AND EQUIVALENTS

Please note: Facsimile numbers were not available for this edition.

Policy and Communications

Penny Gotzaman, Director General
Policy & Economics
T: (819) 994-5208

Rick Smith, Director General
Planning & Coordination
T: (819) 953-7634

François Pagé, Director General
Communications and Consultation
T: (819) 997-6820

Environmental Protection Service

Dave Egar, Director General
National Programs
T: (819) 997-2019

François Guimont, Director General
Pollution Prevention
T: (819) 997-1298

Gisèle Jacob, Director General
Program Integration
T: (819) 997-3160

Glenn Allard, Director General
Technology Development and Technical
Services
T: (819) 953-3090

Laura Tupper, Director General
Response Assessment
T: (819) 994-4071

Janet Davies, Director General
Citizenship
T: (819) 994-1700

Ed Norrena, Director General
CEPA Review
T: (819) 953-7928

Environmental Conservation Service

Ian Rutherford, Director General
State of the Environment
T: (819) 941-9581

Garth Bangay, Director General
Ecosystems Conservation
T: (819) 953-8056

Elizabeth Dickson, Director General
Biodiversity
T: (819) 953-4736

Dave Brackett, Director General
Canadian Wildlife Service
T: (819) 997-1301

Corporate Services

Luc Desroches, Director General
Finance
T: (819) 997-1561

Mike Magar, Director General
Systems & Informatics
T: (819) 994-3634

Sam Wex, Director General
Corporate Management & Review
T: (819) 953-2091

Atmospheric Environment Service

Hubert Allard, Director General
Canadian Meteorological Centre
T: (514) 421-4601

Phil Merilees, Director General
Climate and Atmospheric Research
T: (416) 739-4995

Nancy Cutler, Director General
National Weather Services
T: (416) 739-4938

Bill Pugsley, Director General
Canadian Forces Weather Services
T: (613) 995-4173

Human Resources Directorate

Alain Jolicoeur, Director General
T: (819) 997-1845

Corporate Secretariat

Jean Claude Dumesnil, Director General
T: (819) 953-9300

Regional Directors General

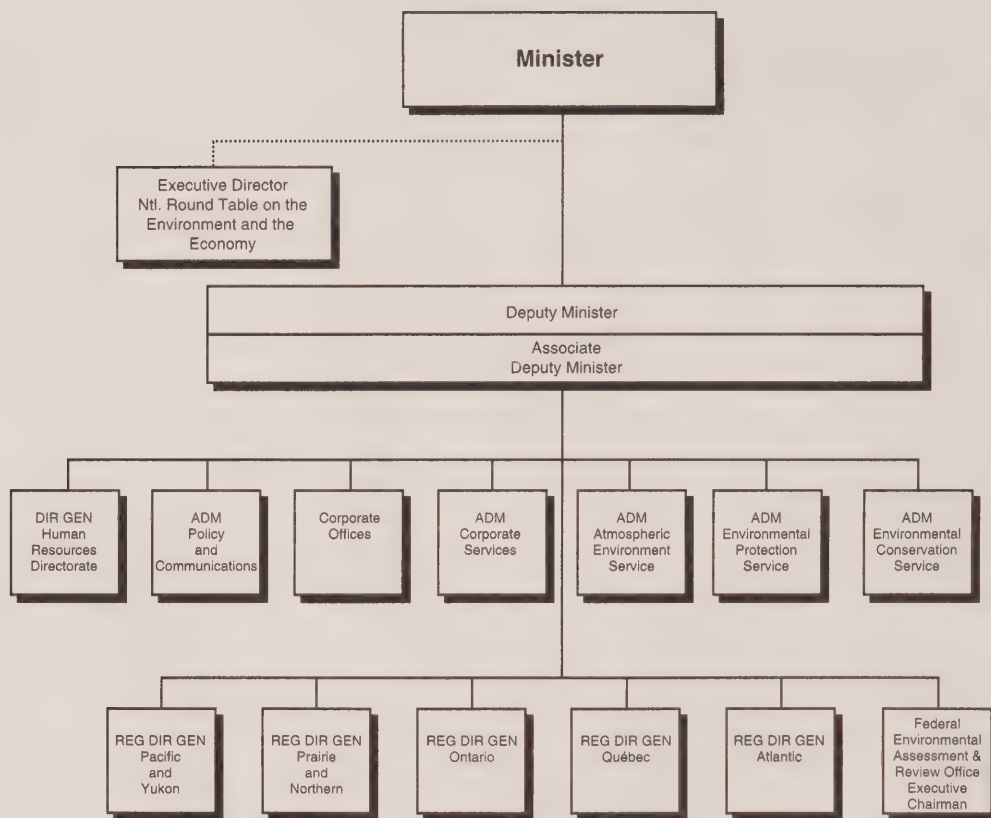
John Mills, Regional Director General
Ontario
T: (416) 973-6540

Karen Brown, Regional Director General
Atlantic
T: (902) 426-7475

Jim Vollmershausen, Regional Director General
Prairies & Northern
T: (403) 495-4529

Jean-Pierre Gauthier, Regional Director General
Quebec
T: (418) 648-4077

Earle Anthony, Regional Director General
Pacific & Yukon
T: (604) 666-5881



Environment Canada

FINANCE CANADA

ROLE AND RESPONSIBILITIES

The Department of Finance operates under Sections 14-16 of the *Financial Administration Act* which provides the Minister with the broad responsibility for "the management of the Consolidated Revenue Fund and the supervision, control and direction of all matters relating to the financial affairs of Canada not by law assigned to the Treasury Board or to any other Minister."

The Department of Finance is the central agency of the federal government responsible for advice on the economic and financial affairs of Canada. It is concerned with all aspects of the performance of the Canadian economy. It oversees all government actions affecting the economy to ensure harmony, follows the development of external factors that bear on domestic economic performance, and examines the economic actions taken by other orders of government.

The department's most visible output is the federal budget.

FINANCIAL REQUIREMENTS BY ACTIVITY

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Financial and Economic Policies	40,954	42,306
Administration	22,645	23,792
Domestic Coinage	42,000	42,000
International Financial Organizations	405,980	658,090
Total	511,579	766,188

DEPARTMENTAL MANAGEMENT

David A. Dodge, Deputy Minister

L'Esplanade Laurier
140 O'Connor Street
Ottawa ON K1A 0G5
T: (613) 992-4925 F: (613) 952-9569

Mr. Dodge was appointed Deputy Minister on July 31, 1992. His previous appointments include Associate Deputy Minister, Finance; Canada's G-7 Deputy; and Senior Assistant Deputy Minister, Tax Policy and Legislation.

C. Scott Clark, Senior Assistant Deputy Minister and Canada's G-7 Deputy

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5
T: (613) 996-1963 F: (613) 952-9569

Mr. Clark was appointed to his current position in November 1992. His previous appointment was as Canada's Executive Director at the International Monetary Fund in Washington, D.C. from 1989-92.

Peter Liebel

Assistant Deputy Minister

Consultations and Communications

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5
T: (613) 995-5683 F: (613) 943-0938

Mr. Liebel was appointed Assistant Deputy Minister, Consultations and Communications in 1988. Prior to this, Mr. Liebel was Director General, Industry and Economic Development Branch at Communications Canada.

Kevin J. Dancey

Assistant Deputy Minister, Tax Policy

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5

T: (613) 992-1630 F: (613) 996-0660

Mr. Dancey was appointed Assistant Deputy Minister, Tax Policy on August 16, 1993. Previous to his appointment, he was a Managing Partner at Coopers, Lybrand, Tax Practice.

**Susan Peterson, Assistant Deputy Minister
Federal-Provincial Relations
and Social Policy**

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5

T: (613) 996-0735 F: (613) 992-7754

Ms. Peterson was appointed Assistant Deputy Minister, Federal-Provincial Relations and Social Policy in 1993. Her previous appointments include Director General, Federal-Provincial Relations and Social Policy and Director, Social Policy, Privy Council Office.

Michael E. Francino

Assistant Deputy Minister

Economic Development Policy

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5

T: (613) 992-1527 F: (613) 992-0387

Mr. Francino was appointed Assistant Deputy Minister, Economic Development Policy in January 1993. From 1987 to 1993, Mr. Francino was Director General, Economic Development Policy and previously, Senior Assistant Secretary, Program Branch at the Treasury Board Secretariat.

Don Drummond

Assistant Deputy Minister

Fiscal Policy and Economic Analysis

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5

T: (613) 995-6391 F: (613) 992-5773

Mr. Drummond was appointed Assistant Deputy Minister, Fiscal Policy and Economic Analysis in January 1993. Prior to his appointment, Mr. Drummond was General Director, Fiscal Policy and Economic Analysis Branch.

Nicholas D. Le Pan

Assistant Deputy Minister

Financial Sector Policy

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5

T: (613) 992-6843 F: (613) 952-1596

Mr. Le Pan was appointed Assistant Deputy Minister, Financial Sector Policy in 1987. Prior to his appointment, Mr. Le Pan was General Director, Tax Analysis, 1984 to 1987 and Director, Financial Analysis and Policy Division in 1984.

Tom Bernes

Assistant Deputy Minister

International Trade and Finance

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5

T: (613) 992-6985 F: (613) 992-7347

Mr. Bernes was appointed Assistant Deputy Minister, International Trade and Finance in 1992. His previous appointments include Executive Director, Canadian Unity, in 1991-92 and General Director, International Branch from 1989 to 1991.

Marcus L. Jewett

Counsel to the Department of Finance and

Assistant Deputy Minister (Justice)

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5

T: (613) 996-4667 F: (613) 995-7223

Mr. Jewett was appointed Counsel to the Department of Finance in 1990. His previous appointments include Tax Counsel and General Director, Tax Policy and Legislation Branch, Department of Finance. Prior to that he practised with Debevoise and Plimpton.

Robert M. Emond

Assistant Deputy Minister

Administration Branch

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0G5

T: (613) 995-8487 F: (613) 996-1476

Mr. Emond was appointed Assistant Deputy Minister, Administration Branch on October 2, 1989. Prior to his appointment, Mr. Emond was Executive Director of the Office of the

Superintendent of Financial Institutions and Assistant Deputy Minister, Finance, Personnel and Administration at the Department of Supply and Services.

Dean McLean, Senior Director Privatization
Crown Corporations/Privatization
T: (613) 957-2658

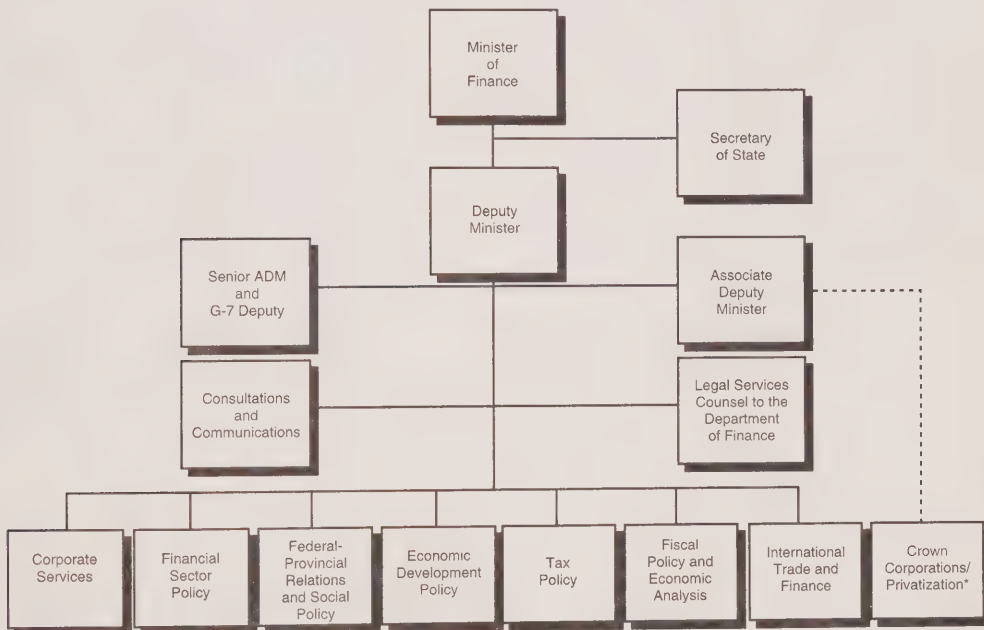
DIRECTORS GENERAL AND EQUIVALENTS

Tom Kane, General Director
Tax Policy
T: (613) 992-2555

Paul-Henri Lapointe, General Director
Fiscal Policy and Economic Analysis
T: (613) 996-0321

Wayne Wouters, Senior Director
Operations, Economic Development Policy
T: (613) 992-6403

Sheryl Kennedy, General Director
Financial Sector Policy
T: (613) 995-5798



Department of Finance Canada

FISHERIES AND OCEANS CANADA

ROLE AND RESPONSIBILITIES

While other government departments contribute to the management of Canada's water-based activities, Fisheries and Oceans is the only federal department with resource management responsibilities with a primary focus on water and the resources it contains. Fisheries and Oceans has responsibility for all matters respecting oceans not by law assigned to any other department.

Parliament's jurisdiction over sea-coast and inland fisheries, public harbours and navigation in marine and inland waters is established by the *Constitution Act*. The direction of this responsibility and the extent to which it is exercised by the federal government have been determined by judicial interpretation, agreements with provinces and the evolution of public policy. Some provinces have been delegated varying degrees of administrative responsibilities.

FINANCIAL REQUIREMENTS BY ACTIVITY

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Science	195,988	204,913
Fisheries Operations*	271,362	436,461
Inspection	33,671	35,188
International	4,861	6,779
Corporate Policy and Program Support	269,271	272,451
Total	775,153	955,792

* The 1993-94 Main Estimates include \$204.0 million for the income replacement and \$6.8 million for the vessel support components of the Northern Cod Adjustment and Recovery Program.

DEPARTMENTAL MANAGEMENT

William Rowat, Deputy Minister

Centennial Towers, 200 Kent St.
15th Floor - Station 1578, Ottawa ON K1A 0E6
T: (613) 993-2200 F: (613) 993-2194

Mr. Rowat was appointed Deputy Minister as of May 9, 1994. Previously, he was Associate Deputy Minister of Transport and a former Assistant Secretary to the Cabinet, Economic and Regional Development Policy Secretariat in the Privy Council Office. He joined Privy Council in 1988 as Assistant Secretary to the Cabinet, Government Operations and Labour Relations and was formerly Assistant Deputy Minister, Atlantic Fisheries Services.

Maryantonett Flumian

Assistant Deputy Minister

Policy Strategic Planning & Consultation

Centennial Towers, 200 Kent St.
15th Floor, Station 1580, Ottawa ON K1A 0E6
T: (613) 993-1808 F: (613) 993-2194

In February 1991, Maryantonett Flumian was appointed Assistant Deputy Minister, Policy and Program Planning. Previous to that, she was Executive Director/Chief Executive Officer of the Canadian Labour Market and Productivity Centre.

Ercel John Baker

Assistant Deputy Minister, Operations

Centennial Towers, 200 Kent Street
15th Floor, Station 1576, Ottawa ON K1A 0E6
T: (613) 990-9864 F: (613) 990-9557

Mr. Baker is the Assistant Deputy Minister, Operations. He assumed these responsibilities in July 1993 after serving as Chief Executive Officer for Consulting and Audit Canada for the previous two years.

**Victor Rabinovitch, Assistant Deputy Minister
Regulatory and International Affairs**

Centennial Towers, 200 Kent Street
15th Floor, Station 1502, Ottawa ON K1A 0E6
T: (613) 993-0678 F: (613) 998-0499

Mr. Rabinovitch was appointed an Assistant Deputy Minister at the Department of Fisheries and Oceans in 1982. Previously he was with the Task Force on Atlantic Fisheries.

William Doubleday

**Acting Assistant Deputy Minister
Science**

Centennial Towers, 200 Kent Street
15th Floor, Station 1556, Ottawa ON K1A 0E6
T: (613) 993-0850 F: (613) 990-2768

Mr. Doubleday served as Acting Assistant Deputy Minister, Science, from May 1988 to February 1990, and from January 1992 to the present. Mr. Doubleday has been Director General, Policy and Strategy Directorate since 1991. He was Director, Policy and Program Coordination for Science from 1986 to 1991.

DIRECTORS GENERAL AND EQUIVALENTS

**G.R. Douglas, Director General
Canadian Hydrographic Services**

T: (613) 995-4413 F: (613) 996-9053

**P. Napoli, Director General
Personnel Directorate**

T: (613) 990-0023 F: (613) 990-0035

**Cheryl Fraser, Director General
Habitat Management and
Sustainable Development**

T: (613) 990-0007 F: (613) 993-7493

**M. Lefebvre, Director General
Native Affairs Division**

T: (613) 991-0181 F: (613) 993-7651

**Karen Mosher, Director General
Strategic Policy & Planning**

T: (613) 993-1914 F: (613) 991-3254

D.C. Wight, Director General, Ship Branch

T: (613) 990-0341 F: (613) 954-5674

**L.S. Parsons, Director General
Biological Sciences Directorate**

T: (613) 990-0271 F: (613) 954-0807

**G.L. Holland, Director General
Physical & Chemical Sciences**

T: (613) 990-0298 F: (613) 990-5510

**R.K. Bond, Director General
Finance & Administration Directorate**

T: (613) 993-2664 F: (613) 996-9055

**S.J. Connolly, Director General
Information Management and Technical Services**

T: (613) 993-2051 F: (613) 996-9055

**K. Laubstein, Director General
Fisheries Management & Industry Services**

T: (613) 990-0140 F: (613) 990-6802

**B. Applebaum, Director General
International Directorate**

T: (613) 998-2644 F: (613) 993-5995

**C. Beckton, Director General
General Counsel, Legal Services**

T: (613) 993-0966 F: (613) 990-9385

**M. Godin, Director General
Small Craft Harbours**

T: (613) 993-3012 F: (613) 952-6788

**B.J. Emberley, Director General
Inspection & Enforcement Directorate**

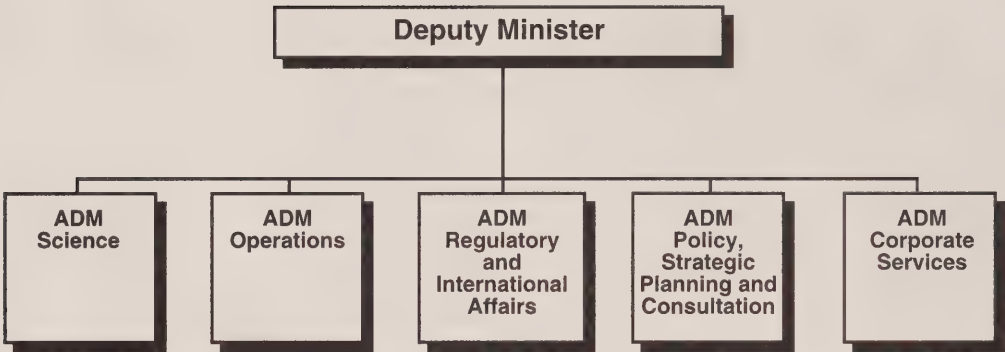
T: (613) 990-0144 F: (613) 993-4220

**Michelle Chartrand, Director General
Policy & Strategy Directorate**

T: (613) 993-0802 F: (613) 990-0313

**B. Rashotte, Director General
Resource Allocation - Atlantic**

T: (613) 990-0087 F: (613) 990-7051



Fisheries and Oceans

FOREIGN AFFAIRS AND INTERNATIONAL TRADE

ROLE AND RESPONSIBILITIES

The mission of the Department of Foreign Affairs and International Trade is to portray, promote and defend the interests of Canada and the common values of Canadians around the world; to improve Canadians' awareness and understanding of the world; and to serve Canadians at home and abroad.

The Department gets its legislative authority from the *Department of External Affairs Act*, RSC 1985, c. E-22.

FINANCIAL REQUIREMENTS BY ACTIVITY (thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Foreign Policy Priorities and Co-ordination	16,615	18,799
International Trade Development	68,764	60,466
International Economic, Trade and Aid Policy	54,712	57,615
Political and International Security Affairs	370,086	287,672
Legal and Consular Affairs	14,164	12,204
Communications and Culture	53,649	51,520
Bilateral Relations and Operations	753,499	763,958
Passport Office	1,972	(3,481)
Operational Support, Human Resource Planning and Administration	75,018	85,612
Total	1,408,479	1,334,365

DEPARTMENTAL MANAGEMENT

All Addresses:
Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2

Reid Morden, Deputy Minister Foreign Affairs

T: (613) 944-4911 F: (613) 944-0856

Mr. Morden was appointed Deputy Minister of Foreign Affairs in November 1993, continuing the duties he assumed in September 1991 as Under Secretary of State for the former External Affairs. Mr. Morden is also the Prime Minister's personal representative for economic summits and is Alternate Governor to the European Bank for Reconstruction and Development.

R. Allen Kilpatrick, Deputy Minister International Trade

T: (613) 944-5000 F: (613) 944-8493

Mr. Kilpatrick was appointed Deputy Minister for International Trade in February 1993. In April 1993 he assumed concurrent duties as Commissioner of the Northern Pipeline Agency. From 1990 to 1993, he was Deputy Minister of the department of Western Economic Diversification.

John M. Weekes, Senior Assistant Deputy Minister (United States) and Coordinator for NAFTA, United States Branch

T: (613) 944-6183 F: (613) 944-8493

Mr. Weekes was appointed Senior Assistant Deputy Minister in August 1993. Previously, he was Canada's Chief Negotiator for the North American Free Trade Negotiations and Assistant Deputy Minister for Trade Policy. He was formerly Canada's Permanent Representative and Ambassador to the GATT and a former Director General of the Trade Policy Bureau.

Howard Balloch, Assistant Deputy Minister Asia and Pacific Branch

T: (613) 996-5095 F: (613) 996-4309

Mr. Balloch was appointed Assistant Deputy Minister, Asia and Pacific Branch in January 1992. Previously, he was Director General, Policy Planning Staff in 1990-1991 and Director, North Asia Relations Division from 1987 to 1990.

Barry Carin, Assistant Deputy Minister Trade and Economic Policy Branch

T: (613) 995-7759 F: (613) 943-2158

Mr. Carin was appointed to his position in March 1992. Previously, he was Assistant Deputy Minister, Strategic Policy and Planning, Employment and Immigration Canada and previously, Deputy Secretary, Income Support and Transfer Payments, Ministry of State for Social Development.

William Clarke, Assistant Deputy Minister Personnel Branch

T: (613) 996-5369 F: (613) 944-0442

Mr. Clarke assumed the position of Assistant Deputy Minister, Personnel Branch in August 1992. From September 1990 to July 1992, Mr. Clarke was Ambassador to Brazil and previously, Director General, U.S. Trade Tourism and Investment Development Bureau.

Germain A. Denis, Assistant Deputy Minister Multilateral Trade Negotiations Branch

T: (613) 992-7768 F: (613) 992-4695

Mr. Denis was appointed Assistant Deputy Minister, Multilateral Trade Negotiations Branch in January 1989.

Stanley Gooch, Assistant Deputy Minister Latin America & Caribbean Branch

T: (613) 996-7065 F: (613) 996-0677

Mr. Gooch is the Assistant Deputy Minister, Latin America and Caribbean Branch. Appointed to the position in June 1991, Mr. Gooch was previously both Acting Assistant Deputy Minister and Director General of the Latin America & Caribbean Branch.

Marc Perron, Assistant Deputy Minister Africa and Middle East Branch (GGB)

T: (613) 944-6288 F: (613) 995-7348

Mr. Perron was appointed to his current position in August 1988. Previously, he was Canada's Ambassador in Cairo and a former Director General of Operations and Personnel in the Department.

Garrett Lambert, Assistant Deputy Minister Corporate Management Branch

T: (613) 944-0472 F: (613) 943-1104

Mr. Lambert is Assistant Deputy Minister, Corporate Management Branch. Prior to his appointment in 1990, Mr. Lambert was High Commissioner in Kuala Lumpur and previously, Director General, U.S. Trade and Investment Development.

Gaétan Lavertu, Assistant Deputy Minister Political and International Security Affairs Branch

T: (613) 994-4228 F: (613) 944-1357

Mr. Lavertu was appointed Assistant Deputy Minister, Political and International Security Affairs Branch in September 1991. Prior to this, Mr. Lavertu was Assistant High Commissioner in London from October 1989 to September 1992 and previously, Ambassador to Bogota.

Barry Mawhinney, Legal Advisor and Assistant Deputy Minister Legal and Consular Affairs Branch

T: (613) 995-8901 F: (613) 992-2467

Mr. Mawhinney was appointed to his current position in October 1990. Previously, he was Canada's Ambassador in Prague and was formerly Director General of the Legal Affairs Bureau in the Department.

**Brian Schumacher, Assistant Deputy Minister
& Chief Trade Commissioner, International
Business Development Branch**

T: (613) 995-6871 F: (613) 943-8819

Mr. Schumacher was appointed an Assistant Deputy Minister in 1991 following some three years as Canada's Ambassador to Seoul, Korea. Previously, he was Director General, Export Development and Programs and Director General of Trade Development Policy Planning with the Department.

**David Wright, Assistant Deputy Minister
Europe Branch**

T: (613) 992-6149 F: (613) 944-1357

Mr. Wright was appointed to his current position in September 1990. He was previously Canada's Minister in Paris, France and was formerly Director General of the Economic Policy Bureau of the Department.

Robert Wright, Special Advisor

Mr. Wright was appointed Special Advisor to the Deputy Minister effective May 31, 1994 pending his appointment as High Commissioner to New Zealand. He was previously Deputy Minister of Agriculture and Agri-food Canada and former Deputy Secretary to the Cabinet (Plans) at the Privy Council Office.

DIRECTORS GENERAL AND EQUIVALENTS

Peter Lloyd, Director General
Communications Bureau (BCD)

T: (613) 996-2213 F: (613) 992-2432

Wilfred-Guy Licari, Director General
Africa and Middle East Bureau (GGD)

T: (613) 944-5989 F: (613) 944-7975

John D. Tennant, Director General (PND)
Asia and Pacific Branch

T: (613) 995-1097 F: (613) 943-8286

Gary Smith, Director General (PSD)
Asia and Pacific Branch

T: (613) 992-3372 F: (613) 996-1248

K. F. McCarthy, Director General
Finance and Headquarters
Administrative Services Bureau (MFD)
T: (613) 992-6109 F: (613) 944-0452

M. Hutton, Director General
Information Resources Bureau (MKD)
T: (613) 992-6032 F: (613) 943-1090

Victor Lotto, Director General
Information Systems
T: (613) 943-1125 F: (613) 944-0441

Ian N. Dawson, Director General
Physical Resources Bureau (MRD)
T: (613) 952-8732 F: (613) 952-8729

Nancy M. Stiles, Director General
Bureau of Assistance for Central
and Eastern Europe (RZD)
T: (613) 992-2099 F: (613) 996-2442

M. D. Bell, Director General
Central and Eastern Europe Bureau (RBD)
T: (613) 992-5303 F: (613) 995-1277

Kathryn McCallion, Director General
Western Europe Bureau
T: (613) 992-8333 F: (613) 995-5772

Roger Ferland, Director General
International Business Programs Bureau (TPD)
T: (613) 992-8785 F: (613) 995-5773

John Treleaven, Director General
Trade Planning and Operations Bureau (TOD)
T: (613) 996-1745 F: (613) 996-9265

Meriel V. M. Bradford, Director General
Latin America and Caribbean Bureau (LGD)
T: (613) 996-8435 F: (613) 996-0677

Philippe Kirsch, Director General
Bureau of Legal Affairs (JCD)
T: (613) 992-2728 F: (613) 992-6483

Pierre Giguère, Director General
Consular Affairs Bureau (JPD)
T: (613) 996-0639 F: (613) 943-2434

M.S. Conway, Acting Director General
Personnel Administration Bureau (ABD)
T: (613) 995-9600 F: (613) 992-2541

Claude Laverdure, Director General
Personnel Operations Bureau (APD)
T: (613) 992-3546 F: (613) 944-0442

Alain Dudoit, Director General
Cultural Affairs and
Higher Education Bureau (IKD)
T: (613) 996-0232 F: (613) 992-5965

Marie Bernard-Meunier, Director General
International Organizations Bureau (IMD)
T: (613) 992-4341 F: (613) 944-0722

Mark J. Moher, Director General
International Security, Arms Control
and CSCE Affairs Bureau (IDD)
T: (613) 992-3402 F: (613) 992-2482

M. G. von Nostitz, Director General
Security and Intelligence Bureau
T: (613) 992-7400 F: (613) 996-1724

Philip Somerville, Director General
Economic Policy Bureau (EED)
T: (613) 992-7825 F: (613) 944-0076

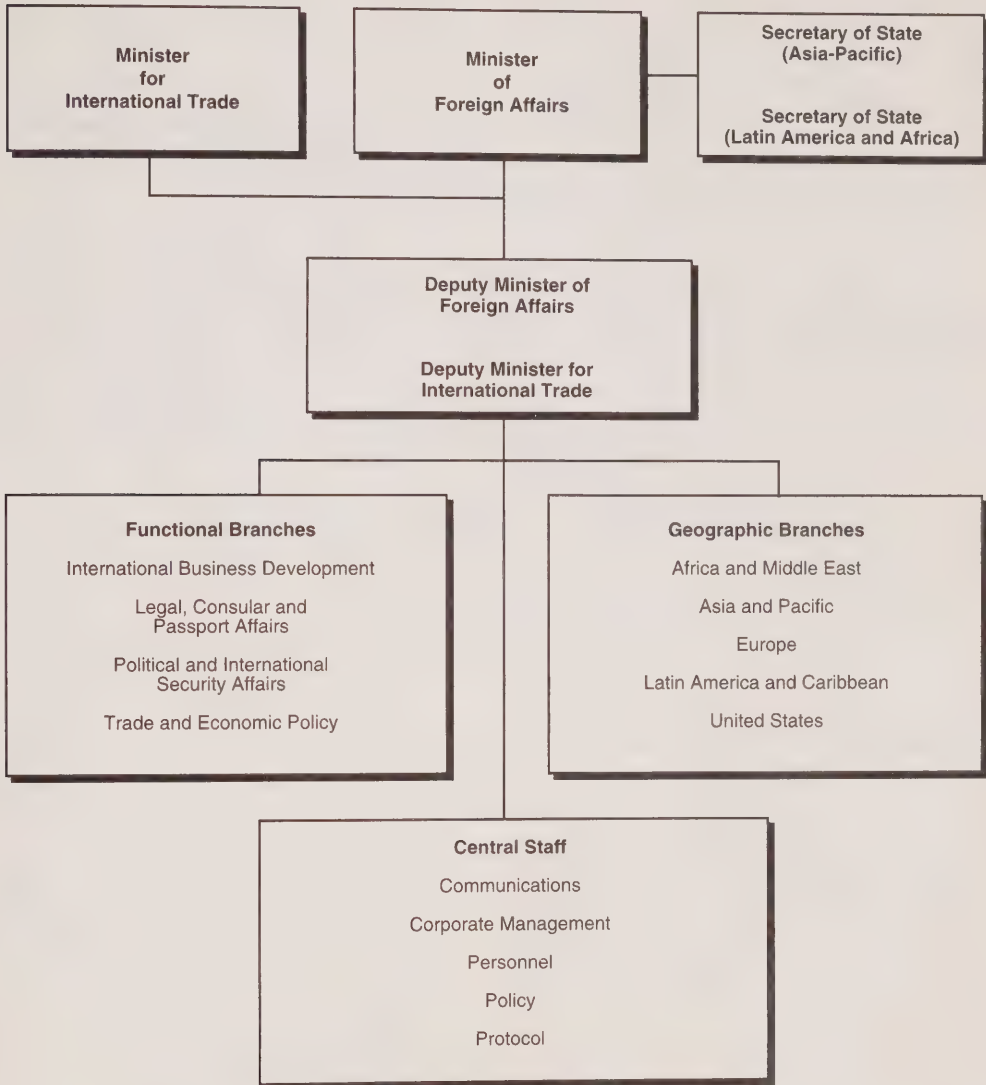
D. E. Hobson, Director General
Export and Import Permits Bureau (EPD)
T: (613) 992-3386 F: (613) 996-0612

D. G. Waddell, Director General
Trade Policy Bureau
T: (613) 992-0293 F: (613) 992-6002

Ian Mclean, Director General
United States Relations Bureau (URD)
T: (613) 944-6900 F: (613) 995-2603

Tom A. MacDonald, Director General
United States Trade and Economic Policy
Bureau (UED)
T: (613) 944-2002 F: (613) 944-0058

A. J. Stewart, Director General
United States Trade, Tourism and
Investment Development Bureau (UTD)
T: (613) 944-5725 F: (613) 944-9119



Foreign Affairs and International Trade Canada

HEALTH CANADA

ROLE AND RESPONSIBILITIES

Health Canada focuses on issues relating to the health, preventive health measures, well-being and the safety of Canadians. These issues go beyond medical considerations to broader issues of healthy children, healthy families and a healthy society. Major examples of these responsibilities include administration of legislation relating to health insurance, and the protection, preservation and improvement of the health, well-being and fitness of Canadians.

A significant amount of departmental activity involves collaboration with provincial and territorial authorities in efforts to preserve and improve the health of all Canadians. The need for joint activities in certain areas arises from the constitutional division of responsibilities and the existence of federal programs that assist provinces and territories to maintain their own health and social programs.

The Department's structure enables it to devote full attention to the fundamental policy and funding challenges of maintaining a high quality, affordable health system in Canada. Its work includes:

- health protection and consumer safety;
- financial support to provinces and territories for insured health care;
- the promotion of activities to improve the health, fitness and well-being of Canadians;
- activities related to family violence, seniors and children
- the promotion and improvement of health care and health services for Canadians;
- the fostering of public health research; and
- the delivery or assistance in the delivery of health services to Inuit and Status Indians.

FINANCIAL REQUIREMENTS BY ACTIVITY

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Food Safety, Quality and Nutrition	61,384	60,004
Drug Safety, Quality and Efficiency	63,031	63,918
Environmental Quality and Hazards	49,481	44,402
National Health Surveillance	33,351	53,836
Health Insurance	6,714,652	7,024,645
Programs and Services	212,122	117,743
Indian and Northern Health Services	895,871	839,013
Public Service Health	22,133	22,284
Health Advisory and Assessment Services	5,905	21,808
Policy and Consultation	15,975	23,720
Program Management	104,331	106,705
Total	8,178,236	8,378,078

DEPARTMENTAL MANAGEMENT

Michèle S. Jean, Deputy Minister

Jeanne Mance Bldg., Rm. 2140
Tunney's Pasture, Ottawa ON K1A 0K9
T: (613) 957-0212 F: (613) 952-8422

Born in Quebec City, Ms. Jean received two BAs from Laval University. Prior to her current appointment, she was Under-Secretary of State.

Scott Serson, Associate Deputy Minister

Jeanne Mance Bldg., Rm. 2140
Tunney's Pasture, Ottawa ON K1A 0K9
T: (613) 954-5904 F: (613) 952-8422

Prior to his appointment as Associate Deputy Minister of the Department of Health, Mr. Serson served as the Deputy Secretary to the Cabinet, Intergovernmental and Aboriginal Affairs at the Federal-Provincial Relations Office.

**Robert Lafleur, Sr. Assistant Deputy Minister
Corporate Services**

Jeanne Mance Bldg., Rm. 1264
Tunney's Pasture, Ottawa ON K1A 0K9
T: (613) 952-3984 F: (613) 952-7580

Mr. Lafleur was previously Deputy Secretary, Human Resources Development at Treasury Board. Before that, he served as Assistant Deputy Minister for Realty Services, Public Works Canada. Mr. Lafleur holds a BA from the University of Ottawa and a law degree from Osgoode Hall Law School.

**Kent Foster, Assistant Deputy Minister
Health Protection**

Health Protection Bldg., Rm. 116
Tunney's Pasture, Ottawa ON K1A 0L2
T: (613) 957-1804 F: (613) 957-3954

Mr. Foster previously served as Commander, Mobile Command for the Department of National Defence. Mr. Foster holds a degree in Chemical Engineering from the University of Alberta and studied at military colleges in Canada, the United States and Great Britain.

**André Juneau, Assistant Deputy Minister
Policy and Consultation**

Jeanne Mance Building, Room 2055
Tunney's Pasture, Ottawa ON K1A 0K9
T: (613) 957-3059 F: (613) 957-1204

Mr. Juneau was previously Assistant Deputy Minister for Immigration Policy and Director General, Immigration Policy and Program Development Branch, Employment and Immigration Canada.

**Kay Stanley, Assistant Deputy Minister
Health Programs and Services**

Jeanne Mance Bldg., Rm. 540
Tunney's Pasture, Ottawa ON K1A 0K9
T: (613) 954-8525 F: (613) 954-8529

Ms. Stanley was previously Coordinator for Status of Women Canada and Chief of Staff for the Minister of State, Immigration and Status of Women.

**Marie Fortier, Assistant Deputy Minister
Medical Services**

Jeanne Mance Building, Room 1050
Tunney's Pasture, Ottawa ON K1A 0K9
T: (613) 957-7701 F: (613) 957-1118

Prior to her appointment, Ms. Fortier served as Director General, Health Insurance at Health and Welfare Canada.

DIRECTORS GENERAL AND EQUIVALENT

David Beavis, Executive Director
Restructuring
T: (613) 957-7744 F: (613) 952-7580

Jérôme Berthelette, Director General
Strategic Planning & Policy, Program & Transfer
T: (613) 957-3402 F: (613) 952-8594

Guy Bujold, Executive Director
Policy Coordination Secretariat
T: (613) 957-3081 F: (613) 941-4539

Fruji Bull, Director General
Informatics
T: (613) 954-8713 F: (613) 952-8635

Paul Cochrane, Director General
Non-Insured Health Benefits
T: (613) 941-6256 F: (613) 941-6249

Jean Cooper, Executive Director
Aids Secretariat
T: (613) 957-7477 F: (613) 952-3556

Bruce Davis, Acting Director General
Health Insurance
T: (613) 954-8687 F: (613) 952-8542

Ross Elliot, Senior Advisor to ADM's
T: (613) 952-2522 F: (613) 957-7684

Judy Ferguson, Director General
Health Policy and Information
T: (613) 957-3066 F: (613) 941-4443

Sol Gunner, Director General
Food Directorate
T: (613) 957-1821 F: (613) 957-1784

Roy Hickman, Director General
Environmental Health
T: (613) 954-0291 F: (613) 952-2206

Abby Hoffman, Director General
Women's Health Bureau
T: (613) 957-1940 F: (613) 952-3496

Janice Hopkins, Director General
Indian and Northern Health
T: (613) 952-9616 F: (613) 941-8904

Mary-Ellen Jeans, Director General
Environmental Research Programs
T: (613) 954-8538 F: (613) 954-7363

Robert Joubert, Director General
Human Resources
T: (613) 957-3236 F: (613) 954-1025

Diane Kirkpatrick, Director General
Health Services
T: (613) 954-8629 F: (613) 954-8631

Catherine Lane, Director General
Health Promotion
T: (613) 957-7792 F: (613) 990-7097

Daniel Langevin, Executive Director
Departmental Secretariat
T: (613) 941-2000 F: (613) 957-0154

Joe Losos, Director General
Laboratory Center for Disease Control
T: (613) 957-0316 F: (613) 952-7009

Gillian Lynch, Director General
Public Service Health
T: (613) 957-7669 F: (613) 954-5822

Orvel Marquardt, Director General
Departmental Planning & Financial
Administration
T: (613) 957-7762 F: (613) 957-4020

Larry McCafferty, Special Advisor to DM
T: (204) 984-4361 F: (204) 984-4366

Dann Michols, Executive Director
Drugs and National Pharmaceutical Strategy
T: (613) 957-0369 F: (613) 952-7756

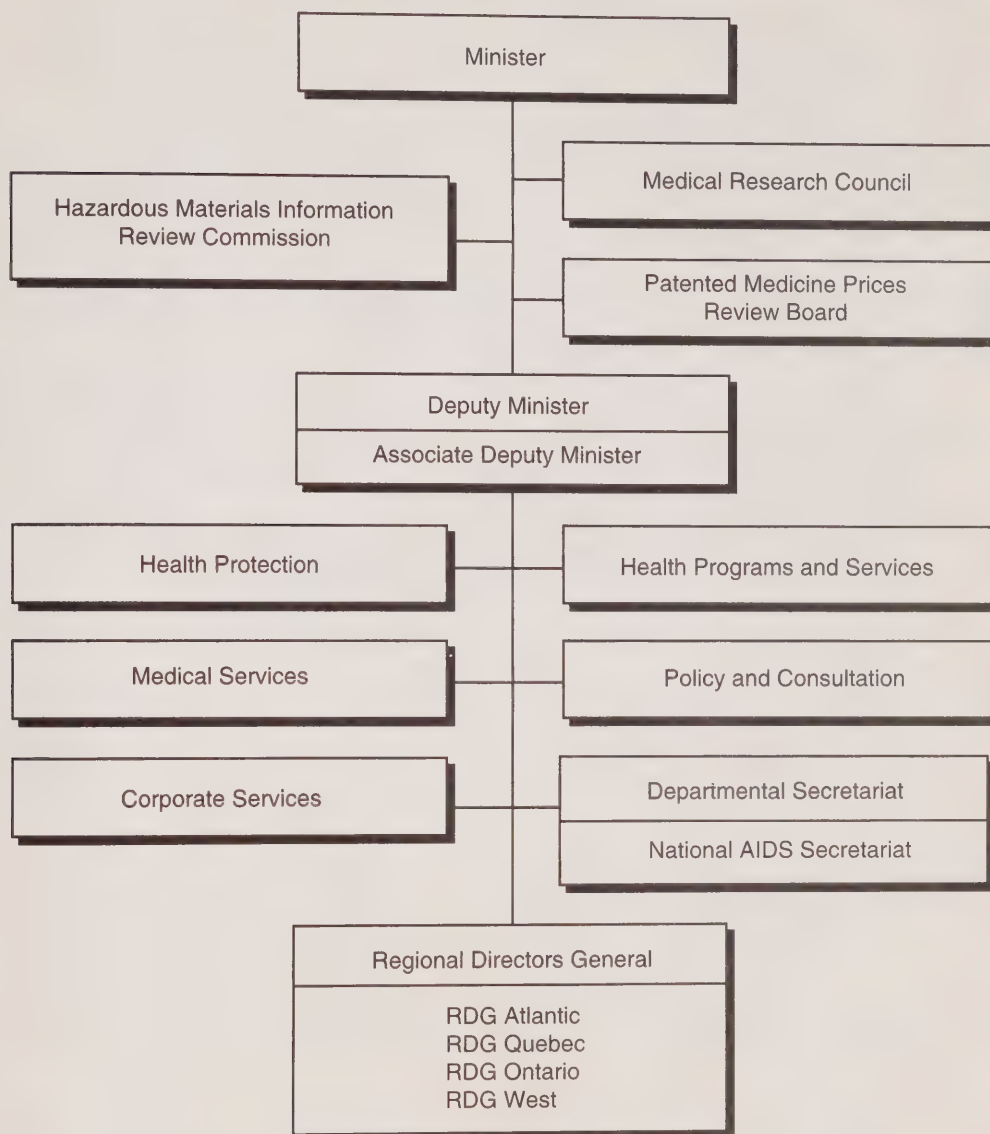
Weldon Newton, Special Advisor to ADM
T: (613) 957-7984 F: (613) 954-0716

John Riou, Acting Director General
Field Operations
T: (613) 957-3853 F: (613) 941-6242

Brian Ward, Director General
Children's Bureau
T: (613) 990-0501 F: (613) 952-7046

Joel Weiner, Director General
Communications
T: (613) 957-2979 F: (613) 952-7266

Marie Williams, Director General
Facilities Planning and Management
T: (613) 957-3377 F: (613) 952-7389



Health Canada

HUMAN RESOURCES DEVELOPMENT CANADA

ROLE AND RESPONSIBILITIES

Human Resources Development Canada (HRDC) was created by the government organizational changes announced November 4, 1993, which modified the restructuring initiated in June 1993. These changes are intended to make government simpler and more closely focused on broad policy themes. To these ends, HRD will play a leadership role in shaping labour market and social policy in Canada.

Human Resources Development will provide an integrated approach to Canada's national investment in people by bringing programs supporting the income of Canadians together with human resource programs linked to the requirements of the national economy and labour market. HRD comprises the following components of the founding departments:

- Education Support Activity and elements of the Social Development Activity from the former Department of the Secretary of State;
- the Literacy Program from the former Department of Multiculturalism and Citizenship;
- Income Security, Cost Shared Programs and elements of the Social Development Activity from the former Health and Welfare Canada;
- the Employment and Insurance Program from the former Employment and Immigration Canada;
- all programs and services of the former Department of Labour; and
- Corporate Services Program elements of the founding departments.

FINANCIAL REQUIREMENTS BY PROGRAM (thousands of dollars)

	1994-95 Estimates	1993-94 Estimates
Corporate Services Program	73,345	not comparable**
Employment and Insurance Program	1,465,951	"
Labour Program	231,007	"
Income Security Program	20,338,342	"
Social Development and Education Program	10,267,300	"
Total	32,375,945*	"

* Financial data exclude recoveries from the Unemployment Insurance and Canada Pension Plan accounts.

** For a complete description, please see Part III, Page 1-9, departmental Main Estimates, Supply and Services Canada 1994.

DEPARTMENTAL MANAGEMENT

Jean-Jacques Noreau, Deputy Minister
Place du Portage, Phase IV, 13th Floor
140 Promenade du Portage, Hull QC K1A 0J9
T: (819) 994-4514 F: (819) 994-0178

Mr. Noreau was appointed Deputy Minister in June 1993. Pending the passage of legislation, he is appointed concurrently to the positions of Deputy Minister and Chairperson of Employment and Immigration and Deputy Minister of Labour. Prior to his current appointment, he was Deputy Minister of Health and Welfare.

François P. Pouliot
Associate Deputy Minister

Place du Portage, Phase IV, 13th Floor
 140, Promenade du Portage, Hull QC K1A 0J9
 T: (819) 994-4517 F: (819) 994-0178

Mr. Pouliot came to the department from his former role as Associate Deputy Minister, Employment and Immigration and Vice-President of the Employment and Immigration Commission. Most recently Mr. Pouliot served as Senior Assistant Deputy Minister, Management Programs Directorate, Health and Welfare Canada.

Michael McDermott, Sr. Assistant Deputy Minister, Labour

Place du Portage, Phase II, 11th Floor
 140 Promenade du Portage, Hull QC K1A 0J2
 T: (819) 997-1493 F: (819) 953-5658

Mr. McDermott is Senior Assistant Deputy Minister, Labour. He joined Labour Canada in 1965 and worked with the Federal Mediation and Conciliation Service from 1974. He had held the position of Assistant Deputy Minister, Federal Mediation and Conciliation Service, Labour Canada since 1989.

Harvey Lazar, Sr. Assistant Deputy Minister Strategic Policy

Place du Portage, Phase IV,
 140 Promenade du Portage, Hull QC K1A 0J9
 T: (819) 994-4272 F: (819) 997-7329

In August 1993, Harvey Lazar was appointed Senior Assistant Deputy Minister, Strategic Policy, Human Resources Development Canada, the position he held with Employment and Immigration Canada from July 1992. In 1987, Mr. Lazar was appointed Director and Deputy Chairman of the Economic Council of Canada where he stayed until June 1992.

Peter Doyle, Commissioner, Employers

Place du Portage, Phase IV, 13th Floor
 140 Promenade du Portage, Hull QC K1A 0J9
 T: (819) 994-6115 F: (819) 953-8991

In August 1989, Peter Doyle was reappointed to a second five-year term as Commissioner for Employers, Canada Employment and Immigration Commission. In 1970, he was Industrial Relations Manager, Ontario Division,

Canadian Manufacturers' Association. Later, he became Director, Industrial Relations.

Fernand Boudreau, Commissioner, Workers

Place du Portage, Phase IV
 140 Promenade du Portage, Hull QC K1A 0J2
 T: (819) 994-6205 F: (819) 994-7581

In December 1992, Fernand Boudreau was reappointed to a second five-year term as Commissioner for Workers, Canada Employment and Immigration Commission. In the field of unemployment insurance, Mr. Boudreau was a member of a board of referees, representing insured workers, from 1978 to 1985. Appointed a member of the Canada Employment and Immigration Advisory Council in 1984, he held this position until December 1987.

Jean-Claude Bouchard, Assistant Deputy Minister, Human Resource Services

Place du Portage, Phase IV
 140 Promenade du Portage, Hull QC K1A 0J2
 T: (819) 994-1797 F: (819) 997-0699

Mr. Bouchard was appointed Assistant Deputy Minister, Human Resource Services in August 1993. Mr. Bouchard was previously Executive Director, Human Resource Services at Employment and Immigration and later Director General of Human Resources and Acting Assistant Deputy Minister of Finance at Energy, Mines and Resources.

Hy Braiter, Executive Director, Insurance

Place du Portage, Phase IV, 11th Floor
 140 Promenade du Portage, Hull QC, K1A 0J9
 T: (819) 994-1600 F: (819) 953-5801

In November 1993, Mr. Braiter was appointed Executive Director of Insurance, the position he held with Employment and Immigration Canada since April 1993. He was Executive Director of Finance and Administration for Employment and Immigration Canada from July 1990 to April 1993. From 1988 to 1990, he was Director General, Financial Services, Finance and Administration Group.

Ian Green, Assistant Deputy Minister Social Development and Education

Finance Building, Room 2123
 Tunney's Pasture, Ottawa ON K1A 1B4
 T: (613) 957-2953 F: (613) 954-9876

Mr. Green is Assistant Deputy Minister, Social Development and Education. He came to Human Resources Development Canada from Health and Welfare, where he was Assistant Deputy Minister, Health and Social Programs. Mr. Green has held several senior executive positions at Health and Welfare, Secretary of State and Privy Council.

**Kathleen O'Hara, Assistant Deputy Minister
Social Security Reform**

Place du Portage, Phase IV
140 Promenade du Portage
Hull QC K1A 0J9
T: (819) 997-1094 F: (819) 994-4533

Ms. O'Hara came to Human Resources Development from Solicitor General Canada where she had been the Assistant Deputy Solicitor General, Policy. Prior to that, she was Assistant Deputy Minister, Strategic and Corporate Services at Consumer and Corporate Affairs and Assistant Deputy Minister, Policy, Planning and Information at Health and Welfare.

Peter Hicks, Senior Policy Advisor

Place du Portage, Phase IV, 8th Floor
140 Promenade du Portage, Hull QC K1A 0J9
T: (819) 994-1780 F: (819) 997-7329

Peter Hicks was appointed Senior Policy Advisor to the Deputy Minister in August 1993. He was previously Assistant Deputy Minister responsible for policy at Health and Welfare. From 1983 to 1991 he held various program and policy positions at Employment and Immigration.

**Jim Lahey, Executive Manager
Communications and Renewal**

Place du Portage, Phase IV
140 Promenade du Portage, Hull QC K1A 0J9
T: (819) 994-6629 F: (819) 994-0178

Mr. Lahey was appointed as Executive Manager of Communications and Renewal in November 1993. Prior to that, he served as Chairman for the Transition and Renewal Secretariat. Mr. Lahey has had a varied career in a number of departments including the Office of the Comptroller General, Indian and Northern Affairs, Solicitor General Canada and, most recently, Labour Canada, where he held the position of Assistant Deputy Minister, Policy.

**Katharine MacCormick
Senior General Counsel**

Place du Portage, Phase IV
140 Promenade du Portage, Hull QC K1A 0J9
T: (819) 994-9695 F: (819) 953-8303

Ms. MacCormick was appointed Senior General Counsel in November 1993. She began her career in the federal public service in 1979 and has worked with several departments in progressively challenging positions, including Legal Advisor for Finance and Treasury Board and Senior Counsel with Fisheries and Oceans. Her most recent position was with Environment Canada and Secretary of State (Parks) where she was General Counsel.

**A. Kristina Liljefors, Executive Director
Employment**

Place du Portage, Phase IV, 5th Floor
140 Promenade du Portage, Hull QC K1A 0J9
T: (819) 953-7363 F: (819) 953-7427

Ms. Liljefors joined Human Resources Development Canada as Executive Director, Employment in August 1993. In April 1991, she was appointed Assistant Deputy Minister, Multiculturalism. In 1988, she was appointed Assistant Secretary in the Personnel Policy Branch of the Treasury Board Secretariat.

**Monique Plante, Assistant Deputy Minister
Income Security**

Place Vanier, Tower B, Room 1400
355 River Road, Vanier ON K1A 0L1
T: (613) 957-3110 F: (613) 957-1185

Monique Plante has been Assistant Deputy Minister, Income Security Programs at Health and Welfare since April 1992. Prior to her appointment, she was Executive Director General, Income Security Branch, and was previously Director General, Communications..

**W. E. R. Little, Assistant Deputy Minister
Financial and Administrative Services**

Place du Portage, Phase IV, Room 207
140 Promenade du Portage, Hull QC K1A 0J9
T: (819) 997-6481 F: (819) 953-2407

Mr. Little was appointed Assistant Deputy Minister, Financial and Administrative Services in August 1993. He was previously Senior Assistant Deputy Minister of Industry,

Technology and Regional Operations at Industry, Science and Technology Canada.

David McNaughton, Executive Manager Systems

Place du Portage, Phase IV
140 Promenade du Portage, Hull QC K1A 0J9
T: (819) 994-1592 F: (819) 953-9561

Mr. McNaughton joined Human Resources Development from the Ontario Ministry of Health, where he was Assistant Deputy Minister. Most recently Mr. McNaughton led Health Economic Development. Previously he was General Manager of the Ontario Health Insurance Plan and responsible for Systems.

DIRECTORS GENERAL AND EQUIVALENTS

Neil Gavigan, Director General
Corporate Secretariat
T: (819) 994-2893

Warren Edmondson, Director General
Federal Mediation and Conciliation Service
T: (819) 997-3290 F: (819) 953-3162

Jim McLellan, Director General
Occupational Safety & Health Branch
T: (819) 997-3520 F: (819) 997-1664

Hélène Dwyer-Renaud, Acting Director General
Women's Bureau
T: (819) 994-3779 F: (819) 997-0126

Paul MacNeil, Director General
Cost Shared Programs
T: (613) 957-1537 F: (613) 957-9705

Dean Moodie, Director General
Strategic Initiatives
T: (613) 957-2913 F: (613) 957-4394

Mary Meloshe, Director General
Student Assistance and Education Support
T: (819) 994-2377 F: (819) 953-4226

James Page, Director General
National Literacy Secretariat
T: (819) 994-3250 F: (819) 953-8147

Bruce Clark, Acting Executive Director
Status of Disabled Persons Secretariat
T: (819) 994-5692 F: (819) 953-4797

Don Ogston, Director General
Social Development
T: (613) 957-8672 F: (613) 957-9562

J.J. Verbruggen, Director General
Insurance Policy
T: (819) 994-1880 F: (819) 997-8607

Marcel Nouvet, Director General
Insurance Services
T: (819) 994-6299 F: (819) 953-4671

Ron Stewart, A/Director General
Control
T: (819) 994-6868 F: (819) 953-2633

Michel Bédard, Chief Actuary
Actuary Directorate
T: (819) 994-2731 F: (819) 997-8662

Pierre Fortier, Director General
Policy and Legislation
T: (613) 957-1615 F: (613) 957-1519

Ed Tamagno, Director General
International Benefits and Foreign Affairs
T: (613) 941-4776 F: (613) 952-8901

Dennis Kealey, Project Manager
ISP Redesign
T: (613) 941-5075 F: (613) 957-1185

Carol Fahie, Director General
Systems and Technology Management
T: (613) 957-1555 F: (613) 954-4675

Lionel Dixon, Director General
Occupational Career and Information
T: (819) 953-7434 F: (819) 953-7895

Martha Nixon, Director General
Employment Operations and Policies
T: (819) 953-7371 F: (819) 994-2085

John McWhinnie, Director General
Labour Market Services
T: (819) 994-3713 F: (819) 953-3512

VACANT, Director General, Youth
T: (819) 997-6406 F: (819) 953-2465

Elayne van Snellenberg, Director General
Older Worker Adjustment Branch
T: (819) 994-8146 F: (819) 953-8804

Phil Fay, Director General
Planning Branch
T: (819) 994-1713 F: (819) 997-3794

Ian Midgley, Director General
Program Evaluation Branch
T: (613) 954-2761 F: (613) 954-0134

Judith Moses, Director General
Labour Market Outlook & Sectoral Analysis
T: (613) 957-4700 F: (613) 957-1523

Norine Smith, Director General
Policy and Program Analysis
T: (819) 994-4989 F: (819) 953-0519

John Greenwood, Acting Director General
Innovations Branch
T: (819) 994-2245 F: (819) 994-3097

Cynthia Williams, Acting Director General
Social Policy Division
T: (613) 954-8912 F: (613) 941-4443

David Neuman, Acting Director General
Federal-Provincial Relations
T: (819) 997-0519 F: (819) 997-7329

Norman St-Jacques, Leader
Task Force on Atlantic Fisheries
T: (819) 953-3729 F: (819) 953-8362

Jean Bélanger, Director General
Strategy and Development
T: (819) 994-2329 F: (819) 997-9194

Louise Holmes, Director General
Operations
T: (819) 953-3098 F: (819) 953-6275

Brian Hill, Associate Executive Manager
Systems
T: (819) 953-3601 F: (819) 953-9561

Jim Westover, Special Advisor
Systems
T: (819) 994-2612 F: (819) 953-5827

Gary Depew, Director General
Infrastructure Support Branch
T: (819) 994-1921 F: (819) 997-8074

Eric Davis, Director General
Labour Social Development and
Education and Functional Systems Branch
T: (819) 953-1459 F: (819) 953-5881

Doug Matheson, Director General
Employment and Insurance Branch
T: (819) 994-1602 F: (819) 953-4877

Fred Jaakson, Director General
Internal Audit Bureau
T: (819) 953-0821 F: (819) 953-0831

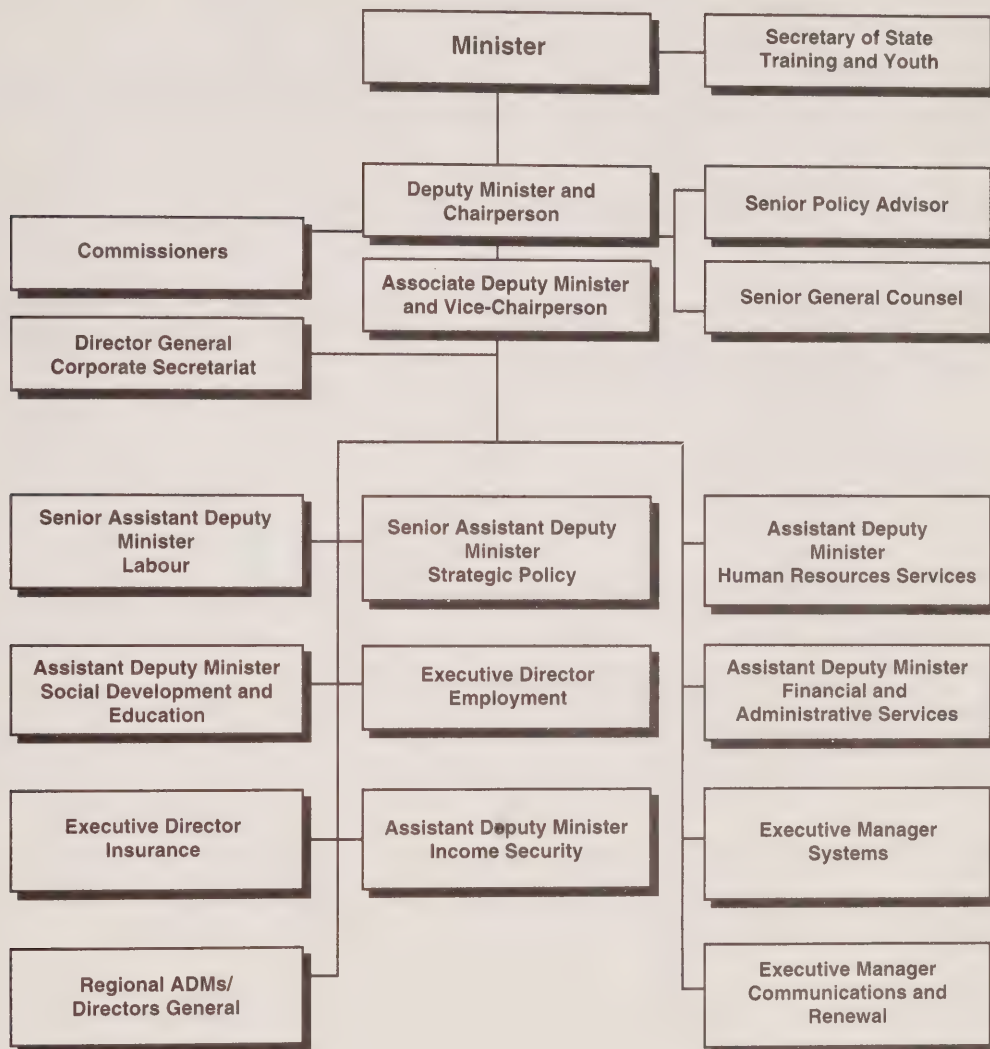
Guy Tremblay, Director General
Financial Services
T: (819) 994-2576 F: (819) 953-2407

Jim Mallen, Director General
Administrative Services
T: (819) 994-2580 F: (819) 953-0790

Cathy Drummond, Director General
Strategic Communications
T: (819) 997-2973 F: (819) 994-1662

Suzanne Clément, Director General
Communications Operations
T: (819) 994-6013 F: (819) 953-3981

Virginia Miller, Director General
Program Planning and Coordination
T: (613) 954-1889 F: (613) 954-9876



Human Resources Development Canada

DEPARTMENT OF INDIAN AFFAIRS AND NORTHERN DEVELOPMENT

ROLE AND RESPONSIBILITIES

The Department of Indian Affairs and Northern Development (DIAND) represents one of the most complex areas of federal jurisdiction. Its mandate is derived from treaties with First Nations, the Constitution, the *Indian Act*, legislation pertaining to the Yukon and Northwest Territories and a variety of other acts and regulations.

The Department's principal emphasis during the next few years will be on pursuing, through the Indian and Inuit Affairs Program, initiatives to assist Aboriginal communities to overcome obstacles to their development and to help them marshal the human and physical resources necessary to build and sustain viable communities. As well, through the Northern Affairs program, the Department will be implementing northern aboriginal land claims; encouraging more diversified and private sector economic development; achieving the transfer of provincial-type responsibilities to the territorial governments; and, promoting environmental awareness and sustainable development.

FINANCIAL REQUIREMENTS BY ACTIVITY (thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Indian and Inuit Affairs Program		
Lands and Trust Services	63,779	58,354
Claims	335,965	259,693
Program Funding	2,549,612	2,339,983
Community Funding	595,242	541,436
Corporate Direction	68,435	68,168
Total	3,613,033	3,267,634
Northern Program		
Economic Development and Resource Management	86,600	88,230
Political, Scientific, Social and Cultural Development	65,615	63,349
Program Management	5,384	4,313
Total	157,599	155,892

DEPARTMENTAL MANAGEMENT

All addresses:
Les Terrasses de la Chaudière
10 Wellington St., Hull QC K1A 0H4

Dan. E. Goodleaf
Deputy Minister

T: (819) 997-0133 F: (819) 953-2251

Mr. Goodleaf was appointed Deputy Minister in September 1992. Prior to this he was Associate Deputy Minister. He also spent some three years as Assistant Secretary to the Cabinet for Social Development with Privy Council following eight years as regional director general for DIAND in Saskatchewan and Director General of Policy and Planning.

Richard J. Van Loon
Associate Deputy Minister

T: (819) 997-0854 F: (819) 953-7694

Mr. Van Loon was appointed Associate Deputy Minister in December 1988 following two years as Assistant Deputy Minister of Self-Government for the Department. He also acted as a consultant to the Minister and to the Cabinet Subcommittee on Aboriginal Affairs in 1985.

John Sinclair, Assistant Deputy Minister
Claims and Indian Government

T: (819) 953-3180 F: (819) 953-3246

Mr. Sinclair was appointed Assistant Deputy Minister of Claims and Indian Government in August 1993. Prior to his appointment, he was the Executive Director of the Royal Commission on New Reproductive Technologies. Mr. Sinclair was formerly the Deputy Secretary to the Cabinet for Intergovernmental Affairs and Assistant Secretary to the Cabinet for Liaison and Integration with the Federal-Provincial Relations Office.

Alan S. Williams, Assistant Deputy
Minister, Corporate Services

T: (819) 997-0020 F: (819) 953-4094

Mr. Williams was appointed Assistant Deputy Minister in September 1991 following several years as Director General of Finance. He was previously with the Office of the Comptroller General and the Department of Supply and Services.

Wendy Farris Porteous
Assistant Deputy Minister
Lands and Trust Services

T: (819) 953-5577 F: (819) 953-9406

Ms. Porteous was appointed Assistant Deputy Minister following appointments as Senior Assistant Deputy Solicitor General, Associate Executive Director of the Citizens' Forum on Canada's Future and some four years as Assistant Deputy Minister, Consumer and Corporate Affairs.

John S. Rayner, Assistant Deputy Minister
Northern Affairs

T: (819) 953-3760 F: (819) 953-6121

Mr. Rayner was appointed to his current position in August 1993 following some three years as Assistant Deputy Minister of Policy and Consultation. From 1985 to 1990, he was Assistant Deputy Minister of Indian Services and prior to that was Executive Director General in the Indian and Inuit Affairs Program.

Jack Stagg, Assistant Deputy Minister
Policy and Strategic Direction

T: (819) 994-7555 F: (819) 953-5082

Mr. Stagg was appointed to his current position in August 1993 following a short period as Assistant Deputy Minister, Northern Affairs Program. Prior to that, he was Director General, Constitutional Development and Strategic Planning in the Northern Affairs Program.

DIRECTORS GENERAL AND EQUIVALENTS

Gordon Shanks, Director General
Comprehensive Claims Branch
T: (819) 997-8145 F: (819) 953-4366

Terry Henderson, A/Director General
Claims Implementation Branch
T: (819) 994-3434 F: (819)

Rem Westland, Director General
Specific Claims Branch
T: (819) 994-4924 F: (819) 994-4123

George Cornwell, Director General
Departmental Audit and Evaluation Branch
T: (819) 994-1323 F: (819) 994-7260

Bill Austin, Director General
Finance Branch
T: (819) 997-0640 F: (819) 953-8475

James Dalzell, Director General
Human Resources
T: (819) 997-9646 F: (819) 953-1311

James Phillips, Director General
Informatics Branch
T: (819) 994-3334 F: (819) 994-7845

Janet Hagey, Director General
Management Information and
Analysis Branch
T: (819) 953-7062 F: (819) 953-6010

Jim Davison, Director General
DIAND Technical Services -
Public Works Canada
T: (819) 994-6456 F: (819) 953-9395

Wm. Van Iterson, Director General
Lands and Environment Branch
T: (819) 994-7551 F: (819) 953-3201

Gregor MacIntosh, Director General
Registration, Revenues and
Band Governance Branch
T: (819) 994-0951 F: (819) 953-3371

Hiram Beaubier, Director General
Natural Resources and Environment
T: (819) 997-9381 F: (819) 953-8766

John Berg, Director General, Sectoral
Policy and Program Devolution Branch
T: (819) 997-9449 F: (819) 997-0552

John Bray, A/Director General
Communications Branch
T: (819) 997-9885 F: (819) 953-9465

George Da Pont, Director General
Government Relations Branch
T: (819) 953-4968 F: (819) 953-9027

John Graham, Director General
Legislation Branch
T: (819) 997-8212 F: (819) 994-4131

Ian Potter, Director General
Strategic Policy Branch
T: (819) 997-8359 F: (819) 953-3320

Gerry Kerr, Regional Director General
Atlantic Region
T: (902) 661-6262 F: (902) 667-9947

Guy McKenzie, Regional Director General
Quebec Region
T: (418) 648-3270 F: (418) 648-2266

Audrey Doerr, Regional Director General
Ontario Region
T: (416) 973-6201 F: (416) 954-4326

Brenda Kustra, Regional Director General
Manitoba Region
T: (204) 983-2475 F: (204) 983-0861

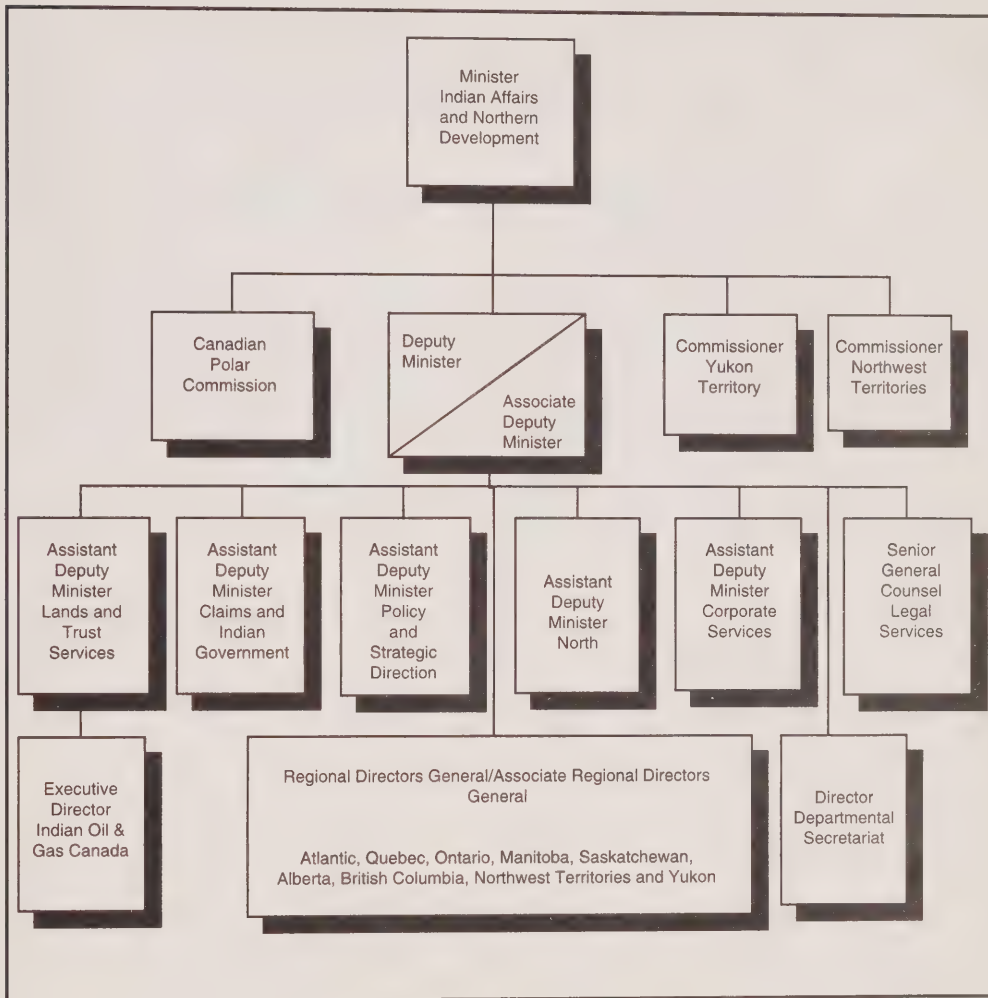
Myler Savill, Regional Director General
Saskatchewan Region
T: (306) 780-5950 F: (306) 780-5733

Ken Kirby, Director General
Alberta Region
T: (403) 495-2835 F: (403) 495-4088

John Watson, Regional Director General
British Columbia Region
T: (604) 666-5201 F: (604) 666-2546

Warren Johnson, Regional Director General
Northwest Territories Region
T: (403) 920-8111 F: (403) 873-5763

Mike Ivanski, Regional Director General
Yukon Region DIAND
T: (403) 667-3300 F: (403) 667-3388



Indian and Northern Affairs Canada

INDUSTRY CANADA

ROLE AND RESPONSIBILITIES

Under the direction of the Minister of Industry and with the support of the Secretary of State (Science, Research and Development), the Department is a vital source of information and analysis for businesses and provides the private sector with an effective single window on government. It also plays a lead role in the reduction of internal trade barriers to improve the free flow of goods and services within Canada.

As the key portfolio for Canadian competitiveness, the Department also improves Canada's scientific infrastructure by encouraging the development of new products and by enhancing participation of Canadian scientists and businesses in international ventures.

Industry Canada brings together within a single organization the previous responsibilities of Industry, Science and Technology Canada promoting international competitiveness and economic development and excellence in science; telecommunications policy and programs from the Department of Communications; the market and business framework responsibilities from Consumer and Corporate Affairs Canada; and investment research, policy and review functions from Investment Canada. In addition, the portfolio comprises 10 agencies and Crown corporations: the Cape Breton Development Corporation (DEVCO), Statistics Canada, the Competition Tribunal, the Copyright Board Canada, the Standards Council of Canada, the Canadian Space Agency, the Natural Sciences and Engineering Research Council of Canada, the National Research Council Canada, the Federal Business Development Bank, and the Social Sciences and Humanities Research Council of Canada.

PROGRAM BY ACTIVITY

(thousands of dollars)

Industry and Science Development Program	1994-1995 Estimates	1993-94 Estimates
Industrial and Aboriginal Programs	515,912	467,309
Industry and Science Policy	59,949	83,271
Regional Operations	391,197	146,817
Communications Research	90,165	83,652
Corporate and Advisory Services	89,261	84,383
Total	1,146,484	865,432*

Services to the Marketplace Program

Consumer Affairs	51,096	n/a
Competition Law and Policy	20,497	
Intellectual Property	47,612	
Spectrum Management	60,212	
Program Support and Advisory Services	3,914	
Total	183,331	

* This figure is shown for purposes of comparison only, and depicts the funding provided to the four founding departments in their 1993-94 Estimates.

DEPARTMENTAL MANAGEMENT

Harry Swain, Deputy Minister

C.D. Howe Building, East Tower, 11th Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 992-4292 F: (613) 954-3272

Mr. Swain was appointed Deputy Minister in 1992 and also serves as Director, Federal Business Development Bank and Director, Public Policy Forum. Prior to his current appointment, he was Deputy Minister, Indian Affairs and Northern Development.

Kevin Lynch, Associate Deputy Minister

C.D. Howe Building, East Tower, 11th Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 954-0709 F: (613) 954-3272

Mr. Lynch assumed his current position in late 1992. For the balance of 1992, he was Senior Deputy Minister, Department of Finance and Delegation Head to Economic Policy Committee, Organization for Economic Cooperation and Development, and chairman, Warluis Party 1, OECD.

**Jacques Lyrette, President
Communications Research Centre and
Centre for Information Technologies
Innovation**

3701 Carling Avenue, Station H
P.O. Box 11490, Ottawa ON K2H 8S2
T: (613) 990-3929 F: (613) 990-7983

Mr. Lyrette was appointed President in July 1993. From 1974 to 1993 he held a vast array of positions in the communications field. Most recently, he was Assistant Deputy Minister for Quebec at the former Communications Canada and was responsible for the culture and communications network at Francophone Summits.

**George Addy, Director, Investigation and
Research Competition Act, Bureau of
Competition Policy**

Place du Portage, Phase I, 21st Floor
50 Victoria Street, Hull QC K1A 0C9
T: (819) 997-3301 F: (819) 953-5013

Mr. Addy was appointed to his current position in June 1993. From October 1989 to June 1993 he was Senior Deputy Director of Investigation

and Research, Mergers, Bureau of Competition Policy, Consumer and Corporate Affairs Canada. Prior to joining the civil service, Mr. Addy was a partner with Gowling, Strathy & Henderson.

Mart Leesti

**Commissioner of Patents
Registrar of Trade-Marks
and Canadian Intellectual Property Office**

Place du Portage, Zone 1, 5th Floor
50 Victoria Street, Hull QC K1A 0C9
T: (819) 997-1057 F: (819) 997-1890

Mr. Leesti was appointed to his position in 1992. From 1987 to 1992, he was Executive Director, Intellectual Property, after previously being the Director, Policy and Program Planning then Deputy Director General, Intellectual Property Directorate, Consumer and Corporate Affairs Canada.

Howard Wilson

**Assistant Deputy Registrar General
of Canada**

66 Slater, 22nd Floor, Ottawa ON K1A 0C9
T: (613) 995-6852 F: (613) 995-7308

Mr. Wilson was appointed to his position in July 1993. Prior to his appointment, he was Executive Director (Competitiveness), Prosperity Secretariat and previously, Director General, Trade Policy, Department of External Affairs and International Affairs.

Henri Rothschild, Chief Scientist

C.D. Howe Building, East Tower, 11th Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 991-2025 F: (613) 990-9262

Mr. Rothschild was appointed Chief Scientist, Industry Canada in July 1993. From June 1993 to his appointment he was Assistant Deputy Minister, Science and Technology Sector, Industry, Science and Technology Canada. Prior to that he was Director General, Technology Policy Branch, Industry, Science and Technology.

**Diana Monnet, Assistant Deputy Minister
Consumer Affairs**

Place du Portage, Phase I, 13th Floor
50 Victoria Street, Hull QC K1A 0C9
T: (819) 997-2862 F: (819) 953-2280

Ms. Monnet was appointed Assistant Deputy Minister, Consumer Affairs in August 1993. From 1990 to 1993 she was Assistant Secretary, Economic Policy and Programs, Federal-Provincial Relations Office, later Social and Economic Policy and Programs and prior to that, Director General, Communications at the former Department of Energy, Mines and Resources.

**Konrad von Finckenstein, Assistant Deputy
Minister, (Business Law) and Counsel**

C.D. Howe Building, East Tower, 1st Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 954-3946 F: (613) 954-5356

Mr. von Finckenstein was appointed to his current position in February 1994. Prior to this appointment he was Assistant Deputy Attorney General, Tax Law, Department of Justice. In addition to these duties he was Special Advisor to the Deputy Minister of Industry on Westray (August 1992 to March 1994).

Alan Nymark

**Assistant Deputy Minister
Industry and Science Policy**

C.D. Howe Building, 235 Queen Street
West Tower, 5th Floor. Ottawa ON K1A 0H5
T: (613) 995-9605 F: (613) 995-2233

Mr. Nymark was appointed as Assistant Deputy Minister, Industry and Science Policy in July 1993. From 1989 to his current appointment, he was Executive Vice-President, Investment Canada and Assistant Chief Negotiator, North American Free Trade Agreement.

Michael Binder

**Assistant Deputy Minister
Spectrum, Information Technologies
and Telecommunications**

Journal Tower North, 20th Floor
300 Slater Street, Ottawa ON K1A 0C8
T: (613) 998-0368 F: (613) 952-1203

Mr. Binder was appointed to his current position in July 1993. Prior to assuming his appointment,

he was Senior Assistant Deputy Minister, Department of Communications and from 1985 to 1990, he was Assistant Deputy Minister, Corporate Management, Department of Communications.

Charles Stedman

Assistant Deputy Minister

Services Industries and Small Businesses

C.D. Howe Building, East Tower, 5th Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 954-3589 F: (613) 941-5533

Mr. Stedman was appointed Assistant Deputy Minister, Service Industries and Small Businesses in August 1993. Prior to his appointment, Mr. Stedman was ADM, Supply Operations, Supply and Services Canada and previously, Assistant Chief Negotiator, Trade Negotiations Office.

**John Banigan, Assistant Deputy Minister
Manufacturing and Processing Industries**

C.D. Howe Building, East Tower, 5th Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 954-3798 F: (613) 944-1134

Mr. Banigan was appointed to his current position in July 1993. Prior to his appointment, he was Assistant Deputy Minister, Capital Goods and Service Industries, Industry, Science and Technology Canada and previously, Director General, surface Transportation and Machinery in the same Department.

**Claire Monette, Assistant Deputy Minister
Corporate Services**

C.D. Howe Building, East Tower, 2nd Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 954-2873 F: (613) 952-9676

Ms. Monette was appointed to her position in July 1993. From May 1993 to June 1993, she was ADM, Finance, Personnel and Administration, Industry, Science and Technology Canada. Previously, she was Executive Director, Special Projects, *Société de transport de la communauté urbaine de Montréal*.

Jean-François Martin

Assistant Deputy Minister, Regional Operations

C.D. Howe Building, West Tower, 6th Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 954-3405 F: (613) 954-4883

Mr. Martin was appointed Assistant Deputy Minister, Regional Operations in August 1993. Prior to his appointment, he was ADM, Finance and Administration, Department of Environment Canada and previously, from 1989 to 1990, Associate Chairman, Federal Environmental Assessment Review Office.

Andrei Sulzenko, Federal Chief Negotiator Internal Trade Negotiations

C.D. Howe Building, East Tower, 2nd Floor
235 Queen Street, Ottawa ON K1A 0H5
T: (613) 954-8911 F: (613) 957-1990

Mr. Sulzenko was appointed as Federal Chief Negotiator in May 1993. Prior to his appointment, he was Executive Director, Employment, Employment and Immigration Canada. From 1989 to 1991, he was Director General, Industrial Competitiveness Branch, Industry, Science and Technology Canada.

DIRECTORS GENERAL AND EQUIVALENTS

Commissioner of Patents, Registrar of Trade-Marks, Canadian Intelligence Property Office

Mr. Gary Partington, Chairman
Trade-Marks Opposition Board
T: (819) 994-4790 F: (819) 997-1890

Mr. Peter Davies, Acting Chairman
Patent Appeal Board
T: (819) 953-9067 F: (819) 997-1890

Mr. Jean Gariépy, Executive Director
Special Operating Agency Transition
T: (819) 993-2990 F: (819) 991-1890

Communications Research Centre and Centre for Info-Technologies Innovation

Mr. Stewart McCormick
Executive Vice-President
T: (613) 998-2770

Mr. William Sawchuk, Vice President
T: (613) 998-2332 F: (613) 990-7986

Mr. Robert Huck, Vice-President
Communications Systems Research
T: (613) 998-2329 F: (613) 990-6339

Mr. Mario Poirier, Director General
Centre for Information Technologies Innovation
T: (514) 973-5703

Corporate Services

Mr. George Willis, Director General
Finance
T: (613) 957-9288 F: (613) 998-6950

Ms. Jocelyn Ghent Mallet, Director General
Human Resources Branch
T: (613) 954-5598 F: (613) 952-8419

Mr. Grant Westcott, Director General
Information Management Branch
T: (613) 954-3574 F: (613) 941-4615

Ms. Francine Chabot-Plante, Director General
Communications
T: (613) 943-2507 F: (613) 952-9620

Mr. Owen Taylor, Director General
Operations Audit
T: (613) 954-5084 F: (613) 954-4070

Industry and Science Policy

Mr. Michael Jenkin, Director General
Strategic Policy, Planning & Consultation
T: (613) 954-3558

Margaret McCuaig-Johnston, Assistant Secretary
National Advisory Board on Science and Technology Secretariat
T: (613) 998-1306

Mr. Douglas Hull, Director General
Science Promotion and Academic Affairs
T: (613) 993-6857

Mr. Robert Knox, Executive Director
Internal Trade Secretariat
T: (613) 954-3555

Mr. Craig MacDonald, Acting Director General
International Business
T: (613) 954-3508

Mr. Ross Preston, Director General
Micro-Economic Policy Analysis
T: (613) 995-8452

Mr. David Tobin, Director General
Corporate Governance
T: (819) 953-6743

Mr. Ozzie Silverman, Director General
Science Strategy
T: (613) 991-9472

**Investigation and Research, Competition Act,
Bureau of Competition Policy**

Mr. Valmore Traversy, Director General
Economics & International Affairs Directorate
T: (819) 953-3318 F: (819) 953-5013

Ms. Mary Zamparo, Director General
Compliance & Operations Directorate
T: (819) 953-7942 F: (819) 953-5013

Manufacturing and Processing Industries

Mr. Rocco Delvecchio, Director General
Resource Processing Industries
T: (613) 954-3082 F: (613) 952-8988

Mr. Richard Pageau, Director General
Consumer Goods
T: (613) 954-3585 F: (613) 954-3107

Mr. William Laycock, Director General
Aeronautics
T: (613) 954-3343 F: (613) 941-2379

Mr. David Head, Director General
Materials, Chemicals & Bio-Industries
T: (613) 954-3138 F: (613) 952-4209

Mr. Bruce Deacon, Director General
Space, Marine & Defence
T: (613) 954-3801 F: (613) 957-8912

Mr. Slawek Skorupinski, Director General
Automotive, Urban Transit & Rail
T: (613) 954-3797 F: (613) 952-8088

Mr. William Terry, Director General
Manufacturing & Processing Technologies
T: (613) 954-3279

Regional Operations

Mr. George Redling, Superintendent
Bankruptcy
T: (819) 997-1210 F: (819) 953-3722

Ms. Mary Walsh, Director General
Corporations
T: (819) 997-1058 F: (819) 953-3041

Mr. Norm Fraser, Director General
In-House Consulting Unit
T: (613) 954-5592 F: (613) 954-0017

Mr. David Waung, Acting Director General
Strategic Information
T: (613) 952-6368 F: (613) 990-4848

Mr. Dick Lane, Senior Advisor to ADM
T: (613) 954-2914 F: (613) 954-4883

Mr. Tom Wright, Director General
Regional Services
T: (613) 954-5558 F: (613) 957-4788

Mr. Robert Russell, Executive Director
Atlantic
T: (902) 426-3458 F: (902) 426-2624

Ms. Francine Sarrazin, Executive Director
Quebec
T: (514) 283-5559 F: (514) 496-7003

Mr. William Cram, Executive Director
Ontario
T: (416) 973-5002 F: (416) 973-8714

Mr. Glenn Fields, Executive Director
Prairies and Northwest Territories
T: (403) 495-2951 F: (403) 495-4507

Ms. Barbara Fulton, Executive Director
British Columbia and Yukon
T: (604) 666-1402 F: (604) 666-8330

Mr. Hal McGonigal, Administrator Regional
Development Ontario (FEDNOR)
T: (705) 942-1327 F: (705) 942-5434

Service Industries and Small Businesses

Mr. Dennis DeMello, Director General
Corporate and Industrial Analysis
T: (613) 954-2990

Mr. Ron Watkins, Director General
Distribution and Construction Industries
T: (613) 957-4200

Mr. Doug Fyfe, Director General
Tourism Canada
T: (613) 954-3830

Mr. Ian Donald, Director General
Entrepreneurship and Small Business
T: (613) 954-5489

Mr. Lucien Bradet, Director General
Environmental Affairs
T: (613) 954-3080

Mr. David Williamson, Director General
Business Services Industries
T: (613) 954-2994

Mr. Robert Dickson, Executive Director
Aboriginal Economic Programs
T: (613) 954-5430

Spectrum, Information Technologies and Telecommunications

Mr. Ronald Begley, Director General
Broadcasting Regulation
T: (613) 990-4820 F: (613) 954-6091

Mr. Robert Jones, Director General
Radio Regulation
T: (613) 990-4817 F: (613) 993-4433

Mr. Tim Garrard, Director General
Information Technologies Industry
T: (613) 954-5599 F: (613) 952-8419

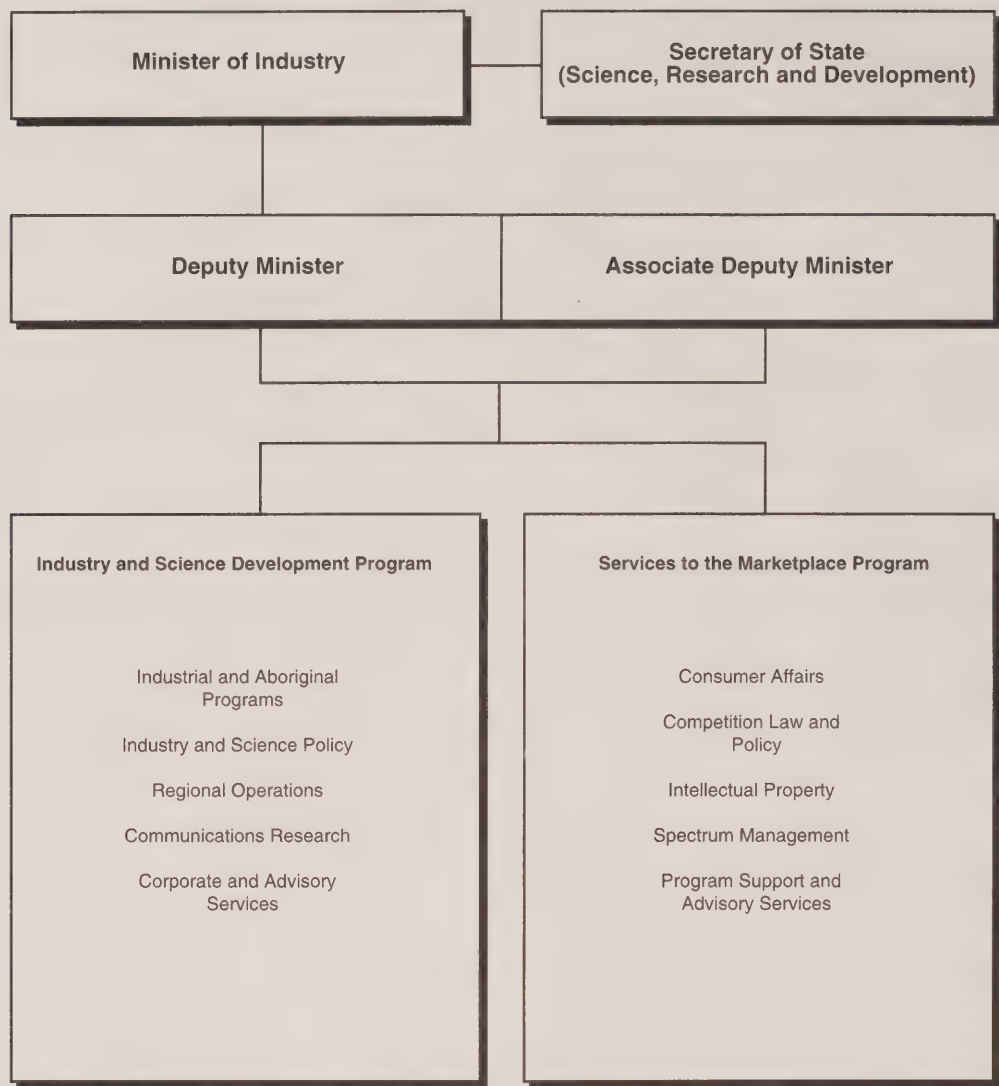
Ms. Susan Baldwin, Director General
New Media
T: (613) 990-4268 F: (613) 941-1164

Mr. Nissar Ahmed, Director General
Engineering Programs
T: (613) 990-4799 F: (613) 952-5108

Mr. David Mulcaster, Director General
Communications Development
T: (613) 990-4295 F: (613) 957-8839

Mr. Michael Helm, Director General
Telecommunications Policy
T: (613) 998-4241 F: (613) 952-0567

Please note: Not all facsimile numbers were available for this edition.



Industry Canada

INTERGOVERNMENTAL AFFAIRS

ROLE AND RESPONSIBILITIES

The Prime Minister, as head of the government, is responsible for intergovernmental relations within Canada. In fulfilling their portfolio responsibilities and in their capacities as representatives of the regions of the country, Cabinet Ministers are also directly involved in specific aspects of federal-provincial relations.

To support the overall management of the federal government's relations with the provinces and the territories, the Prime Minister has asked the Minister of Intergovernmental Affairs, the Honourable Marcel Massé, to play both an advisory and coordinating role, facilitating a coherent and consistent approach across the broad intergovernmental agenda. The Minister of Intergovernmental Affairs provides advice to the Prime Minister and the Cabinet on the management of key federal-provincial issues and initiatives, assessing their interregional implications within the context of the national interest and balancing current demands with a longer-term perspective. The Minister provides specific advice on the organization and preparation of multilateral meetings of First Ministers, which are convened and chaired by the Prime Minister.

To promote effective intergovernmental cooperation, the Minister, in collaboration with his Cabinet colleagues, coordinates the policy framework for federal-provincial-territorial relations. Currently, significant policy issues within this framework include labour market training, environment, social security, health care, and fiscal transfers. Working closely with his Cabinet colleagues, the Minister of Intergovernmental Affairs carries out his responsibilities for the management of effective federal-provincial relations by engaging his provincial and territorial counterparts on both a bilateral and multilateral basis.

DEPARTMENTAL MANAGEMENT

The Minister is supported by Secretariats within the Privy Council Office.

JUSTICE CANADA

ROLE AND RESPONSIBILITIES

The Department of Justice is responsible for the legal affairs of the government as a whole, and for offering legal services to individual departments and agencies through functions related to the Offices of the Attorney General and of the Minister of Justice.

As the country's most senior legal officer, the Attorney General must uphold the rule of law at all times. In the Attorney General function, the Department represents the Crown in all litigation where rights of a public nature and of concern to the federal government come into question. As legal counsel to federal departments and agencies, the Attorney General is responsible for the provision of a wide range of legal services including the preparation of contracts, the collection of debts owing to the Crown, the searching of property titles, and the provision of legal advice regarding programs and operations.

The Minister of Justice function must take into account considerations of both law and government policy. The Minister must, for instance, be concerned with the policy considerations underlying the law for which the Minister is directly responsible. At the same time, the Minister is concerned with the legal content of government bills, regulations or departmental directives as they may affect fundamental rights or freedoms. The Minister also oversees all legal mechanisms used to achieve the overall objectives of the government.

Included within the portfolio are independent organizations, namely: The Canadian Human Rights Commission, the Federal Court of Canada, the Office of the Commissioner for Federal Judicial Affairs, the Information Commissioner, the Privacy Commissioner, The Supreme Court of Canada and the Tax Court of Canada.

FINANCIAL REQUIREMENTS BY PORTFOLIO (thousands of dollars)

	1994-95 Estimates	1993-94 Estimates
Department of Justice	446,378	457,088
Canadian Human Rights Commission	16,939	17,582
Federal Court of Canada	19,347	33,063
Office of the Commissioner for Federal Judicial Affairs	208,420	207,347
Office of the Information and Privacy Commissioners of Canada	6,422	6,749
Supreme Court of Canada	16,690	17,365
Tax Court of Canada	10,097	10,348

DEPARTMENTAL MANAGEMENT

**John C. Tait, Deputy Minister and
Deputy Attorney General**

Justice Building, Room 350
239 Wellington Street, Ottawa, ON K1A 0H8
T: (613) 957-4997 F: (613) 941-2279

Mr. Tait was appointed Deputy Minister and Deputy Attorney General in August, 1986. He was previously Assistant Deputy Minister, Public Law, Department of Justice and Assistant Deputy Minister, Corporate Policy, Indian and Northern Affairs.

**Anne-Marie Trahan
Associate Deputy Minister
Civil Law and Legislative Services**

Justice Building, Room 150
239 Wellington Street, Ottawa, ON K1A 0H8
T: (613) 957-4660 F: (613) 952-8538

Ms. Trahan was appointed Associate Deputy Minister, Civil Law and Legislative Services in June, 1986. She was a Commissioner of the Canadian Transport Commission from 1981 to 1986 and Legal Officer, International Trade Law Branch from 1979 to 1981.

**Eric Bowie, Associate Deputy Minister
Litigation**

Justice Building, Room 450
239 Wellington Street, Ottawa, ON K1A 0H8
T: (613) 957-4887 F: (613) 945-2414

Mr. Bowie was appointed Associate Deputy Minister, Litigation in September 1992. He was previously Assistant Deputy Attorney General, Civil Litigation and Chief General Counsel, Department of Justice.

**Mary E. Dawson, Associate Deputy Minister
Public Law**

Justice Building, Room 650
239 Wellington Street, Ottawa, ON K1A 0H8
T: (613) 957-4888 F: (613) 952-4279

Ms. Dawson was appointed Associate Deputy Minister, Public Law in 1988. She was previously Assistant Deputy Minister, Public Law and Associate Chief Legislative Counsel from 1980 to 1986.

**Richard Thompson
Senior Assistant Deputy Minister
Departmental Legal Services, Commercial
and Property Law**

Justice Building, 239 Wellington Street
Ottawa ON K1A 0H8
T: (613) 957-4550 F: (613) 957-2546

Mr. Thompson is the Senior Assistant Deputy Minister, Legal Services, Commercial and Property Law. From 1998 to 1992, he was Inspector General of the Canadian Security Intelligence Service. From 1985 to 1988 he was Senior General Counsel of the Privy Council Office section.

**Mario Dion, Assistant Deputy Minister
Corporate Management, Policy and Programs**

Justice Building, 239 Wellington Street
Ottawa ON K1A 0H8
T: (613) 941-4073 F: (613) 941-4074

Mr. Dion is the Assistant Deputy Minister, Corporate Management. Previously he was Deputy Commissioner, Correctional Programs and Operations, Correctional Service of Canada, and from 1988 to 1990 was Assistant Commissioner, Communications and Corporate Development, Correctional Service of Canada.

**Mark Jewett, Assistant Deputy Minister
Counsel to the Department of Finance**

L'Esplanade Laurier, 21st Floor, East
140 O'Connor St. Ottawa ON K1A 0H8
T: (613) 996-4667 F: (613) 995-7223

Mr. Jewett was appointed Assistant Deputy Minister and Counsel to the Department of Finance in July 1990. From 1987 to 1990 he was Senior General Counsel, Tax Counsel Division in the Tax Policy and Legislation Branch. His appointments have included: General Counsel to the Anti-Inflation Board and the Department of National Revenue, Taxation.

**Jean-Claude Demers
Assistant Deputy Minister
Departmental Legal Services**

Justice Building, 239 Wellington Street
Ottawa ON K1A 0H8
T: (613) 957-4626 F: (613) 954-4737

Mr. Demers was appointed Assistant Deputy Minister in 1987. He was previously Assistant Deputy Minister responsible for Administration and, from 1981 to 1986, was Regional Director (Litigation) for Quebec.

**Janice Cochrane, Assistant Deputy Minister
Departmental Legal Services**

Justice Building, 239 Wellington Street
Ottawa ON K1A 0H8
T: (613) 952-8360 F: (613) 957-9949

Ms. Cochrane was appointed Assistant Deputy Minister, Legal Services in May 1993. She began her career in the federal government in 1975 with the department. From 1991 to 1993, she was Assistant Deputy Minister of Intergovernmental Affairs at DIAND.

**Konrad von Finckenstein
Assistant Deputy Minister
Departmental Legal Services -
Industry Canada**

C. D. Howe Bldg., 235 Queen Street
Ottawa, ON K1A 0H5
T: (613) 954-3946 F: (613) 954-5356

Mr. von Finckenstein is Assistant Deputy Minister (Business Law) and Counsel to Industry Canada responsible for the implementation of the Uruguay Round of the GATT. Prior to that he was Assistant Deputy Attorney General with the Department of Justice and Assistant Deputy Minister, Free Trade Policy in Operations in the Department of External Affairs and International Trade.

SENIOR OFFICIALS

Daniel Bellemare, Assistant Deputy Attorney
General, Criminal Law
T: (613) 957-4756 F: (613) 954-2958

Peter E. Johnson, Chief Legislative Counsel,
Legislation Branch
T: (613) 957-0013 F: (613) 957-7866

Richard G. Mosley, Chief Policy Counsel,
Criminal and Social Policy
T: (613) 957-4725 F: (613) 941-4122

Ivan Whitehall, Chief General Counsel
T: (613) 957-4801

Ross Hornby, Director General
General Legal Services
T: (613) 995-8724 F: (613) 995-7223

Gaston Jorré, Director General
Tax Counsel Division
T: (613) 996-0941 F: (613) 992-2571

James Lyon, Director General
Office of the Superintendent of Financial
Institutions
T: (613) 990-7787 F: (613) 952-8219

J.E. Thompson, Assistant Deputy Attorney
General, Civil Litigation
T: (613) 957-4840 F: (613) 941-1972

Dawn Nicholson-O'Brien, Director General,
Communications and Consultation Branch
T: (613) 957-4221 F: (613) 941-2329



Justice Canada

NATIONAL DEFENCE

ROLE AND RESPONSIBILITIES

The Defence Services Program brings together the activities and the resources which enable the Department of National Defence and the Canadian Forces to carry out their defence roles. The military and civilian personnel of the Department provide the operational and related support capabilities needed to provide for the defence of Canada, to meet Canada's military commitments to the North Atlantic Alliance, and to contribute to international stability. In addition to its military roles, the Department of National Defence, in co-operation with Transport Canada, provides maritime and land search and rescue services and provides assistance to the Department of Fisheries and Oceans and to other government departments as required. The Department also provides assistance to provincial governments in the event of emergency or disaster, such as floods, forest fires or medical emergencies.

FINANCIAL REQUIREMENTS BY PROGRAM (thousands of dollars)

	1994-95 Estimates	1993-94 Estimates
Maritime Forces	2,382,201	2,526,124
Land Forces	2,922,182	2,353,201
Air Forces	3,064,228	2,955,839
Joint Operations	285,235	***
Canadian Forces in Europe		851,917
Communications and Information Management	349,006	458,932
Support to the Personnel Function	944,172	1,259,270
Materiel Support	1,002,944	849,392
Policy Direction and Management Services	595,032	715,325
Total	11,545,000	11,970,000

DEPARTMENTAL MANAGEMENT

All Addresses:
National Defence Headquarters
MGen George R. Pearkes Building
101 Colonel By Drive
Ottawa ON K1A 0K2

Robert Fowler, Deputy Minister
T: (613) 992-4258 F: (613) 995-2028

On 19 May 1989, Mr. Fowler became Deputy Minister in the Department of National Defence (DND). His previous appointments include: Assistant Deputy Minister (Policy) in DND, and Assistant Secretary to the Cabinet (Foreign and Defence Policy), Privy Council Office.

John de Chastelain
Chief of the Defence Staff
T: (613) 992-5054 F: (613) 992-3945

General de Chastelain is the Chief of the Defence Staff. General de Chastelain prior to this appointment was Canada's Ambassador in Washington, DC.

Patrick O'Donnell

Vice Chief of the Defence Staff

T: (613) 992-6052 F: (613) 995-8578

Lieutenant-General P.J. O'Donnell is currently the Vice Chief of the Defence Staff. He has been in that position since February 1, 1993.

Lawrence Murray

Deputy Chief of the Defence Staff

T: (613) 992-3355 F: (613) 945-7991

Vice-Admiral Murray is the Deputy Chief of the Defence Staff, a position he has held since February 1, 1993. Prior to this appointment Vice-Admiral Murray was the Associate Assistant Deputy Minister for Policy and Communications.

R. N. Sturgeon

Senior Assistant Deputy Minister, Materiel

T: (613) 992-6622 F: (613) 995-0028

Mr. Sturgeon became Senior Assistant Deputy Minister, Materiel in December 1992. His prior DND appointments include: Assistant Deputy Minister (Supply), Chief of Supply, and Director General Procurement and Supply.

**Kenneth Calder, Assistant Deputy Minister
Policy and Communications**

T: (613) 992-3458 F: (613) 995-2876

Dr. Kenneth J. Calder became Assistant Deputy Minister (Policy and Communications) on 26 August 1991. Dr. Calder has also held the positions of Director General Policy and Planning and Director General Policy Coordination.

**John McLure, Assistant Deputy Minister
Finance**

T: (613) 992-0359 F: (613) 995-5819

Mr. McLure joined DND in September 1989 as Assistant Deputy Minister, Finance. Prior to joining DND, Mr. McLure held a number of appointments within the former department of Regional Industrial Expansion, including ADM Native Economic Programs, and ADM Finance, Personnel and Administration.

Paul Addy

Assistant Deputy Minister, Personnel

T: (613) 992-7582 F: (613) 995-4519

Lieutenant-General Addy is the Assistant Deputy Minister (Personnel) at National Defence Headquarters. He has held his current position since February 1, 1993.

J.L. Adams

Assistant Deputy Minister

Infrastructure and Environment

T: (613) 945-7545 F: (613) 996-9527

Information not available.

P. Lagueux

Assistant Deputy Minister (Supply)

T: (613) 992-6523 F: (613) 992-1463

Information not available.

D.J. Lindley

**Associate Assistant Deputy Minister
(Personnel)**

T: (613) 992-7443 F: (613) 995-4519

Information not available.

Peter Cairns

Commander - Maritime Command

Halifax NS B3K 2X0

T: (902) 427-2269 F: (902) 447-3240

Vice-Admiral Cairns is Commander of Maritime Command in Halifax, NS. He assumed his current appointment on July 7, 1992. His previous appointment was Commander Maritime Forces (Pacific).

Gordon Reay

Commander - Land Force Command

St. Hubert QC J3Y 5T5

T: (514) 462-7200 F: (514) 621-8924

Lieutenant-General Reay is Commander of the Land Force Command at St. Hubert, Quebec. Lieutenant-General Reay has been in his current appointment since January 8, 1993.

Scott Clements

Commander - Air Command

Westwin MB R3J OT0

T: (204) 833-5368 F: (204) 257-6249

Lieutenant-General Clements was appointed to his current position on July 23, 1993. He is the Commander of Air Command at Winnipeg, MB.

DIRECTORS GENERAL AND EQUIVALENTS

K.A. Peebles

Chief Research and Development

T: (613) 996-2020 F: (613) 995-3402

Dr. P. Bhartia

Chief, Defence Research

Establishment Atlantic

T: (902) 426-3100X133 F: (902) 426-9654

D. Bon, Director General

Policy and Planning

T: (613) 992-0799 F: (613) 992-4751

R.O. Burton Director General

Procurement and Supply

T: (613) 992-5878 F: (613) 992-3342

R. Cardinal, Director General

Public Affairs

T: (613) 995-3427 F: (613) 995-2610

Dr. T. Garrett Chief

Defence Research Establishment Pacific

T: (604) 363-2867 F: (604) 363-2856

Dr. J. Gilbert, Chief

Defence Research Establishment, Valcartier

T: (418) 844-4301 F: (418) 844-4700

N. Inglis, Chief

Information Management Services

T: (613) 995-4185 F: (613) 992-1469

Dr. G. Kimbell, Associate Chief

Research and Development

T: (613) 996-7215 F: (613) 996-0038

Dr. L.J. Leggat, Chief

Defence Research Establishment, Ottawa

T: (613) 992-5947 F: (613) 996-5177

Dr. J. Moldon, Chief

Defence Research Establishment, Suffield

T: (403) 544-4655 F: (403) 544-3388

Dr. B.J.M. Plant, Principal

Royal Military College of Canada

T: (613) 541-6211 F: (613) 542-3565

Dr. M.W. Radomski, Chief,

Defence & Civil Institute

of Environmental Medicine

T: (416) 635-2030 F: (416) 635-2104

E.L.B. Shipley, Acting Executive Director

Emergency Preparedness Canada

T: (613) 991-7052 F: (613) 998-9589

N.M. Wildgoose, Director General

Policy Coordination

T: (613) 992-3712 F: (613) 992-4751

D.K. Candline, Director General

Personnel Relations

T: (613) 992-5311 F: (613) 992-8811

Dr. R. Carrier, Principal

Collège Militaire Royal de Saint Jean

T: (514) 358-6254

F: (514) 358-6799

B. Guermonprez, Director General

Materiel Services

T: (613) 992-7165 F: (613) 996-7471

M. Hay, Director General

Civilian Human Resource Management

T: (613) 992-2393 F: (613) 990-4988

C. Kerr, Director General

International and Industry Programs

T: (613) 992-8274 F: (613) 995-2305

Dr. J.S. Mothersill, Principal

Royal Roads Military College

T: (604) 363-4517 F: (604) 363-4513

P.C. Skippon, Director General

Program Evaluation

T: (613) 992-4717 F: (613) 992-0528

Dr. R. Thomas, Director General

Research and Development Policy

T: (613) 992-8395 F: (613) 996-0038



NATURAL RESOURCES CANADA

ROLE AND RESPONSIBILITIES

Natural Resources Canada (NRCan) is a scientific and economic Department concerned primarily with Canada's landmass and with promoting sustainable development and responsible use of Canada's mineral, energy, and forestry resources.

The Department pursues several priorities: making the Department more responsive and accountable to the Canadian public; development and international competitiveness of client industries; sustainable development of forest, energy, minerals, and metals activities; co-ordination of national forest, energy, and minerals and metals policy; maintenance and enhancement of environmental quality; health and safety of those associated with the mineral, energy, and forestry industries; security of supply of mineral and energy commodities; and Canada's sovereignty.

On the energy front, the Department maintains a special relationship with agencies that, along with NRCan, report to the Minister. These agencies include the National Energy Board, the Atomic Energy Control Board, Atomic Energy of Canada Limited, and the Energy Supplies Allocation Board.

FINANCIAL REQUIREMENTS BY ACTIVITY

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Forest	218,785	243,301
Energy	383,325	431,756
Mining	27,762	25,485
Mineral and Energy Technology	124,063	125,652
Geological Surveys	110,693	114,839
Surveying, Mapping and Remote Sensing	95,072	98,824
Administration	86,054	82,929
Total	824,969	879,485

DEPARTMENTAL MANAGEMENT

Jean McCloskey Deputy Minister

580 Booth Street, 21st floor
Ottawa ON K1A 0E4
Tel: (613) 992-3456 F: (613) 992-3828

Mrs. McCloskey was appointed Deputy Minister effective May 9, 1994. She was previously Associate Deputy Minister of Finance; President and CEO of Investment Canada; and, Assistant Deputy Minister with External Affairs and International Trade Canada.

Jean Claude Mercier Special Advisor - Forestry

Place Vincent Massey, 21st floor
351 St-Joseph Blvd., Hull QC K1A 0G5
Tel: (819) 996-3037 F: (819) 996-4516

Mr. Mercier was appointed Special Advisor - Forestry on August 5, 1993. Previously, he was the Deputy Minister of Forestry Canada.

Chanel Boucher, Assistant Deputy Minister

580 Booth Street, 21st floor
Ottawa ON K1A 0E4
Tel: (613) 995-4243 F: (613) 992-8922

Mr. Boucher was appointed ADM, Corporate Services on August 5, 1993. Previously, he was Assistant Deputy Minister, Finance and Administration Sector, Energy, Mines and Resources.

Yvan Hardy, Assistant Deputy Minister

Place Vincent Massey, 21st floor
351 St-Joseph Blvd., Hull, QC K1A 0G5
Tel: (819) 997-1107 F: (819) 953-3642

Mr. Hardy was appointed ADM, Forest Sector on August 5, 1993. Previously he was ADM, Operations at Forestry Canada and a former regional director general.

David Oulton, Assistant Deputy Minister

580 Booth Street, 21st floor
Ottawa ON K1A 0E4
Tel: (613) 996-7848 F: (613) 992-1405

Mr. Oulton was appointed Assistant Deputy Minister of Energy in 1990 under the department of Energy, Mines and Resources and continues in that position. Previously, he was Director General of the Oil and Gas Branch at EMR.

Ron Sully, Assistant Deputy Minister

580 Booth Street, 21st floor
Ottawa ON K1A 0E4
Tel: (613) 992-2490 F: (613) 996-7425

Mr. Sully was appointed Assistant Deputy Minister, Mining in August 1993. From 1986 until his current appointment, he was Assistant Deputy Minister, Mineral Policy Sector at Energy, Mines and Resources. Previously, he was Director General of the Energy Policy Sector at EMR.

Hugh O'Donnell, Assistant Deputy Minister

580 Booth Street, 21st floor
Ottawa ON K1A 0E4
Tel: (613) 995-4449 F: (613) 995-0842

Mr. O'Donnell is ADM, Surveys, Mapping and Remote Sensing Sector (SMRSS), a position he has held since 1987 under the former EMR. Previously, Mr. O'Donnell was the Vice-

President of Marshall Macklin Monaghan Ltd. SMRSS is currently in the pilot phase of the transition towards Special Operating Agency status.

Marc Denis Everell, Assistant Deputy Minister

580 Booth Street, 21st floor
Ottawa ON K1A 0E4
Tel: (613) 992-9983 F: (613) 992-8874

Mr. Everell has been ADM, Mineral and Energy Technology Sectors (METS) since 1987 under the former department of Energy, Mines and Resources. Previously, Mr. Everell was the Director General of the Quebec Government's Centre for Mineral Research.

Ken Babcock, Assistant Deputy Minister

580 Booth Street, 21st floor
Ottawa ON K1A 0E4
Tel: (613) 992-5910 F: (613) 995-3082

Mr. Babcock has been Assistant Deputy Minister of the Geological Survey of Canada since 1988. He was previously Vice-President, Energy and Biotechnology, Alberta Research Council.

**Jag Maini, Special Advisor
Sustainable Development**

Place Vincent Massey, 21st floor
351 St-Joseph Blvd.
Hull, QC K1A 0G5
Tel: (819) 997-1107 F: (819) 953-3642

Formerly ADM for Policy at Forestry Canada and Special Advisor to the Associate Deputy Minister with the Canadian Forestry Service, Mr. Maini was appointed Special Advisor on August 5, 1993.

DIRECTORS GENERAL AND EQUIVALENTS

Corporate Services Sector

G. Bethell, Director General
Information Management Branch
T: (613) 996-8261 F: (613) 996-2953

David Bickerton, Director General
Financial Management Branch
T: (613) 943-8763 F: (613) 992-8922

N. MacLeod, Director General
Assets Management and
Administrative Services Branch
T: (613) 996-0981 F: (613) 996-1024

P.V. Conroy, Director General
Human Resources Branch
T: (613) 996-4008 F: (613) 995-0025

M. H. Gibeault, A/Director General
Executive Coordination Branch
T: (613) 996-4940 F: (613) 996-0478

G. O'Sullivan, Director General
Communications Branch
T: (613) 996-3355 F: (613) 996-9094

P. McLean, Acting Director General
Incentives Operations Branch
T: (613) 995-2757 F: (613) 992-5893

Dr. G.W. Bartram, Director General
Corporate Regional Offices
T: (613) 992-7355 F: (613) 996-2234

Geological Survey of Canada

Dr. M.J. Berry, Director General
Minerals and Continental Geoscience Branch
T: (613) 995-4093 F: (613) 996-0986

Dr. R. Haworth, Director General
Geophysics & Marine Geoscience Branch
T: (613) 995-2340 F: (613) 996-6575

Canadian Forest Service

Jacques Carrette, Director General
Industry, Trade & Technology
T: (819) 997-1107 F: (819) 997-8697

Doug Ketcheson, Director General
Policy & Economics
T: (819) 997-1107 F: (613) 953-7048

Dr. Fred Pollett, Director General
Science & Sustainable Development
T: (819) 997-1107 F: (819) 994-3389

Energy Sector

M. Cleland, Director General
Energy Policy
T: (613) 996-7669 F: (613) 947-3317

W.D. Jarvis, Director General
Energy Efficiency and Alternative Energy
T: (613) 995-0081 F: (613) 947-4120

T.W. Wallace, Director General
Economic and Financial Analysis
T: (613) 996-6952 F: (613) 996-7837

D.R. Whelan, Director General
Frontier Lands Management Branch
T: (613) 995-0138 F: (613) 943-2274

Dr. R. Morrison, Director General
Electrical Energy Branch
T: (613) 992-8370 F: (613) 995-0087

Dr. Vera Lafferty, Secretary General
Siting Task Force - Low Level Radioactive
Waste Management
T: (613) 995-3539 F: (613) 996-6206

M. Maurice Ruel, Director General
T: (613) 995-0042 F: (613) 992-8738

Mineral and Energy Technology Sector

B.D. Cook, Director General
Office of Energy Research and Development
T: (613) 995-8860 F: (613) 995-6146

Jacques Ferron, Director General
Policy Planning and Services
T: (613) 995-4179 F: (613) 995-6881

Dr. J.T. Jubb, Director General
Strategy and Priorities Branch
T: (613) 992-3371 F: (613) 992-8874

Dr. D. Strange, Director General
Energy Efficiency and Alternative Energy
T: (613) 996-8109 F: (613) 996-9416

Mining Sector

W.J. McCann, Director General
Mineral Strategy
T: (613) 995-7029 F: (613) 992-8581

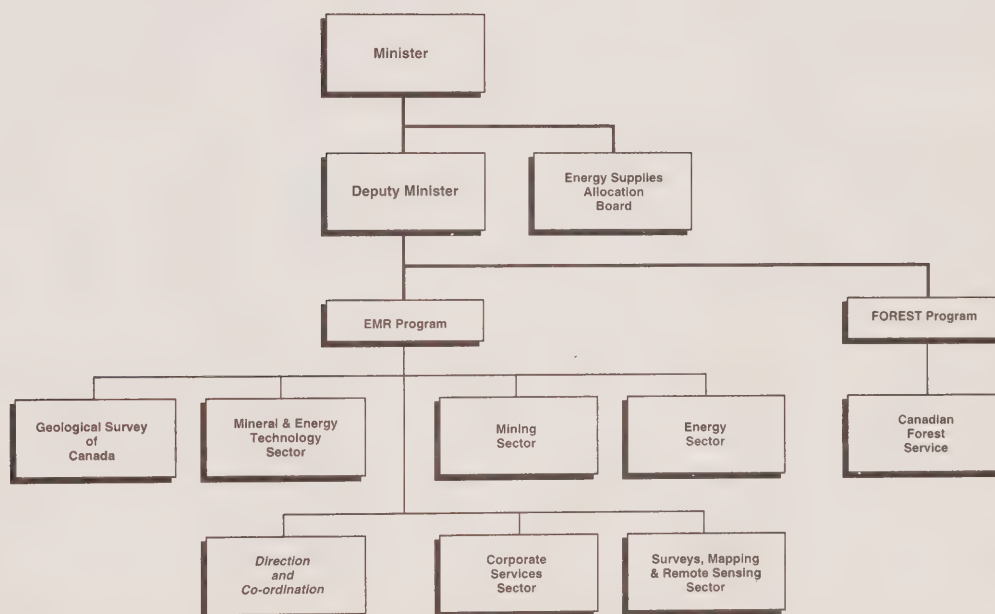
G.R. Peeling, Director General
Mineral & Metals Commodities
T: (613) 992-4482 F: (613) 943-8450

K. J. Brewer, Director General
Economic and Financial Analysis
T: (613) 992-2662 F: (613) 943-8453

E. Shaw, Director General
Policy, Planning and Services
T: (613) 996-9551 F: (613) 943-8838

Surveys, Mapping and Remote Sensing Sector

Dr. L. Sayn-Wittgenstein, Director General
Canada Centre for Remote Sensing
T: (613) 947-1222 F: (613) 947-1382



Natural Resources Canada

PRIVY COUNCIL OFFICE

ROLE AND RESPONSIBILITIES

The Privy Council Office (PCO) is a department of government that provides public service support to the Prime Minister and to Ministers within the Prime Minister's portfolio and to the Cabinet. Under the direction of the Clerk of the Privy Council and the Secretary to the Cabinet, the PCO supports the Prime Minister and the Cabinet to facilitate the smooth and effective operation of the Government of Canada. Its 1994-95 budgetary main estimates (thousands of dollars) are 48,865.

DEPARTMENTAL MANAGEMENT

Jocelyne Bourgon
Clerk of the Privy Council and
Secretary to the Cabinet
Langevin Block, 80 Wellington Street
Ottawa ON K1A 0A3
T: (613) 957-5400 F: (613) 957-5729

Mrs. Bourgon was appointed Clerk of the Privy Council and Secretary to the Cabinet in March 1994. She previously served as Deputy Minister of Transport, President of the Canadian International Development Agency and Secretary to the Cabinet for Federal-Provincial Relations and Deputy Minister of Consumer and Corporate Affairs.

Margaret Bloodworth
Deputy Clerk
Security and Intelligence, and Counsel
Box 309, Postal Station B, 59 Sparks Street
Ottawa ON K1A 0A3
T: (613) 957-5696 F: (613) 957-5277

Ms. Bloodworth was appointed Deputy Clerk effective May 31. Previously, she was Assistant Secretary to the Cabinet, Legislation and House Planning and Counsel with the Privy Council. From 1988 to 1989, she was Director General, Dispute Resolution Branch, National Transportation Agency of Canada.

Ronald L. Bilodeau
Deputy Minister and Associate Secretary
to the Cabinet, Intergovernmental Relations
155 Queen Street, 5th floor
Ottawa ON K1A 1K2
T: (613) 947-5695 F: (613) 943-1857

Mr. Bilodeau was appointed Deputy Minister and Associate Secretary on May 9, 1994. He was formerly the Deputy Minister for Natural Resources, Energy, Mines and Resources (EMR) prior to the government reorganization and was previously Deputy Secretary to the Cabinet (Operations) at the Privy Council Office.

Suzanne Hurtubise
Deputy Secretary to the Cabinet
Plans and Consultations
Langevin Block, 80 Wellington Street
Ottawa ON K1A 0A3
T: (613) 957-5465 F: (613) 957-5089

Ms. Hurtubise is Deputy Secretary to the Cabinet, Plans and Consultations. This branch advises the Prime Minister and the Clerk of the Privy Council on government-wide strategic policy and planning issues. This includes issues related to the management of the federation and the Constitution, aboriginal affairs, economic and financial matters, and support for the President of the Privy Council as Minister of Intergovernmental Affairs and the Interlocutor for Métis and Non-Status Indians.

Nicholas d'Ombrain
Deputy Secretary to the Cabinet
Machinery of Government and Senior
Personnel
Langevin Block, 80 Wellington Street
Ottawa ON K1A 0A3
T: (613) 957-5495 F: (613) 957-5034

Mr. d'Ombrain is Deputy Secretary to the Cabinet, Machinery of Government and Senior Personnel. Previously, he served as Assistant Secretary to Cabinet, Machinery of Government

and Assistant Secretary to the Cabinet for Security and Intelligence.

Ian Bennett, Deputy Secretary to the Cabinet Operations

Langevin Block, 80 Wellington Street
Ottawa ON K1A 0A3
T: (613) 957-5418 F: (613) 957-5034

Mr. Bennett is Deputy Secretary to the Cabinet, Operations. Prior to his current appointment, he served as Senior Assistant Deputy Minister, Tax Policy for the Department of Finance.

**Russell Robinson
Deputy Secretary to the Cabinet
Government Renewal**

Heritage Place, 155 Queen Street
Ottawa ON K1A 0A3
T: (613) 943-2042 F: (613) 943-1857

Mr. Robinson was appointed Deputy Secretary to the Cabinet, Government Renewal in December 1993. The Government Renewal Secretariat coordinates the work to improve the efficiency of the federation, including examination of overlap and duplication within the federal government and between the federal and provincial governments, and to clarify federal roles and responsibilities in relation to other orders of government.

Ian Clark, Senior Advisor

Suite 820, 90 Sparks St., Ottawa ON K1A 0A3
T: (613) 993-5215 F: (613) 998-9071

On May 3, 1994 Mr. Clark was appointed Senior Advisor pending an appointment to the International Monetary Fund later this year. Mr. Clark was formerly Secretary of the Treasury Board and Comptroller General. Prior to that, he was Deputy Minister of Consumer and Corporate Affairs.

ASSISTANT SECRETARIES TO THE CABINET

Jim Bartleman
Assistant Secretary to the Cabinet
Foreign and Defence Policy
T: (613) 957-5476 F: (613) 957-5499

Jane Billings
Assistant Secretary to the Cabinet
Government Operations and Labour Relations
T: (613) 957-5240 F: (613) 957-5003

Gary Breen
Assistant Secretary to the Cabinet
Communications and Consultation
T: (613) 957-5426 F: (613) 957-5154

Michael Horgan
Assistant Secretary to the Cabinet
Priorities and Planning
T: (613) 957-5462 F: (613) 957-5017

Florence levers
Assistant Secretary to the Cabinet
Intergovernmental Affairs
T: (613) 957-5335 F: (613) 957-5750

Ron Jackson
Assistant Secretary to the Cabinet
Senior Personnel Management
T: (613) 957-5293 F: (613) 957-5006

Nicole Jauvin
Assistant Secretary to the Cabinet
Security and Intelligence
T: (613) 957-5275 F: (613) 957-5018

Marc Lafrenière
Assistant Secretary to the Cabinet
Aboriginal Affairs
T: (613) 992-2334 F: (613) 992-2343

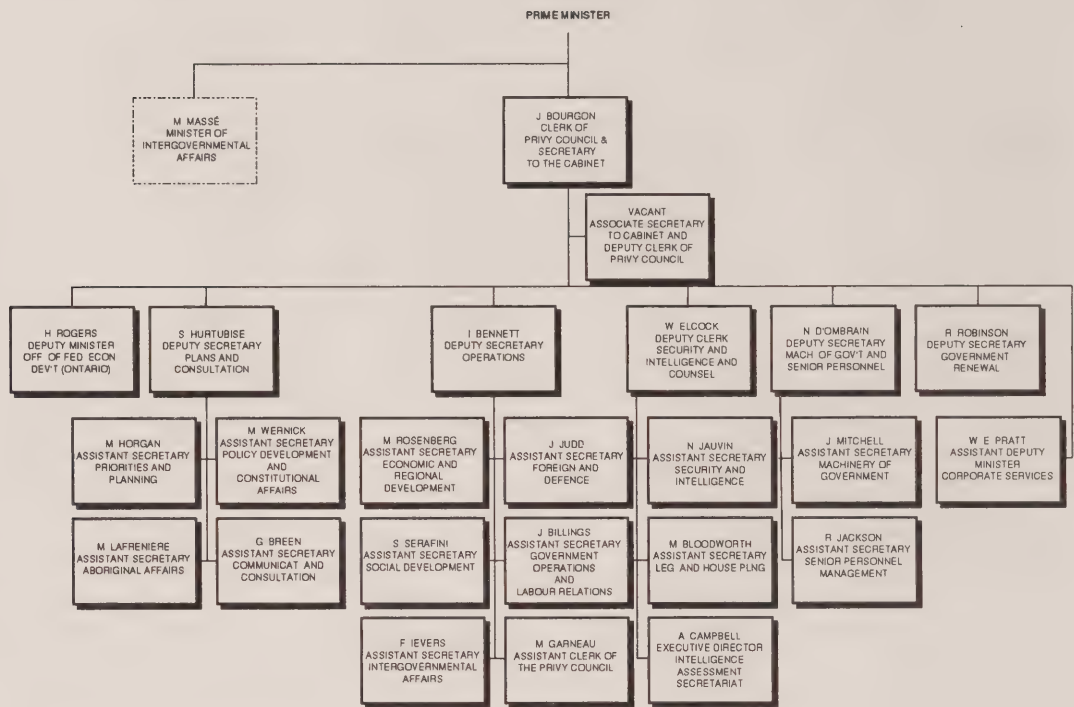
James Mitchell
Assistant Secretary to the Cabinet
Machinery of Government
T: (613) 957-5491 F: (613) 957-5034

Morris Rosenberg
Assistant Secretary to the Cabinet
Economic and Regional Development
T: (613) 957-5368 F: (613) 957-5007

Shirley Serafini
Assistant Secretary to the Cabinet
Social Development
T: (613) 957-5446 F: (613) 957-5445

Michael Wernick
Assistant Secretary to the Cabinet
Policy Development and Constitutional Affairs
T: (613) 957-5323 F: (613) 957-5021

David R. Zussman
Assistant Secretary to the Cabinet
Program Review
T: (613) 957-5430 F: (613) 957-5301



Privy Council Office

PUBLIC WORKS AND GOVERNMENT SERVICES CANADA

ROLE AND RESPONSIBILITIES

Public Works and Government Services Canada is the major provider of central and common services to the Government of Canada. The Department was created in June 1993 through the amalgamation of Public Works Canada, Supply and Services Canada, the Government Telecommunications Agency (Communications Canada) and the Translation Bureau (Secretary of State of Canada).

The Department carries out certain central administrative functions on behalf of the federal government, such as the Receiver General for Canada function, central accounting and reporting, compensation services and the provision of office space. The use of these functions is normally mandatory for federal departments and agencies.

The Department also provides common services to government departments and agencies in support of their program objectives. These services include a great variety of specialties, such as realty, architectural and engineering, translation and interpretation, information management and communications services, the acquisition of goods and services, the supply of stocked items, Crown assets distribution and the development and application of standards.

FINANCIAL REQUIREMENTS BY ACTIVITY (thousands of dollars)

	1994-95 Estimates	1993-94 forecast
Services Program	22,775	32,480
Real Property Program	1,676,648	1,684,080
Supply and Services Program	603,585	650,827
Crown Corporations Program	3,000	25,900
Total	2,306,008	2,393,287

DEPARTMENTAL MANAGEMENT

Ranald Quail, Deputy Minister

Place du Portage, Phase III, Room 17A1
Hull QC K1A 0S5
T: (819) 956-1706 F: (819) 956-8280

Mr. Quail was appointed Deputy Minister in June 1993. He had been Deputy Minister of Public Works Canada since February 1993 and, at the time of his appointment, was appointed concurrently as Deputy Minister of Supply and Services Canada. From 1990 to 1993, he was Associate Deputy Minister, Transport Canada, and Commissioner, Canadian Coast Guard. Prior to that, he was Assistant Deputy Minister, Marine in Transport Canada.

Reg Evans, Assistant Deputy Minister Real Property Branch

Sir Charles Tupper Building
Riverside Drive and Heron Rd., Room 7D
Ottawa ON K1A 0M2
T: (613) 736-2876 F: (613) 736-3120

Mr. Evans has been an Assistant Deputy Minister since 1992. Previously, he was Senior Assistant Deputy Minister, Justice Legal Services and was Assistant Deputy Minister, Commercial and Property Law. Prior to that, he was General Counsel and Corporate Secretary for Supply and Services.

**Richard Neville, Assistant Deputy Minister
Corporate Services Branch**

Place du Portage, Phase III, Room 9A1
Hull QC K1A 0S5
T: (819) 956-1715 F: (819) 956-6821

Mr. Neville was formerly Assistant Deputy Minister, Finance and Administration at Supply and Services Canada. He joined the Department in 1979, holding several positions including that of Comptroller.

**Art Silverman, Assistant Deputy Minister
Supply Operations Service Branch**

Place du Portage, Phase III, 9C1
Hull QC K1A 0S5
T: (819) 956-1727 F: (819) 953-1058

Prior to his current appointment, Mr. Silverman was Assistant Deputy Minister, Corporate Management at Fisheries and Oceans. He was also a Senior Assistant Deputy Minister, Ottawa, Liaison Office for Western Economic Diversification and former Assistant Deputy Minister, Finance and Professional Services at Indian and Northern Affairs.

**Jim Stobbe, Assistant Deputy Minister
Government Operational Service Branch**

Place du Portage, Phase III, 13A1
Hull QC K1A 0S5
T: (819) 956-2871 F: (819) 956-7583

Mr. Stobbe is Assistant Deputy Minister, Government Operational Service Branch. He joined Supply and Services Canada as Director General, Accounting, Banking and Compensation in 1988 and was later Director General Financial Services at Employment and Immigration.

**Michael Nurse, Assistant Deputy Minister
Human Resources Branch**

Place du Portage, Phase III, 1B3
Hull QC K1A 0S5
T: (819) 956-1747 F: (819) 956-7724

Prior to his current appointment, Mr. Nurse was Director General, Human Resources, Public Works Canada and formerly the Director General of Corporate Policy, Planning and Administration as well as Market-based Charging and Revenue Dependency at Public Works. During a period at Veteran's Affairs, Mr. Nurse

coordinated that Department's move to Prince Edward Island.

**Richard Vanier, Assistant Deputy Minister
Architectural and Engineering Services
Branch**

Sir Charles Tupper Bldg.
Riverside Drive, 5th Floor Tower C
Ottawa ON K1A 0M2
T: (613) 736-2882 F: (613) 736-2789

Mr. Vanier assumed the duties of Assistant Deputy Minister in 1990 under the former Public Works Canada. Previously, he was a consultant for the *Société de transport de la rive sud de Montréal*. Prior to that, he was Director of Public Works for the City of Montreal.

**Brian J. Veinot, Assistant Deputy Minister
Realty Services Branch**

Sir Charles Tupper Bldg.
Riverside Drive, 4th Floor, Tower C
Ottawa ON K1A 0M2
T: (613) 736-2879 F: (613) 736-2002

Mr. Veinot was appointed Assistant Deputy Minister, Realty Services in 1993, continuing responsibilities he was appointed to in 1990. Previously, he was Senior Assistant Deputy Minister, Corporate Management and Senior Assistant Deputy Minister, Planning and Special Projects at Public Works Canada.

**Roger Gagnon
Assistant Deputy Minister
Translation Services Branch**

25 Eddy Street, Room 12G5
Hull QC K1A 0S5
T: (819) 997-8825 F: (819) 997-9227

Mr. Gagnon was formerly an Assistant Deputy Minister of Lands, Revenues and Trusts and a former Assistant Deputy Minister of Self-Government at Indian and Northern Affairs. He was also a former Assistant Deputy Minister of the Bureau of Corporate Affairs and Director General of Corporate Policy, Consumer and Corporate Affairs Canada.

**Norman Manchevsky, Chief Executive Officer
Canada Communication Group**

45 Sacré-Coeur Blvd.
Hull QC K1A 0S5
T: (819) 997-5321 F: (819) 997-8863

Mr. Manchevsky is Chief Executive Officer of the Canada Communication Group, a Special Operating Agency. Before being appointed to his current position, Mr. Manchevsky held a variety of positions with Supply and Services Canada, including Director General, Communications Services; Director, Planning Analysis; and Control Systems Advisor, Commercial Supply Service.

Lynne Pearson
Chief Executive Officer
Consulting and Audit Canada
 Place de Ville, Tower B
 112 Kent Street, 22nd floor
 Ottawa ON K1A 0S5
 T: (613) 996-0231 F: (613) 990-7503

Ms. Pearson was appointed to her current position on August 4, 1993. Prior to this, Ms. Pearson was Executive Director, Training Programs Branch at the Public Service Commission. From 1987 to 1988, she was Assistant Deputy Minister, Saskatchewan Region at the Department of Western Economic Diversification.

Philip M. McLellan
Chief Executive Officer
Government Telecommunications
and Informatics Services (GTIS) Branch
 Place du Portage, Phase III, 6A1
 Hull QC K1A 0S5
 T: (819) 956-2632 F: (819) 956-4986

Mr. McLellan is the Assistant Deputy Minister of Government Telecommunications and Informatics Services. He is responsible for providing telecommunications services and infrastructure for government as well as internal and external information management and technology services. He is leading the integration of informatics and telecommunications and the establishment of GTIS as a Special Operating Agency.

René Guindon, Second in Command
Government Telecommunications and
Informatics Services
 Journal Tower North
 Room 1006, 300 Slater St.
 Ottawa ON K1A 0C8
 T: (613) 990-2314 F: (613) 957-8836

Mr. Guindon was appointed Second in Command of the Government Telecommunications and Informatics Services in August 1993. Prior to this, he was Director General, Canadian Workplace Automation Research Centre and Regional Director, Quebec Region and Director of Broadcasting Regulations at Communications Canada.

Douglas Patriquin
Executive Vice-President
Canadian Commercial Corporation
 50 O'Connor St., 11th floor
 Ottawa ON K1A 0S6
 T: (613) 996-0042 F: (613) 992-2134

Mr. Patriquin was appointed Executive Vice-President on August 4, 1993. Mr. Patriquin has held a number of senior positions in federal, provincial and territorial government departments. Prior to his current position, he was Assistant Secretary to the Treasury Board Secretariat responsible for the Crown Corporations Directorate.

Directors General and Equivalents

Frank Brodie, Senior General Counsel
 Legal Services
 T: (819) 956-0993 F: (819) 953-3974

Norman Steinberg, Director General
 Audit and Evaluation Branch
 T: (819) 956-2971 F: (819) 956-5868

Micheline Charlebois-McKinnon
 Director General, Communications Branch
 T: (819) 956-2304 F: (819) 994-8404

Mike Dempster, Regional Director General
 Atlantic Region
 T: (902) 496-5425 F: (902) 496-5041

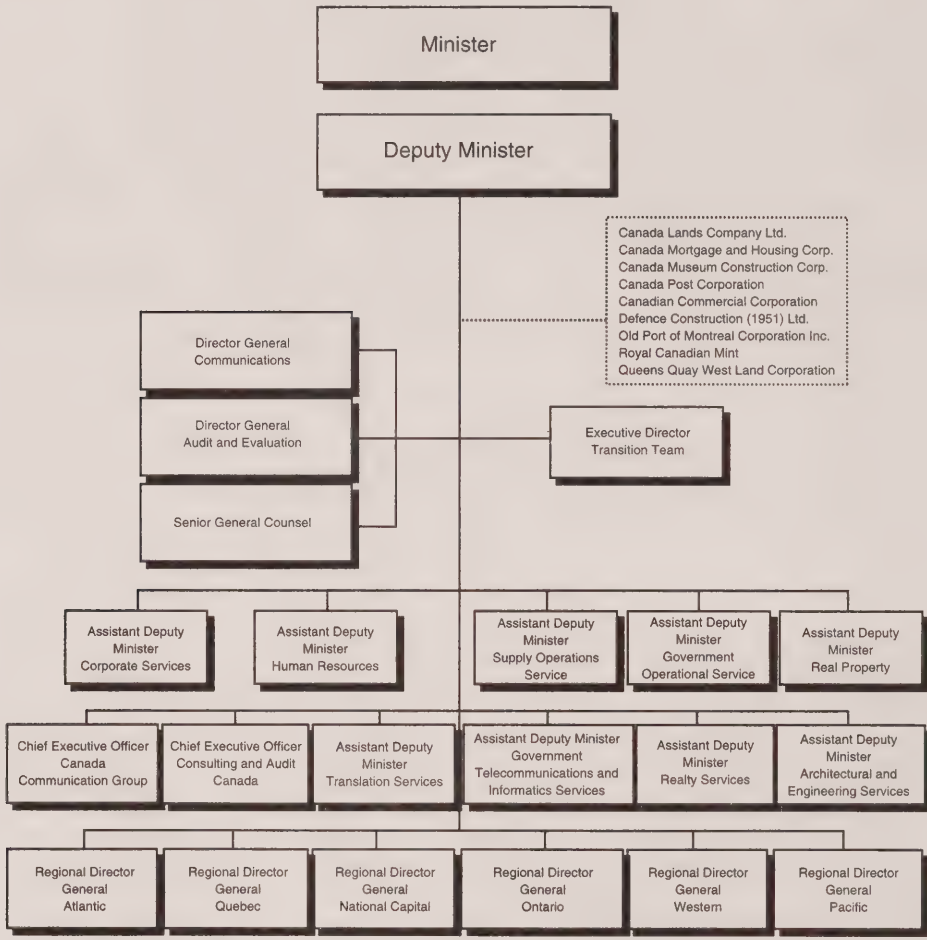
René Crête, Regional Director General
 Quebec Region
 T: (514) 496-3738 F: (514) 496-3744

Susanne Borup, Regional Director General
 Ontario Region
 T: (416) 512-5610 F: (416) 512-5615

Germain Matthieu, Regional Director General
 National Capital Region
 T: (819) 775-4001 F: (819) 775-7705

Earl Bauckman, Regional Director General
Western Region
T: (403) 497-3550 F: (403) 497-3562

Bonnie MacKenzie, Regional Director General
Pacific Region
T: (604) 666-6983 F: (604) 666-0398



Public Works and Government Services Canada

REVENUE CANADA CUSTOMS, EXCISE AND TAXATION

ROLE AND RESPONSIBILITIES

The Department of National Revenue operates two programs, Customs and Excise, and Taxation, under the direction of the Minister of National Revenue.

The Department is responsible for administering Canadian tax, border, and trade policies. It collects: federal income tax; personal income tax on behalf of all provinces except Quebec; corporate income tax on behalf of all provinces except Alberta, Ontario and Quebec; the Goods and Services Tax (GST) in all provinces except Quebec; commodity taxes, Excise duties and import levies; provincial sales, alcohol and tobacco taxes at the border on behalf of certain provinces; employee and employer contributions under the *Canada Pension Plan*; and employee and employer premiums for Unemployment Insurance.

Revenue Canada also oversees various federal and provincial tax credit programs, and is responsible for trade-policy administration and for protecting Canadian society against the illegal movement of goods and people across Canada's borders.

PROGRAM BY ACTIVITIES

(thousands of dollars)

Customs and Excise	1994-95 Estimates	1993-94 Forecast
Excise	349,201	461,890
Customs	443,114	453,114
Corp. Admin.	129,782	139,595
Total	922,097	1,054,599

Taxation

Assistance to Taxpayers and Assessment of Returns	425,072	448,193
Post-Assessing Compliance Programs	307,048	298,259
Collections and Instalments	222,418	220,381
Appeals	49,069	42,941
Administration and EDP Services	383,479	411,099
Revenues Credited to the Vote	102,011	95,752
Total	1,285,075	1,325,121

DEPARTMENTAL MANAGEMENT

Pierre Gravelle, Deputy Minister
Macdonald Building, Room 1102
123 Slater Street
Ottawa ON K1A 0L8
T: (613) 957-3688 F: (613) 952-1547

Mr. Gravelle was appointed Deputy Minister of National Revenue, Taxation on August 10, 1987. He was appointed concurrently Deputy Minister of National Revenue, Customs and Excise on October 1, 1992. From 1985 to 1987, he held the position of Associate Secretary to the Treasury Board.

**Sheila Batchelor, Assistant Deputy Minister
Customs Programs**

Connaught Building, 4th Floor
555 Mackenzie Avenue
Ottawa, ON K1A 0L5
T: (613) 954-7400 F: (613) 954-2509

Ms. Batchelor is Assistant Deputy Minister, Customs Programs. She has held this position since 1987. Previous appointments include Director and Assistant Director of the Tariffs Division of the Department of Finance.

**Robert Beith
Assistant Deputy Minister, Appeals**

88 Metcalfe Street, 10th Floor
Ottawa ON K1A 0L5
T: (613) 957-2080 F: (613) 957-7476

Mr. Beith was originally appointed to the position of Assistant Deputy Minister, Appeals, and Senior Advisor to the Deputy Minister in 1993. Mr. Beith has held a number of positions with Revenue Canada, Taxation, including Director General, Appeals Branch and Director General, Corporate Rulings Directorate.

**William Crandall, Assistant Deputy Minister
Finance and Administration**

88 Metcalfe Street, Room 801
Ottawa ON K1A 0L5
T: (613) 957-8753 F: (613) 957-7594

Mr. Crandall is Assistant Deputy Minister, Finance and Administration. He was appointed to this position on August 28, 1989. Previous appointments include Director of the External Affairs, Defence, Environment and Culture Division at the Treasury Board Secretariat, and Director of the Estimates Division at the Treasury Board Secretariat.

**Peter Harrison, Assistant Deputy Minister
Human Resources**

200 Laurier Avenue West, 8th Floor
Ottawa ON K1A 0L5
T: (613) 954-8200 F: (613) 941-5457

Mr. Harrison is the ADM, Human Resources. His previous positions include Assistant Secretary of Priorities and Planning, Privy Council Office, and Director General of Economic Development, Policy Branch of the Department of Finance.

**Allan Cocksedge, Executive Director
Customs Review Task Force**

Sir Richard Scott Building, 6th Floor
191 Laurier Avenue West
Ottawa ON K1A 0L5
T: (613) 952-1936 F: (613) 952-1812

Mr. Cocksedge is the Executive Director, Customs Review Task Force. Previous appointments include Assistant Deputy Minister of Tourism, Industry, Science and Technology Canada, and Secretary General, Canadian Human Rights Committee.

**Mike Burpee, Assistant Deputy Minister
Excise/GST**

Place Vanier, Tower C, 10th Floor
25 McArthur Avenue
Ottawa ON K1A 0L5
T: (613) 954-6144 F: (613) 954-4434

Mr. Burpee is Assistant Deputy Minister of Excise/GST, a position he held previously on an acting basis since June 1992. He was previously Director General of Excise Operations and Director General of Excise Programs.

**Richard Manicom, Assistant Deputy Minister
Information Technology**

875 Heron Road, Suite 5140
Ottawa ON K1A 0L8
T: (613) 954-8983 F: (613) 957-9058

Information not available.

**Martha E. Hynna, Q.C., Assistant Deputy
Minister, Customs Operations Branch**

Connaught Building, 4th Floor
555 Mackenzie Ave., Ottawa ON K1A 0L5
T: (613) 954-7221 F: (613) 952-6752

Mrs. Hynna has been the Assistant Deputy Minister, Customs Operations Branch since November 1992. Previous appointments include Secretary General of the Canadian Human Rights Commission and Executive Director of Employment Services, Employment and Immigration Canada.

**Denis Lefebvre, Assistant Deputy Minister
Legislative and Intergovernmental Affairs**

Macdonald Building, Room 1018
123 Slater Street, Ottawa ON K1A 0L8
T: (613) 957-2044 F: (613) 954-0896

Mr. Lefebvre was appointed Assistant Deputy Minister, Legislative and Intergovernmental Affairs Branch in August, 1990. His previous positions include General Counsel of the Trade Negotiations Office and Assistant Deputy Attorney General, Tax Law, Department of Justice.

**Robert Roy, Assistant Deputy Minister
Taxation Programs**

Macdonald Building, Room 1104
123 Slater Street
Ottawa ON K1A 0L8
T: (613) 957-3709 F: (613) 952-6772

Mr. Roy retains his position of Assistant Deputy Minister, Taxation Programs. He has held this position since 1988. Previous to this position, he was Director of Taxation at the Vancouver District Office.

The following five Regional ADMs are responsible for leading the activities of eight Taxation Centres, 38 District Taxation Offices, the International Taxation Office, and numerous Tax Clinics located in the Atlantic, Quebec, Central, Ontario and Western regions. Local directors are responsible for the implementation and delivery of all programs assigned to field offices in a manner consistent with established policies.

**Ruby Howard, Assistant Deputy Minister
Ontario Region**

148 Fullarton Street, Suite 909
London ON N6A 5P3
T: (519) 645-4360 F: (519) 675-3179

Information not available.

**Kent McLean, Assistant Deputy Minister
Central Region**

38 Auriga Drive, Suite 8
Nepean ON K2E 8A5
T: (613) 952-1676 F: (613) 954-3102

Mr. McLean retains his position of Assistant Deputy Minister, Central Region. He was acting Assistant Deputy Minister of the Atlantic Region from August 1, 1990 to February 8, 1991, and was appointed Assistant Deputy Minister, Central Region effective February 11, 1991.

**Serge Bastien, Assistant Deputy Minister
Quebec Region**

Guy Favreau Complex, West Tower, Room 917
200 René-Lévesque Boulevard West
Montréal QC H2Z 1X4
T: (514) 283-2464 F: (514) 283-4668

Mr. Bastien was appointed as Assistant Deputy Minister, Quebec Region in 1991. He previously served as Director General, Operations for the Quebec Region at Employment and Immigration.

**Dan Tucker, A/Assistant Deputy Minister
Atlantic Region**

2000 Barrington Street, Room 800
Halifax NS B3J 3K1
T: (902) 426-6370 F: (902) 426-4073

Mr. Tucker is acting Assistant Deputy Minister, Atlantic Region. Previous appointments include Regional Collector, Revenue Canada Customs, Atlantic Region.

**Arthur Stubel
A/Assistant Deputy Minister
Western Region**

220 - 4th Avenue Southeast, Room 570
Calgary AB T2G 4X3
T: (403) 292-4277 F: (403) 292-4075

Mr. Stubel remains as acting Assistant Deputy Minister, Western Region. From 1985 to 1992, he held the position of Director, Calgary District Office. From 1978 to 1985, he was Director of the Winnipeg District Office.

DIRECTORS GENERAL AND EQUIVALENTS

JoAnne Cohen Sulzenko, Director General
Corporate Affairs Branch
T: (613) 957-3695 F: (613) 954-6042

Larry Gordon, Director General
Communications Branch
T: (613) 957-0273 F: (613) 954-7955

Charles MacNab, Senior General Counsel
T: (613) 957-2358 F: (613) 957-2371

Customs Operations Branch

Earle Warren, Director General
Commercial Operations Directorate
T: (613) 954-7190 F: (613) 952-6752

Bill LeDrew, Director General
Enforcement Directorate
T: (613) 954-6431 F: (613) 990-2858

Claire Veinotte, Director General
Management Services Directorate
T: (613) 954-7280 F: (613) 954-1997

Rob Tait, Director General
Travellers Directorate
T: (613) 954-6368 F: (613) 998-5584

Customs Programs Branch

Brian Brimble, Director General
Anti-Dumping and Countervailing Division
T: (613) 954-7269 F: (613) 954-2510

John F. Shearer, Director General
Tariff Programs Division
T: (613) 954-6990 F: (613) 954-0828

Taxation Programs Branch

George W. Venner, Director General
Assessment of Returns Directorate
T: (613) 957-7497 F: (613) 941-2090

Hélène Beauchemin, Director General
Client Assistance Directorate
T: (613) 957-9362 F: (613) 941-5100

Carole Gouin-Toussaint, Director General
International Tax Programs Directorate
T: (613) 952-7472 F: (613) 941-9673

Lyn P. Mancino, A/Director General
Revenue Collection Programs Directorate
T: (613) 954-1269 F: (613) 954-1438

Excise/GST Branch

Brian Burke, Director General
Appeals Directorate
T: (613) 954-9993 F: (613) 952-7814

Stu Watson, Director General
Excise Operations --
Research & Development
T: (613) 954-5745 F: (613) 954-0396

Bill McCloskey, Director General
Policy & Legislation
T: (613) 952-9198

Elizabeth Shaver, Director General
Management Services Directorate
T: (613) 954-7303 F: (613) 952-2008

Louis Lévesque, Director General
GST Human Resources
T: (613) 954-0111 F: (613) 941-3860

Finance and Administration Branch

Suzanne Parent, Director General
Capital Assets Programs Directorate
T: (613) 954-8330 F: (613) 998-6414

Stephen Rigby, Director General
Corporate Planning Directorate
T: (613) 954-6256 F: (613) 941-0189

Wayne Morris, Director General
Laboratory and Scientific Services Directorate
T: (613) 954-2200 F: (613) 952-7825

John Kowalski, Director General
Resource Management Directorate
T: (613) 952-3660 F: (613) 954-4199

Human Resources Branch

Maureen T. Griffin, Director General
Centre for Career Development
T: (613) 998-9173 F: (613) 998-5805

Brian Jones, A/Director General
Revenue Canada College (Rigaud)
T: (514) 451-6711 F: (514) 451-0144

Mary Becket, Director General
Systems & Administration Division
T: (613) 941-1930 F: (613) 941-4934

John S. McKennirey, Director General
Staff Relations and Compensation Division
T: (613) 941-4004 F: (613) 954-1469

Luce Ratté, A/Director General
Human Resources Services
T: (613) 941-1303 F: (613) 954-0812

Information Technology Branch

J. Alan Landsberg, Director General
Client Identification & Returns Processing
Directorate
T: (613) 954-8995 F: (613) 941-2207

J. Pat Beynon, Director General
Compliance & Information Systems Directorate
T: (613) 954-9039 F: (613) 941-2257

R.J. (Dick) Sansom, Director General
Development Support Directorate
T: (613) 954-9405 F: (613) 941-2257

Susan Brown, Director General
Revenue & Accounting Systems Directorate
T: (613) 994-1233 F: (613) 953-6310

Gord Peters, Director General
Strategic Planning & Management Services
T: (613) 941-3505 F: (613) 941-3799

Jill Velenosi, Director General
Technology Operations & Client Support
T: (613) 953-6187 F: (613) 953-6310

Regions

Ron Young, Director General
Excise, Atlantic
T: (902) 426-8356 F: (902) 426-7420

Dan Coffin, A/Regional Collector
Customs, Atlantic
T: (902) 426-2914 F: (902) 426-5042

Jacques Guèvremont, Director General
Excise, Quebec
T: (418) 648-2296 F: (418) 648-7170

Roger Falardeau, Regional Collector
Customs, Quebec
T: (418) 648-3708 F: (418) 648-4504

Louise Thibault, Regional Collector
Customs, Montreal
T: (514) 283-6201 F: (514) 496-5181

Robert Gagné, Director General
Excise, Ottawa
T: (613) 991-3857 F: (613) 998-7725

Phil Zerr, Regional Collector
Customs, Ottawa
T: (613) 991-0566 F: (613) 957-9080

Leon J. Kluger, Director General
Excise, Toronto
T: (416) 954-0115 F: (416) 954-0110

John G. MacDonald, Regional Collector
Customs, Toronto
T: (416) 973-8260 F: (416) 973-7023

Gloria Reid, Regional Collector
Customs, Hamilton
T: (905) 308-8697 F: (905) 308-8700

John Bouskill, A/Director General
Excise, Southwestern (Ontario)
T: (519) 645-4145 ext. 300 F: (519) 645-5951

Ron Watt, Regional Collector
Customs, Windsor
T: (519) 257-6314 F: (519) 257-6318

Augie N. Haugen, Director General
Excise, Central
T: (204) 983-1845 F: (204) 983-8207

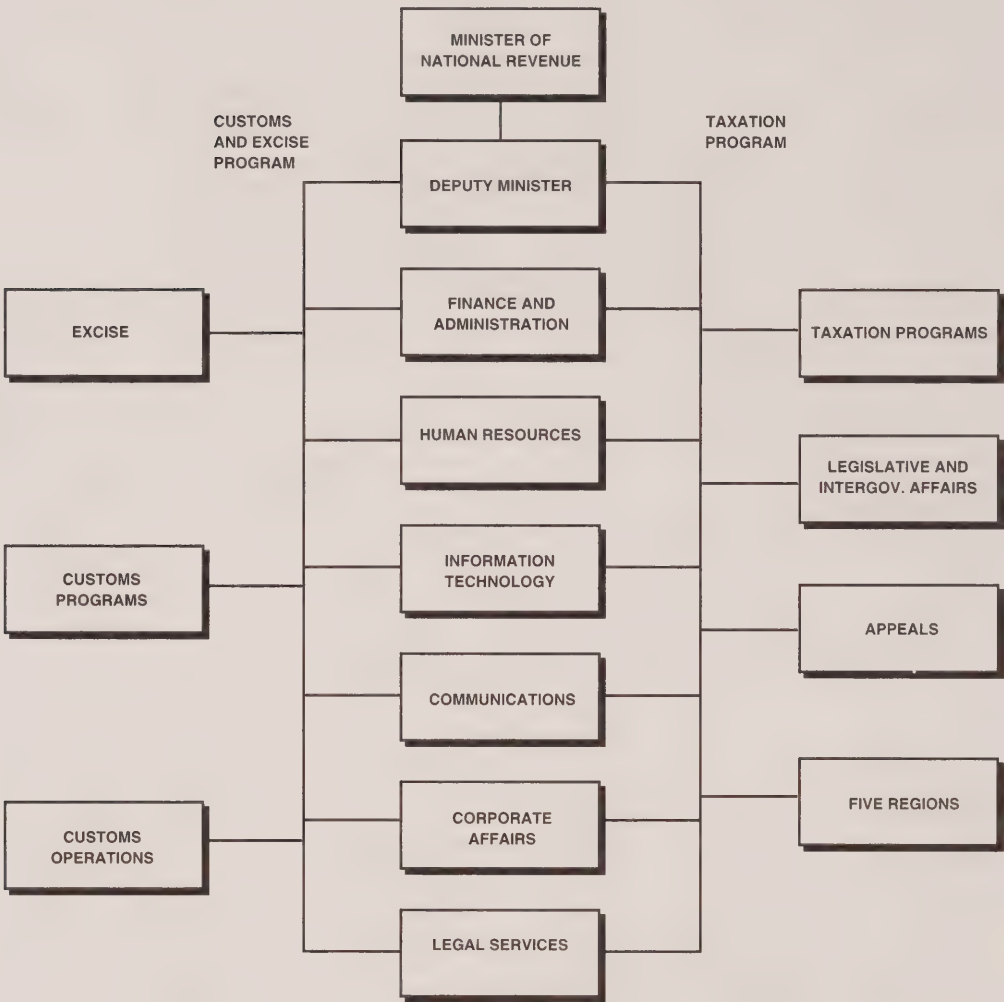
Pauline LaMothe, Regional Collector
Customs, Central
T: (204) 983-3758 F: (204) 983-8849

Clarence Taylor, Director General
Excise, Alberta
T: (403) 299-3341 F: (403) 292-6970

A.L. Lentz, Regional Collector
Customs, Alberta
T: (403) 292-4628 F: (403) 292-6392

Barbara Keith, Director General
Excise, Pacific
T: (604) 775-5090 F: (604) 775-5055

André Villeneuve, Regional Collector
Customs, Pacific
T: (604) 666-0456 F: (604) 666-4780



Revenue Canada

SOLICITOR GENERAL CANADA

ROLE AND RESPONSIBILITIES

The Solicitor General is the lead Minister for the government with respect to domestic security, policing, corrections and parole. The Ministry of the Solicitor General is comprised of the secretariat and two review agencies, the Office of the Inspector General of CSIS and the Office of the Correctional Investigator; four major agencies; and two review agencies whose work is directly related to that of the RCMP. The Deputy Solicitor General is the senior policy advisor, and directs and manages the Secretariat. Each agency head reports directly and is accountable to the Solicitor General. The components of the Ministry are unified by their specific and collective responsibilities to contribute, with their partners in criminal justice and security, to the protection of the public and to the maintenance of a just, peaceful and safe society. The four major agencies of the Ministry are: the Canadian Security Intelligence Service (CSIS); the Correctional Service of Canada (CSC); the National Parole Board (NPB); and the Royal Canadian Mounted Police (RCMP).

FINANCIAL REQUIREMENTS OF THE PORTFOLIO

(millions of dollars)

	1994-95 Estimates	1993-94 Forecast
Department	80.1	78.2
Correctional Investigator	1.3	***
CSIS	206.8	228.7
CSC	1,026.3	1,007.2
NPB	25.8	26.5
RCMP	1,196.5	1,217.9
RCMP ERC	.7	.7
RCMP PCC	3.7	3.8
Total	2,541.2	2,563.0

DEPARTMENTAL MANAGEMENT

Jean T. Fournier

**Deputy Solicitor General
Solicitor General Canada**

340 Laurier Avenue West, 13th Floor
Ottawa ON K1A 0P8

T: (613) 991-2895 F: (613) 990-8312

Mr. Fournier was appointed to his current position on April 19, 1993. His previous appointments include Executive Director of the Royal Commission on Aboriginal Peoples and Under Secretary of State, Department of the Secretary of State.

Horst Intscher

**Assistant Deputy Solicitor General
Solicitor General Canada**

340 Laurier Avenue West, 13th Floor
Ottawa ON K1A 0P8

T: (613) 991-2913 F: (613) 990-8301

Mr. Intscher was appointed Assistant Deputy Solicitor General on April 25, 1994. Prior to his current appointment, Mr. Intscher was the Assistant Deputy Minister and Ontario Representative to the Government of Canada in the Ontario Ministry of Intergovernmental Affairs, in Ottawa.

**David Peel, Inspector General
Canadian Security Intelligence Service**

340 Laurier Avenue West, 8th Floor
Ottawa ON K1A 0P8

T: (613) 990-3270 F: (613) 990-8303

Mr. Peel was appointed Inspector General, CSIS on April 1, 1994. Previously, Mr. Peel was with the Department of External Affairs and held positions in the political, legal, economic and intelligence areas.

**Ward Elcock, Director
Canadian Security Intelligence Service**

P.O. Box 9732, Station T
Ottawa ON K1G 4G4

T: (613) 782-0000 F: (613) 782-0437

Mr. Elcock was appointed Director effective May 31, 1994. Previously, he was Deputy Clerk, Security and Intelligence, and Counsel and Assistant Secretary to the Cabinet for Legislation and House Planning for the Privy Council Office.

**John Edwards, Commissioner
Correctional Service of Canada**

340 Laurier Avenue West
Ottawa ON K1A 0P9

T: (613) 995-5338 F: (613) 996-5049

Mr. Edwards was appointed to the position of Commissioner, Correctional Service of Canada in February 1993. Prior to this appointment, he was Manager of Public Service 2000 with the Privy Council Office.

**Willie Gibbs, Senior Deputy Commissioner
Correctional Service of Canada**

340 Laurier Avenue West
Ottawa ON K1A 0P9

T: (613) 947-0643 F: (613) 996-5049

Prior to becoming Senior Deputy Commissioner, Mr. Gibbs was Deputy Commissioner, Atlantic Region and Director General, Correctional Programs at National Headquarters in Ottawa.

**John Duggan
Deputy Commissioner - Pacific**

Regional Headquarters
Correctional Service of Canada
32315 South Fraser Way, Suite 305
Abbotsford BC V2T 1W6

T: (604) 854-2468 F: (604) 854-2498

Mr. Duggan was Deputy Commissioner, Prairie Region before being transferred to the Pacific Region. He also worked with Correctional Services in the Province of Ontario before joining the Correctional Service of Canada. His correctional experience spans over 30 years of service in a variety of positions in Canada and the United Kingdom.

**Pieter de Vink
Deputy Commissioner - Prairies**

Correctional Service of Canada
2313 Hanselman Place, P.O. Box 9223
Saskatoon SK S7K 3X5
T: (306) 975-4841 F: (306) 975-5476

Mr. de Vink served as parole district director and a warden of maximum and medium security institutions in British Columbia for several years before becoming Assistant Deputy Commissioner of Operations in CSC's Pacific Region and then Deputy Commissioner, Prairie Region.

**Andrew Graham
Deputy Commissioner - Ontario**

Correctional Service of Canada
P.O. Box 1174, 440 King St. West
Kingston ON K7L 2X4
T: (613) 545-8211 F: (613) 545-8684

Mr. Graham accepted his current position of Deputy Commissioner, Ontario in 1988 after some 14 years with the Service. He holds a Master of Arts in Political Economy.

**J.C. Perron
Deputy Commissioner - Quebec**

Correctional Service of Canada
3 Place Laval, 2nd Floor
Laval QC H7N 1A2
T: (514) 967-3333 F: (514) 967-3326

Mr. Perron was appointed to his current position of Deputy Commissioner, Quebec in December 1985. He began his career in corrections in 1967 as a parole officer. Mr. Perron has a Master of Arts (Criminology).

Rémi Gobeil

Deputy Commissioner - Atlantic

Correctional Service of Canada

1045 Main Street, 2nd Floor

Moncton NB E1C 1H1

T: (506) 851-6313 F: (506) 851-6316

Mr. Gobeil was appointed to his current position of Deputy Commissioner, Atlantic in June 1992. He has been a warden of various institutions. He has a Masters degree in Educational Psychology from the University of Ottawa.

**Irving Kulik, Assistant Commissioner
Correctional Programs and Operations**

340 Laurier Avenue West

Ottawa ON K1A 0P9

T: (613) 995-7002 F: (613) 995-3707

Mr. Kulik is Assistant Commissioner, Correctional Programs and Operations. Prior to his current appointment, Mr. Kulik was Assistant Commissioner, Audits and Investigations. He holds a Masters degree in Criminology from the University of Ottawa.

John Rama

Assistant Commissioner, Executive Services

340 Laurier Avenue West

Ottawa ON K1A 0P9

T: (613) 992-2973 F: (613) 996-5049

Prior to his 1990 appointment as Assistant Commissioner, Executive Services, Mr. Rama was Acting Director General, Communications.

**Brendan Reynolds, Assistant Commissioner
Communications and Corporate Development**

340 Laurier Avenue West

Ottawa ON K1A 0P9

T: (613) 995-2792 F: (613) 947-0091

Mr. Reynolds was appointed to the position of Assistant Commissioner, Communications and Corporate Development in 1990. Prior to his appointment, he was Assistant Commissioner, Executive Services. He holds a Masters degree in Public Administration from Queen's University.

Lucie McClung

Assistant Commissioner, Corporate Review

340 Laurier Avenue West

Ottawa ON K1A 0P9

T: (613) 995-8977 F: (613) 995-1475

Ms. McClung is Assistant Commissioner, Corporate Review. She is responsible for audits, evaluations and investigations and is currently leading a task force developing proposals for organizational renewal for CSC. Ms. McClung has worked in both staff training and corporate planning.

Dyane Dufresne

**Assistant Commissioner, Personnel and
Training**

340 Laurier Avenue West

Ottawa ON K1A 0P9

T: (613) 995-8899 F: (613) 992-9208

Mark Zazulak

Senior Legal Counsel

340 Laurier Avenue West

Ottawa ON K1A 0P9

T: (613) 995-2660 F: (613) 995-9971

ROYAL CANADIAN MOUNTED POLICE

Philip Murray, Commissioner

1200 Vanier Parkway, Ottawa ON K1A 0R2

T: (613) 993-0400 F: (613) 993-0309

Mr. Murray was appointed Commissioner effective June 25, 1994. Previously, he was Deputy Commissioner, Operations and Deputy Commissioner, Administration. He was formerly Commanding Officer of the "A" Division in Ottawa.

**Mireille Badour, Deputy Commissioner
Corporate Management**

1200 Vanier Parkway

Ottawa ON K1A 0R2

T: (613) 993-0400 F: (613) 993-0309

Mrs. Badour was appointed to the position of Deputy Commissioner, Corporate Management in 1994. From 1988 to 1993 she was an Assistant Secretary of Treasury Board, responsible for Government Operations, Defence and External Affairs and the Justice and Security Sector. From 1984 to 1988, she was the Director of the Division of External Affairs, Defence Science and Culture and Communications at Treasury Board Secretariat.

Herman Beaulac

Deputy Commissioner, Administration

1200 Vanier Parkway

Ottawa ON K1A 0R2

T: (613) 993-0400 F: (613) 993-0309

Mr. Beaulac has recently assumed the responsibilities of Deputy Commissioner Administration after having served a short term as Director of Training (May 1993 to October 1993). In 1989, he was appointed Commanding Officer, "J" Division, New Brunswick and promoted to the rank of Chief Superintendent.

Richard Bergman, Deputy Commissioner

National Support Services

1200 Vanier Parkway, Ottawa ON K1A 0R2

T: (613) 993-0400 F: (613) 993-0309

Mr. Bergman was appointed to his position of Deputy Commissioner, National Support Services in 1993. Previously, he was the Commanding Officer of "D" Division in Winnipeg, Manitoba and prior to that was Director of Forensic Laboratories at Ottawa headquarters.

DIRECTORS GENERAL AND EQUIVALENTS

Solicitor General Canada

Margaret Ford, Director General

Corporate Services

T: (613) 990-2669 F: (613) 991-1227

David Davidson, Director General

Communications

T: (613) 991-2800 F: (613) 990-8290

Richard Zubrycki, Director General

Corrections Policy and Program Analysis

T: (613) 991-2821 F: (613) 990-8295

Michel Roy, Director General

Aboriginal Policing Directorate

T: (613) 993-4325 F: (613) 991-0961

Alison McPhail, Director General

Corrections Research and Policy Development

T: (613) 991-2826 F: (613) 990-8295

Correctional Service of Canada

R.G. Canart, Director General

Information Management Services

T: (613) 996-6569 F: (613) 995-0791

G. R. Hooper, Director General

Corporate Management

T: (613) 992-2872 F: (613) 996-9421

André LePage, Director General

Finance

T: (613) 992-0670 F: (613) 992-8443

Denis Methé, Director General

Correctional Programs

T: (613) 995-6547 F: (613) 996-6174

Larry Motiuk, A/Director General

Research and Statistics

T: (613) 995-0933 F: (613) 941-8477

Joe Price, Director General, Communications

T: (613) 947-0739 F: (613) 947-0091

J. H. Roy, Director General, Health Care

T: (613) 992-5713 F: (613) 995-6277

Arden Thurber, Director General

Case Management and Community Corrections

T: (613) 992-8396 F: (613) 995-8964

Yvan Thibeault, A/Director General

Institutional Operations

T: (613) 992-8383 F: (613) 943-0835

T. Townshend, CEO, CORCAN

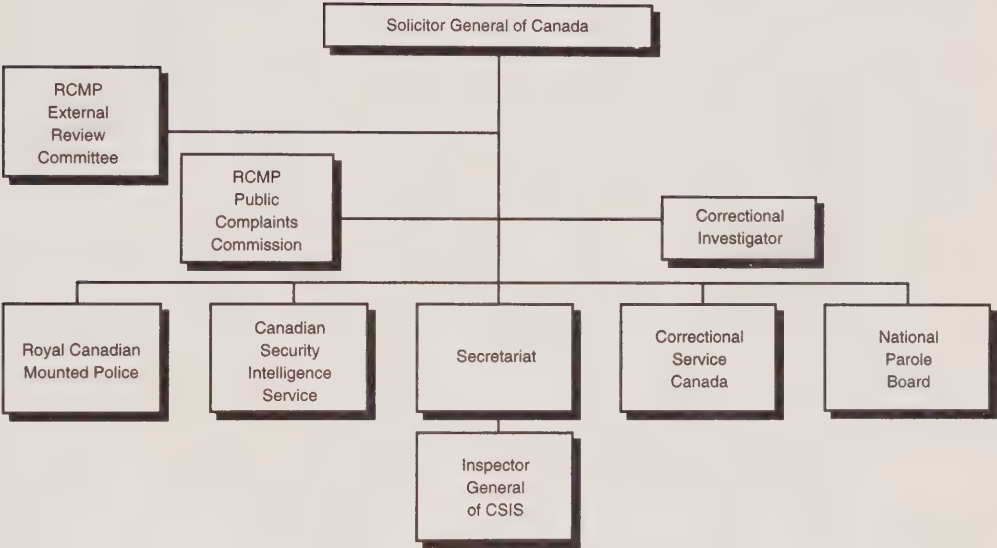
T: (613) 996-4530 F: (613) 996-8583

Canadian Security Intelligence Service

Phil Gibson, Director General

Communications Branch

T: (613) 782-0100 F: (613) 782-0612



The Ministry of the Solicitor General

TRANSPORT CANADA

ROLE AND RESPONSIBILITIES

The Department of Transport was established in 1936 by the *Department of Transport Act* which amalgamated functions of the Department of Railways and Canals, Department of Marine and the Civil Aviation Branch of the Department of National Defence.

Federal responsibilities for transportation originated from the jurisdiction outlined in the *British North America Act*. These responsibilities have evolved to include coordination and regulation to ensure safety and efficiency in aeronautics, navigation, shipping facilities, ferries, railways and canals connecting provinces or connecting a province with any foreign country and are exercised through the Department of Transport.

Transport Canada's organization includes administrative and policy functions and four operational groups — Canadian Coast Guard, Aviation, Airports and Surface — as well as a number of Crown Corporations and agencies with varying degrees of autonomy. Some Crown corporations operate within the departmental framework while others, such as Canadian National Railway Company, are independent but report through the Minister to Parliament. The Grain Transportation Agency, Civil Aviation Tribunal and National Transportation Agency also report through or to the Minister of Transport.

PROGRAM BY ACTIVITIES

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Policy and Coordination	803,899	849,289
Canadian Coast Guard	592,950	667,601
Aviation	267,456	285,509
Airports	136,798	70,903
Surface	47,359	49,235
Departmental Administration	164,204	184,329
Total	2,012,666	2,106,866

DEPARTMENTAL MANAGEMENT

Nick Mulder, Deputy Minister

Place de Ville, Ottawa ON K1A 0N5
T: (613) 990-4507 F: (613) 991-0851

Mr. Mulder was appointed Deputy Minister of Transport Canada effective May 9, 1994. Previously, he was Deputy Minister of Environment Canada and formerly Deputy Minister and Chairperson of the Canada Employment and Immigration Commission.

Moya Greene, Assistant Deputy Minister

Policy and Coordination
Place de Ville, Ottawa ON K1A 0N5
T: (613) 998-1880 F: (613) 991-1440

Mrs. Greene was appointed to her current position in October 1991. In 1989, she was appointed as Director General, Policy and Program Analysis, Strategic Policy and Planning at Employment and Immigration Canada. She has also held positions with Labour Canada, the Women's Bureau, the Privy Council Office and Consumer and Corporate Affairs.

David Wightman

Assistant Deputy Minister, Aviation

Place de Ville, Ottawa ON K1A 0N8
T: (613) 990-3838 F: (613) 990-2947

Mr. Wightman started his service with Transport Canada in July 1989. He joined the National Transportation Agency in 1987 to advise the Chairman on the reorganization of the Canadian Transport Commission into the new Agency. He subsequently assumed the role of Director General, Transportation Subsidies. Mr. Wightman was a former Senior Vice-President of European Helicopter Industries (Canada) Inc.

John Thomas

**Assistant Deputy Minister, Marine/
Commissioner, Canadian Coast Guard**

Place de Ville, Ottawa ON K1A 0N7
T: (613) 998-1571 F: (613) 990-2780

Mr. Thomas was appointed to his current position in May 1993. Prior to this appointment Mr. Thomas was the Assistant Commissioner, Corporate Management with the Correctional Service of Canada. In February 1987, Mr. Thomas was appointed Comptroller, Corporate and Regulatory Management with Fisheries and Oceans.

Victor Barbeau

Assistant Deputy Minister, Airports

Place de Ville, Ottawa ON K1A 0N8
T: (613) 990-3001 F: (613) 998-5008

Mr. Barbeau was appointed to his present position in April 1989. Previously, he was Assistant Deputy Minister, Surface in 1985, and in June 1988 he also assumed the role of Executive Director, Airport Transfer Task Force.

Micheline Desjardins

Assistant Deputy Minister, Surface

Place de Ville, Ottawa ON K1A 0N5
T: (613) 998-1879 F: (613) 990-2012

Mrs. Desjardins was appointed to her position in August 1989. Prior to joining Transport, she was Director General, Supply Operations at Supply and Services Canada. Immediately before her two years with Supply and Services, she was Director General of the Government Telecommunications Agency.

Paul Gauvin

**Assistant Deputy Minister
Finance and Administration**

Place de Ville, Ottawa ON K1A 0N5
T: (613) 991-3016 F: (613) 990-8890

Mr. Gauvin joined Transport Canada in April 1992. From 1968, he held positions of increasing responsibility both in New Brunswick and the National Capital Region in the departments of Communications, Employment and Immigration, Treasury Board and as the Senior Vice President, Corporate Policy, Planning and Programs, Atlantic Canada Opportunities Agency.

Claude Bernier

Assistant Deputy Minister, Personnel

Place de Ville, Ottawa ON K1A 0N5
T: (613) 991-6565 F: (613) 991-0426

Mrs. Bernier was appointed to her present position in January 1989. Prior to this she was the Director General, Personnel and Administration Branch at the Canadian International Development Agency. Formerly, she was the Director of Personnel for the Department of Consumer and Corporate Affairs.

David Bell

Assistant Deputy Minister, Review

Place de Ville, Ottawa ON K1A 0N5
T: (613) 993-4465 F: (613) 954-1993

Dr. Bell was appointed to his present position in August 1991. Prior to this, he was the Executive Director of the Inquiries Secretariat. He also held various other positions within Transport Canada including Director General, Public Affairs, Director of the Program Evaluation Branch and Chief, Rail Passenger Policy.

DIRECTORS GENERAL AND EQUIVALENTS

Policy and Coordination

M. Brennan, Associate Assistant Deputy Minister
Policy and Coordination

T: (613) 991-6448 F: (613) 991-1440

T. Rudback, Director General
Economic Analysis

T: (613) 998-0684 F: (613) 957-3280

E. Cherrett, Director General
Coordination

T: (613) 991-6500 F: (613) 991-6422

Marine

M.A.H. Turner, Deputy Commissioner
Coast Guard

T: (613) 998-1570 F: (613) 990-2780

R. Kingston, Director General
Marine Navigation Services - Coast Guard

T: (613) 990-5608 F: (613) 991-4982

M.J. Hubbard, Director General
Ship Safety - Coast Guard

T: (613) 998-0610 F: (613) 954-1032

J.E. Clavelle, Director General
Fleet Systems

T: (613) 998-1637 F: (613) 995-4700

N. Tiessen, Director General
Policy, Planning and Resource Management

T: (613) 998-1439 F: (613) 990-3480

A. Pageot, Director General
Maritime Policies and Programs

T: (613) 998-1843 F: (613) 998-1845

D.N. Morrison, Director General
Harbours and Ports

T: (613) 990-3014 F: (613) 954-0838

L. Humphries, Regional Director General
Coast Guard - Newfoundland Region

T: (709) 772-5150 F: (709) 772-4194

K.C. Curren, Regional Director General
Coast Guard - Maritime Region

T: (902) 426-3907 F: (902) 426-4312

P.F. Boisvert, Regional Director General
Coast Guard - Laurentian Region

T: (416) 648-4158 F: (418) 648-4758

D. McMinn, Regional Director General
Coast Guard - Central Region

T: (519) 383-1800 F: (519) 383-1998

Captain W. Dancer, Regional Director General
Coast Guard - Western Region

T: (604) 631-3702 F: (604) 631-3704

Captain D. H. Johns, Director General
Coast Guard - Northern

T: (613) 998-6569 F: (613) 995-4700

Aviation

F. Mousseau, Director General
Policy Planning and Resource Management

T: (613) 990-3797 F: (613) 990-5058

J.P. Stewart, Director General
Systems Safety, Aviation

T: (613) 993-6785 F: (613) 990-1301

G. Rodrigue, Director General
Air Navigation Systems

T: (613) 990-3896 F: (613) 990-5144

L. Ranger, Director General
Air Policy and Programs

T: (613) 993-0054 F: (613) 991-6445

R.F. North, A. Executive Director
Technical Services

T: (613) 991-6151 F: (613) 954-4677

D.D. Spruston, Director General
Aviation Regulation

T: (613) 990-1322 F: (613) 957-4208

R.D. Armstrong, Director General
Aircraft Services

T: (613) 998-3316 F: (613) 991-0365

R.W. Corkett, Regional Director General
Aviation, Atlantic Region

T: (506) 851-7220 F: (506) 851-7119

D.A. Perez, Regional Director General
Aviation, Quebec Region

T: (514) 633-3030 F: (514) 633-3052

R.I. Coulas, Regional Director General
Aviation, Ontario Region
T: (416) 224-3472 F: (416) 224-3548

F.M. Murphy, Regional Director General
Aviation, Central Region
T: (204) 983-4333 F: (204) 983-0281

D.J. Douglas, Regional Director General
Aviation, Western Region
T: (403) 495-2509 F: (403) 495-4918

M. Matthews, Regional Director General
Aviation, Pacific Region
T: (604) 666-5851 F: (604) 666-1175

Airports

I. Henderson, Director General
Airports Resource Management
T: (613) 990-1416 F: (613) 957-4261

S. Tining, Director General
Commercial Development and Marketing
T: (613) 998-5152 F: (613) 990-8889

Marvin Ringham, A/Director General
Safety and Technical Services
T: (613) 990-1424 F: (613) 957-4260

M.E. Farquhar, Director General
Corporate Planning/Airport Transfers
T: (613) 998-2956 F: (613) 998-2960

G.P. Berigan, Regional Director General
Airports Group, Atlantic Region
T: (506) 851-7315 F: (506) 851-7542

J. Shrieves, Airport General Manager
Halifax International Airport
T: (902) 873-1200 F: (902) 873-1258

S. Lessard, Acting Regional Director General
Montreal International Airport
T: 514-633-3254 F: 514-633-3250

D. MacLean, Regional Director General
Airports Group, Ontario Region
T: (416) 224-3197 F: (416) 224-3511

Dr. L.A. McCoomb, General Manager
Lester B. Pearson International Airport
T: (905) 676-3010 F: (905) 676-3555

H.M.A. McKiernan, Airport General Manager
Macdonald-Cartier International Airport
T: (613) 998-8819 F: (613) 954-2136

H.J. Bell, Regional Director General
Airports Group, Central Region
T: (204) 983-4358 F: (204) 983-5048

C.C. Tackaberry, Regional Director General
Airports Group, Western Region
T: (403) 495-3831 F: (403) 495-4748

F.L. Bishop, Airport General Manager
Winnipeg International Airport
T: (204) 983-8401 F: (204) 983-8052

J.M. Duncan, Regional Director General
Airports Group, Pacific Region
T: (604) 666-5849 F: (604) 666-2961

Surface

R.R. Mayes, Director General
Surface Policy and Programs
T: (613) 998-2689 F: (613) 998-2686

C. Churcher, Director General, Railway Safety
T: (613) 998-2984 F: (613) 990-7767

Dr. J.A. Read, Director General
Transport of Dangerous Goods
T: (613) 990-1147 F: (613) 993-5925

S.C. Wilson, Director General
Road Safety and Motor Vehicle Regulations
T: (613) 993-7535 F: (613) 998-4831

Finance and Administration

W.A. Freeman, Acting Director General
Corporate Services Administration
T: (613) 993-4007 F: (613) 990-2469

D. Dickson, Director General
Financial Policy & Operations
T: (613) 998-6522 F: (613) 990-2765

W. Beazley, Director General
Integrated Departmental Finance and
Material Management System (IDFS)
T: (613) 990-0452 F: (613) 990-2118

J.A.A. Lovink, Director General
Economic Evaluation and Cost Recovery
T: (613) 990-3846 F: (613) 990-6009

Bob Russell, Director General
Information Management Services
T: (613) 998-7800 F: (613) 990-8247

J. Lynes, Director General
Financial Management
T: (613) 993-5660 F: (613) 991-4410

A. Pokotylo, Director General,
Research and Development
T: (613) 991-6029 F: (613) 991-6045

Review

J. Fisher, Director General
Program Evaluation
T: (613) 990-1203 F: (613) 990-1198

Jean-Daniel Wagner, Director General
Internal Audit and Review
T: (613) 998-6466 F: (613) 954-1993

Personnel

J.C. Read, Director General
Personnel Policy and Planning
T: (613) 991-6252 F: (613) 991-4894

J.G. Gauthier, Director General
Personnel Operations
T: (613) 991-6315 F: (613) 991-0722

Daniel Paris, Director General
Staff Relations and Compensation
T: (613) 991-6287 F: (613) 998-4065

F. Boire-Carrière, A/Director General
Training
T: (613) 990-3137 F: (613) 993-6125

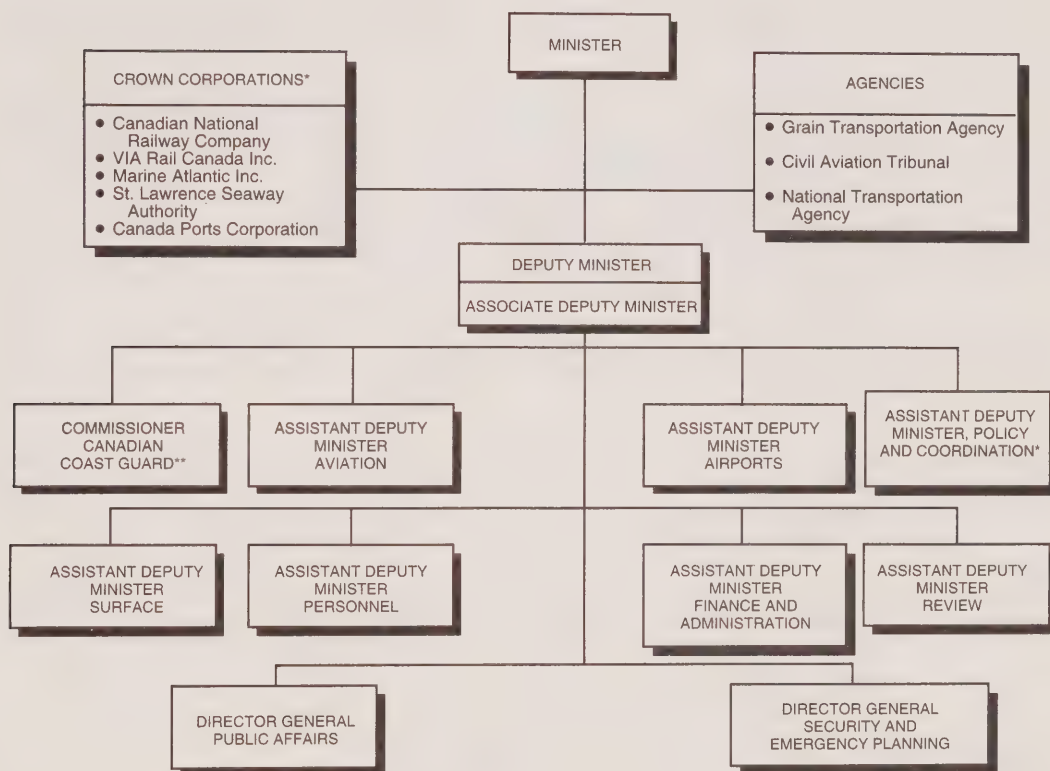
A.M. Fracassi, Chief Executive Officer
Transport Canada Training Institute
T: (613) 936-5058 F: (613) 936-5044

Security and Emergency Planning

J. Rodocanachi, Director General
T: (613) 990-3651 F: (613) 996-6381

Public Affairs

R. Barrett, Director General
T: (613) 990-6138 F: (613) 995-0351



Transport Canada

TREASURY BOARD SECRETARIAT

ROLES AND RESPONSIBILITIES

The Treasury Board is a committee of the Queen's Privy Council for Canada. The Board consists of the President of the Treasury Board, the Minister of Finance and four other ministers who are nominated by the Governor in Council.

The Treasury Board Secretariat is headed by the Secretary-Comptroller General, who reports to the President of the Treasury Board.

The Treasury Board Secretariat is the administrative arm of the Treasury Board. The Secretariat operates under the broad authority of Sections 5-13 of the *Financial Administration Act*, as well as other Acts, and supports the Treasury Board as the general manager and employer of the Public Service. The Secretariat is responsible for recommending and providing advice to the Treasury Board on policies, directives, regulations and program expenditure proposals in respect of the management of the government's financial, human and materiel resources and is concerned with initiatives, issues and activities that can cut across all policy sectors of the government.

PROGRAM BY ACTIVITIES

(thousands of dollars)

	1994-95 Estimates	1993-94 Forecast
Expenditure Management	16,157	11,577
Personnel Management	26,784	30,527
Administrative Management	12,785	10,932
Information Management, Systems and Technology	10,950	***
Administration	20,090	18,646
Total	86,766	71,682

DEPARTMENTAL MANAGEMENT

Robert Giroux, Secretary

L'Esplanade Laurier
140 O'Connor Street, 9th Floor
Ottawa ON K1A 0R5
T: (613) 993-5215 F: (613) 998-9071

Mr. Giroux was appointed Secretary effective May 9, 1994. From 1990 until his current appointment, he was president of the Public Service Commission. He was formerly Deputy Minister of Public Works and Revenue Canada Customs and Excise.

Andy Macdonald, Chief Informatics Officer

L'Esplanade Laurier
West Tower, 9th Floor
300 Laurier Avenue West
Ottawa ON K1A 1E4
T: (613) 957-7070 F: (613) 952-8536

Mr. Macdonald is Chief Informatics Officer (CIO) and is responsible for information management, systems and technology for the Government of Canada. Previously, Mr. Macdonald was the Comptroller General for Canada.

Jean-Guy Fleury

Deputy Secretary, Human Resources Branch

L'Esplanade Laurier, West Tower, 9th Floor
300 Laurier Avenue W., Ottawa ON K1A 1E4
T: (613) 952-3012 F: (613) 954-1018

Mr. Fleury is Deputy Secretary, Human Resources Branch. Prior to his current appointment in 1992, he served as Assistant Secretary, Staff Relations for the Treasury Board Secretariat.

Richard Paton, Deputy Secretary

Administrative Policy Branch

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0R5
T: (613) 957-2469 F: (613) 952-1381

Mr. Paton is Deputy Secretary, Administrative Policy Branch. Previously, he was Assistant Secretary of the Administrative Management Division and was the Executive Director of the Implementation Team for the Canadian Centre for Management Development.

Madeleine Ouelon

Deputy Secretary, Official Languages

L'Esplanade Laurier, 140 O'Connor Street
Ottawa ON K1A 0R5
T: (613) 952-2852 F: (613) 952-2862

Ms. Ouelon was appointed Deputy Secretary, Official Languages in 1990. Her prior positions include Director General, Management Category Programs at the Public Service Commission and Director General for coordination and policies at Environment Canada.

SENIOR OFFICIALS

Program Branch

David Good, Assistant Secretary
Expenditure Management Sector
T: (613) 957-2612 F: (613) 952-1973

Paul Thibault, Assistant Secretary
Government Operations, Foreign, Defence and Immigration Sector
T: (613) 957-0531 F: (613) 957-0525

Eileen Sarker, Assistant Secretary
Social and Cultural Programs Sector
T: (613) 957-2609 F: (613) 952-6785

Sid Gershberg, Assistant Secretary
Economic Programs Sector
T: (613) 957-0510 F: (613) 957-0557

David Watters, Assistant Secretary
Crown Corporations and Privatization Sector
T: (613) 957-0124 F: (613) 957-0151

Jim McCrindell, Assistant Secretary
and Deputy Comptroller General
T: (613) 957-9646 F: (613) 952-9613

Human Resources Policy Branch

Lise Ouimet, Assistant Secretary
Classification and Equal Pay
T: (613) 952-3150 F: (613) 954-0909

Alan Cobb, Assistant Secretary
Staff Relations
T: (613) 952-3000 F: (613) 957-4190

Ric Cameron, Assistant Secretary
Human Resources Development
T: (613) 952-5726 F: (613) 957-0425

Administrative Policy Branch

David Brown, Executive Director
Accountability and Policy Review
T: (613) 952-3125 F: (613) 952-3247

Alan Winberg, Executive Director
Government Review
T: (613) 957-0743 F: (613) 954-9094

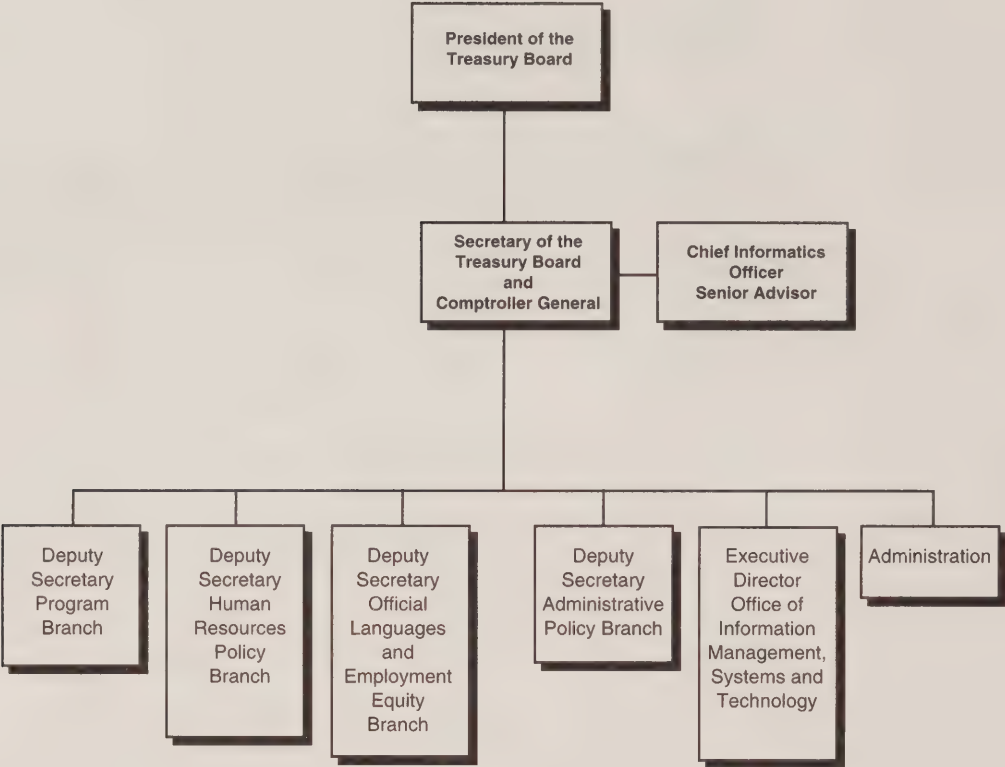
Al Clayton, Executive Director
Real Property and Material
T: (613) 957-2502 F: (613) 957-2405

Office of the Chief Informatics Officer

Bernie Gorman, Executive Director
Office of Information Management Systems and Technology
T: (613) 957-9645 F: (613) 952-8536

Communications and Coordination

Jean-Pierre Villeneuve, Executive Director
T: (613) 957-2422 F: (613) 952-3658



Treasury Board of Canada Secretariat

SECTION II

THE HOUSE OF COMMONS

**Members of Parliament
(Alphabetical Order)**

**House of Commons
Ottawa ON K1A 0A6**

Abbott, Mr. Jim (Ref.)
Kootenay East BC
Caucus Cluster Coordinator: Natural Resources
Room 915, Confederation Building
T: (613) 995-7246 F: (613) 996-9923

Ablonczy, Ms. Diane (Ref.)
Calgary North AB
Caucus Coordinator
Room 651-S, Centre Block
T: (613) 996-2756 F: (613) 995-2755

Adams, Mr. Peter (Lib.)
Peterborough ON
Room 158, Confederation Building
T: (613) 995-6411 F: (613) 996-9800

Alcock, Mr. Reg (Lib.)
Winnipeg South MB
Room 124, Confederation Building
T: (613) 995-7517 F: (613) 953-1466

Allmand, The Hon. Warren (Lib.)
Notre-Dame-de-Grâce QC
Room 104, East Block
T: (613) 995-2251 F: (613) 996-1481

Althouse, Mr. Vic (N.D.P.)
Mackenzie SK
Critic: Agriculture & Agri-Food,
Regional Development, Transport
Room 323, East Block
T: (613) 995-8321 F: (613) 995-7697

Anawak, Mr. Jack Iyerak (Lib.)
Nunatsiag NT
Room 222, West Block
T: (613) 992-2848 F: (613) 996-9764

Anderson, The Hon. David (Lib.)
Victoria BC
Minister of National Revenue
Room 133, East Block
T: (613) 996-2358 F: (613) 947-4429

Arseneault, Mr. Guy H. (Lib.)
Restigouche — Chaleur NB
Room 423, West Block
T: (613) 995-0581 F: (613) 996-9736

Assad, Mr. Mark (Lib.)
Gatineau — La Lièvre QC
Room 362, West Block
T: (613) 992-4351 F: (613) 992-1037

Assadourian, Mr. Sarkis (Lib.)
Don Valley North ON
Room 120, Confederation Building
T: (613) 995-4843 F: (613) 995-7003

Asselin, Mr. Gérard (B.Q.)
Charlevoix QC
Room 437, West Block
T: (613) 996-6803 F: (613) 996-7954

Augustine, Ms. Jean (Lib.)
Etobicoke — Lakeshore ON
Room 125, Confederation Building
T: (613) 995-9364 F: (613) 992-5880

Axworthy, Mr. Chris (N.D.P.)
Saskatoon — Clark's Crossing SK
Whip and Critic: Human Resources,
Justice and Attorney General, Literacy,
Solicitor General, Training & Youth
Room 274, Wellington Building
T: (613) 995-1551 F: (613) 943-2010

Axworthy, The Hon. Lloyd (Lib.)
Winnipeg South Centre MB
Minister of Human Resources Development
Minister of Western Economic Diversification
Room 418-N, Centre Block
T: (613) 995-0153 F: (613) 995-5170

Bachand, Mr. Claude (B.Q.)
Saint-Jean QC
Room 254, Wellington Building
T: (613) 992-5296 F: (613) 992-7871

Baker, Mr. George S. (Lib.)
Gander — Grand Falls NF
Room 409, Confederation Building
T: (613) 996-1541 F: (613) 992-5397

Bakopanos, Ms. Eleni (Lib.)
Saint-Denis QC
Room 115, Confederation Building
T: (613) 992-0983 F: (613) 992-1932

Barnes, Ms. Sue (Lib.)
London West ON
Room 260, West Block
T: (613) 996-6674 F: (613) 996-6772

Beaumier, Ms. Colleen (Lib.)
Brampton ON
Room 315, East Block
T: (613) 996-2878 F: (613) 995-6796

Bélair, Mr. Réginald (Lib.)
Cochrane — Superior ON
Room 353, West Block
T: (613) 992-2919 F: (613) 995-0747

Bélisle, Mr. Richard (B.Q.)
La Prairie QC
Critic: Treasury Board
Room 519, Confederation Building
T: (613) 998-5961 F: (613) 954-0707

Bellehumeur, Mr. Michel (B.Q.)
Berthier — Montcalm QC
Critic: Solicitor General
Room 213, West Block
T: (613) 992-0164 F: (613) 992-5341

Bellemare, Mr. Eugène (Lib.)
Carleton — Gloucester ON
Room 237, West Block
T: (613) 995-6296 F: (613) 995-6298

Benoit, Mr. Leon E. (Ref.)
Vegreville AB
Room 625, Confederation Building
T: (613) 992-4171 F: (613) 996-9011

Berger, Mr. David (Lib.)
Saint-Henri — Westmount QC
Room 105-S, Centre Block
T: (613) 996-7267 F: (613) 995-8632

Bergeron, Mr. Stéphane (B.Q.)
Verchères QC
Critic: International Financial Institutions
Room 259, Wellington Building
T: (613) 996-2998 F: (613) 995-1062

Bernier, Mr. Gilles (Ind.)
Beauce QC
Room 212, Confederation Building
T: (613) 992-8053 F: (613) 995-0687

Bernier, Mr. Maurice (B.Q.)
Mégantic — Compton — Stanstead QC
Room 550, Confederation Building
T: (613) 995-2024 F: (613) 992-1696

Bernier, Mr. Yvan (B.Q.)
Gaspé QC
Critic: Atlantic Canada Opportunities
Agency, Fisheries and Oceans
Room 465, West Block
T: (613) 992-6188 F: (613) 992-6194

Bertrand, Mr. Robert (Lib.)
Pontiac — Gatineau — Labelle QC
Room 658, Confederation Building
T: (613) 992-5516 F: (613) 992-6802

Bethel, Ms. Judy (Lib.)
Edmonton East AB
Room 403, West Block
T: (613) 992-3821 F: (613) 992-6898

Bevilacqua, Mr. Maurizio (Lib.)
York North ON
Room 538-N, Centre Block
T: (613) 996-4971 F: (613) 996-4973

Bhaduria, Mr. Jag (Ind.)
Markham — Whitchurch — Stouffville ON
Room 455-D, Centre Block
T: (613) 996-3374 F: (613) 992-3921

Blaikie, Mr. Bill (N.D.P.)
Winnipeg — Transcona MB
Caucus Chair and Critic: Industry, International
Trade, Science, Research and Development,
Veterans Affairs
Room 214, West Block
T: (613) 995-6339 F: (613) 995-6688

Blondin-Andrew, The Hon. Ethel (Lib.)
Western Arctic NT
Secretary of State (Training and Youth)
Room 252, West Block
T: (613) 992-4587 F: (613) 992-7411

Bodnar, Mr. Morris (Lib.)
Saskatoon — Dundurn SK
Room 141, Confederation Building
T: (613) 996-3265 F: (613) 992-9429

Bonin, Mr. Raymond (Lib.)
Nickel Belt ON
Room 416, West Block
T: (613) 995-9107 F: (613) 995-9109

Bouchard, The Hon. Lucien (B.Q.)
Lac-Saint-Jean QC
Leader of the Official Opposition
and Critic: Foreign Affairs
Room 409-S, Centre Block
T: (613) 996-6740 F: (613) 954-2121

Boudria, Mr. Don (Lib.)
Glengarry — Prescott — Russell ON
Room 435-S, Centre Block
T: (613) 996-2907 F: (613) 996-9123

Breitkreuz, Mr. Cliff (Ref.)
Yellowhead AB
Room 680, Confederation Building
T: (613) 992-1653 F: (613) 992-3459

Breitkreuz, Mr. Garry (Ref.)
Yorkton — Melville SK
Room 272, Wellington Building
T: (613) 992-4394 F: (613) 992-8676

Bridgman, Ms. Margaret (Ref.)
Surrey North BC
Room 658-D, Centre Block
T: (613) 992-2922 F: (613) 992-0252

Brien, Mr. Pierre (B.Q.)
Témiscamingue QC
Critic: National Revenue
Room 256, Wellington Building
T: (613) 996-3250 F: (613) 992-3672

Brown, Ms. Bonnie (Lib.)
Oakville — Milton ON
Room 147, Confederation Building
T: (613) 995-4014 F: (613) 992-0520

Brown, Ms. Jan (Ref.)
Calgary Southeast AB
Room 760, Confederation Building
T: (613) 996-2791 F: (613) 996-6290

Brushett, Ms. Dianne (Lib.)
Cumberland — Colchester NS
Room 449-D, Centre Block
T: (613) 992-3366 F: (613) 992-7220

Bryden, Mr. John (Lib.)
Hamilton — Wentworth ON
Room 161, Confederation Building
T: (613) 995-8042 F: (613) 996-1289

Caccia, The Hon. Charles (Lib.)
Davenport ON
Room 353-S, Centre Block
T: (613) 992-2576 F: (613) 995-8202

Calder, Mr. Murray (Lib.)
Wellington — Grey — Dufferin — Simcoe ON
Room 162, Confederation Building
T: (613) 995-7813 F: (613) 992-9789

Campbell, Mr. Barry (Lib.)
St. Paul's ON
Room 430, West Block
T: (613) 995-9666 F: (613) 947-4622

Cannis, Mr. John (Lib.)
Scarborough Centre ON
Room 546-S, Centre Block
T: (613) 992-6823 F: (613) 943-1045

Canuel, Mr. René (B.Q.)
Matapédia — Matane QC
Critic: Natural Resources
Room 345, West Block
T: (613) 995-1013 F: (613) 995-5184

Caron, Mr. André (B.Q.)
Jonquière QC
Room 412, Confederation Building
T: (613) 992-2617 F: (613) 992-6069

Catterall, Ms. Marlene (Lib.)
Ottawa West ON
Room 451-S, Centre Block
T: (613) 996-0984 F: (613) 996-9880

Cauchon, Mr. Martin (Lib.)
Outremont QC
Room 217, West Block
T: (613) 995-7691 F: (613) 995-0114

Chamberlain, Ms. Brenda (Lib.)
Guelph — Wellington ON
Room 152, Confederation Building
T: (613) 996-4758 F: (613) 996-9922

Chan, The Hon. Raymond (Lib.)
Richmond BC
Secretary of State (Asia-Pacific)
Room 307, Confederation Building
T: (613) 996-1995 F: (613) 996-1560

Charest, The Hon. Jean J. (P.C.)
Sherbrooke QC
Leader
Room 436-N, Centre Block
T: (613) 943-1106 F: (613) 995-0364

Chatters, Mr. David (Ref.)
Athabasca AB
Room 266, Wellington Building
T: (613) 996-1783 F: (613) 995-1415

Chrétien, The Right Hon. Jean (Lib.)
Saint-Maurice QC
Prime Minister
Room 309-S, Centre Block
T: (613) 992-4211 F: (613) 941-6900

Chrétien, Mr. Jean-Guy (B.Q.)
Frontenac QC
Critic: Environment
Room 462, West Block
T: (613) 995-7239 F: (613) 943-1562

Clancy, Ms. Mary (Lib.)
Halifax NS
Room 461, Confederation Building
T: (613) 995-9368 F: (613) 995-0945

Cohen, Ms. Shaughnessy (Lib.)
Windsor — St. Clair ON
Room 485, Confederation Building
T: (613) 947-3445 F: (613) 947-3448

Collenette, The Hon. David Michael (Lib.)
Don Valley East ON
Minister of National Defence
Minister of Veterans' Affairs
Room 121, East Block
T: (613) 995-4988 F: (613) 995-1686

Collins, Mr. Bernie (Lib.)
Souris — Moose Mountain SK
Room 779, Confederation Building
T: (613) 992-7685 F: (613) 995-8908

Comuzzi, Mr. Joe (Lib.)
Thunder Bay — Nipigon ON
Room 350, Confederation Building
T: (613) 996-4792 F: (613) 996-9785

Copps, The Hon. Sheila (Lib.)
Hamilton East ON
Deputy Prime Minister
Minister of the Environment
Room 511-S, Centre Block
T: (613) 995-2773 F: (613) 953-3457

Cowling, Ms. Marlene (Lib.)
Dauphin — Swan River MB
Room 547-D, Centre Block
T: (613) 992-3176 F: (613) 992-0930

Crawford, Mr. Rex (Lib.)
Kent ON
Room 456, West Block
T: (613) 995-7784 F: (613) 996-9817

Crête, Mr. Paul (B.Q.)
Kamouraska — Rivière-du-Loup QC
Critic: Federal Regional Development, Québec
Room 418, Confederation Building
T: (613) 995-0265 F: (613) 943-1229

Culbert, Mr. Harold (Lib.)
Carleton — Charlotte NB
Room 142, Confederation Building
T: (613) 996-9726 F: (613) 996-9840

Cummins, Mr. John (Ref.)
Delta BC
Room 679, Confederation Building
T: (613) 992-2957 F: (613) 992-3589

Dalphond-Guiral, Ms. Madeleine (B.Q.)
Laval Centre QC
Deputy Whip of the Official Opposition
Room 655-D, Centre Block
T: (613) 996-0864 F: (613) 996-1195

Davault, Mr. Michel (B.Q.)
Ahuntsic QC
Critic: Infrastructure
Room 232, West Block
T: (613) 995-9287 F: (613) 992-7273

de Savoye, Mr. Pierre (B.Q.)
Portneuf QC
Room 640, Confederation Building
T: (613) 992-2798 F: (613) 995-1637

de Jong, Mr. Simon (N.D.P.)
Regina — Qu'Appelle SK
Critic: Canadian Heritage, Infrastructure,
Citizenship and Immigration, Public Works and
Government Services
Room 446, West Block
T: (613) 992-4593 F: (613) 996-3120

Debien, Ms. Maud (B.Q.)
Laval East QC
Critic: Latin America and Africa
Room 534, Confederation Building
T: (613) 992-0611 F: (613) 992-8556

Deshaies, Mr. Bernard (B.Q.)
Abitibi QC
Room 254, West Block
T: (613) 992-3030 F: (613) 996-0828

DeVillers, Mr. Paul (Lib.)
Simcoe North ON
Room 172, Confederation Building
T: (613) 992-6582 F: (613) 996-3128

Dhaliwal, Mr. Harbance Singh (Lib.)
Vancouver South BC
Room 424, West Block
T: (613) 995-7052 F: (613) 995-2162

Dingwall, The Hon. David (Lib.)
Cape Breton — East Richmond NS
Minister of Public Works and
Government Services
Minister for the Atlantic Canada
Opportunities Agency
Room 607, Confederation Building
T: (613) 996-4743 F: (613) 996-9851

Discepolo, Mr. Nunzio (Lib.)
Vaudreuil QC
Room 447, West Block
T: (613) 957-3744 F: (613) 952-0874

Dromisky, Dr. Stan (Lib.)
Thunder Bay — Atikokan ON
Room 453, West Block
T: (613) 992-3061 F: (613) 995-3515

Dubé, Mr. Antoine (B.Q.)
Lévis QC
Critic: Training and Youth
Room 524, Confederation Building
T: (613) 992-7434 F: (613) 995-6856

Duceppe, Mr. Gilles (B.Q.)
Laurier — Sainte-Marie QC
Whip of the Official Opposition
Room 446-C, Centre Block
T: (613) 992-6779 F: (613) 943-1243

Duhamel, Mr. Ronald J. (Lib.)
St. Boniface MB
Room 432, Confederation Building
T: (613) 995-0579 F: (613) 996-7571

Dumas, Mr. Maurice (B.Q.)
Argenteuil — Papineau QC
Room 245, West Block
T: (613) 992-0902 F: (613) 992-2935

Duncan, Mr. John (Ref.)
North Island — Powell River BC
Room 668, Confederation Building
T: (613) 992-2503 F: (613) 996-3306

Dupuy, The Hon. Michel (Lib.)
Laval West QC
Minister of Canadian Heritage
Room 230, Confederation Building
T: (613) 992-2659 F: (613) 992-9469

Easter, Mr. Wayne (Lib.)
Malpeque PE
Room 466, West Block
T: (613) 992-2406 F: (613) 995-7408

Eggleton, The Hon. Arthur C. (Lib.)
York Centre ON
President of the Treasury Board
Minister responsible for Infrastructure
Room 207, Confederation Building
T: (613) 941-6339 F: (613) 990-2806

English, Mr. John (Lib.)
Kitchener ON
Room 285, Confederation Building
T: (613) 995-8913 F: (613) 996-7329

Epp, Mr. Ken (Ref.)
Elk Island AB
Room 164, West Block
T: (613) 995-3613 F: (613) 992-0399

Fewchuk, Mr. Ron (Lib.)
Selkirk — Red River MB
Room 182, Confederation Building
T: (613) 996-6426 F: (613) 996-9713

Fillion, Mr. Gilbert (B.Q.)
Chicoutimi QC
Room 486, West Block
T: (613) 995-8554 F: (613) 995-8058

Finestone, The Hon. Sheila (Lib.)
Mount Royal QC
Secretary of State (Multiculturalism)
(Status of Women)
Room 533, Confederation Building
T: (613) 995-0121 F: (613) 995-5838

Finlay, Mr. John (Lib.)
Oxford ON
Room 324, Confederation Building
T: (613) 995-4432 F: (613) 995-4433

Flis, Mr. Jesse (Lib.)
Parkdale — High Park ON
Room 231, West Block
T: (613) 992-2936 F: (613) 995-1629

Fontana, Mr. Joe (Lib.)
London East ON
Room 334, West Block
T: (613) 992-0805 F: (613) 992-9613

Forseth, Mr. Paul E. (Ref.)
New Westminster — Burnaby BC
Room 248, Wellington Building
T: (613) 947-4455 F: (613) 947-4458

Frazer, Mr. Jack (Ref.)
Saanich — Gulf Islands BC
Room 326, West Block
T: (613) 996-1119 F: (613) 996-0850

Fry, Dr. Hedy (Lib.)
Vancouver Centre BC
Room 558-D, Centre Block
T: (613) 992-3213 F: (613) 995-0056

Gaffney, Mrs. Beryl (Lib.)
Nepean ON
Room 551-S, Centre Block
T: (613) 992-2772 F: (613) 992-1209

Gagliano, Mr. Alfonso (Lib.)
Saint-Léonard QC
Whip
Room 105-A, Centre Block
T: (613) 995-7774 F: (613) 992-1065

Gagnon, Ms. Christiane (B.Q.)
Québec QC
Critic: Multiculturalism, Status of Women
Room 251, Wellington Building
T: (613) 992-8865 F: (613) 995-2805

Gagnon, Mr. Patrick (Lib.)
Bonaventure — Îles-de-la-Madeleine QC
Room 468, West Block
T: (613) 992-1161 F: (613) 992-7912

Gallaway, Mr. Roger (Lib.)
Sarnia — Lambton ON
Room 473, West Block
T: (613) 957-2649 F: (613) 957-2655

Gauthier, Mr. Jean-Robert (Lib.)
Ottawa — Vanier ON
Room 441-S, Centre Block
T: (613) 992-4766 F: (613) 992-6448

Gauthier, Mr. Michel (B.Q.)
Roberval QC
House Leader and Critic:
Intergovernmental Affairs
Room 437-C, Centre Block
T: (613) 995-7398 F: (613) 993-5017

Gerrard, The Hon. Jon (Lib.)
Portage — Interlake MB
Secretary of State (Science, Research and
Development), Room 325, East Block
T: (613) 947-4245 F: (613) 947-4250

Gilmour, Mr. Bill (Ref.)
Comox — Alberni BC
Room 270, Wellington Building
T: (613) 992-5243 F: (613) 996-9112

Godfrey, Mr. John (Lib.)
Don Valley West ON
Room 176, Confederation Building
T: (613) 992-2855 F: (613) 995-1635

Godin, Mr. Maurice (B.Q.)
Châteauguay QC
Critic: Veterans' Affairs
Room 441, West Block
T: (613) 996-7265 F: (613) 996-9287

Goodale, The Hon. Ralph E. (Lib.)
Regina — Wascana SK
Minister of Agriculture and Agri-Food
Room 175, East Block
T: (613) 992-7107 F: (613) 996-2404

Gouk, Mr. Jim (Ref.)
Kootenay West — Revelstoke BC
Room 930, Confederation Building
T: (613) 996-8036 F: (613) 943-0922

Graham, Mr. Bill (Lib.)
Rosedale ON
Room 183, Confederation Building
T: (613) 992-5234 F: (613) 996-9607

Gray, The Hon. Herb (Lib.)
Windsor West ON
Leader of the Government in the
House of Commons and
Solicitor General of Canada
Room 231-S, Centre Block
T: (613) 995-7548 F: (613) 995-3259

Grey, Miss Deborah (Ref.)
Beaver River AB
Caucus Chairman
Room 639-C, Centre Block
T: (613) 996-9778 F: (613) 996-0785

Grose, Mr. Ivan (Lib.)
Oshawa ON
Room 313, Confederation Building
T: (613) 996-4756 F: (613) 992-1357

Grubel, Mr. Herb (Ref.)
Capilano — Howe Sound BC
Room 648-D, Centre Block
T: (613) 947-4617 F: (613) 947-4620

Guarnieri, Ms. Albina (Lib.)
Mississauga East ON
Room 433, West Block
T: (613) 996-0420 F: (613) 996-0279

Guay, Ms. Monique (B.Q.)
Laurentides QC
Critic: Public Works and
Government Services
Room 654-D, Centre Block
T: (613) 992-3257 F: (613) 992-2156

Guimond, Mr. Michel (B.Q.)
Beauport — Montmorency — Orléans QC
Caucus Chairman and Critic: Transport
Room 648-S, Centre Block
T: (613) 995-9732 F: (613) 996-2656

Hanger, Mr. Art (Ref.)
Calgary Northeast AB
Room 612, Confederation Building
T: (613) 947-4487 F: (613) 947-4490

Hanrahan, Mr. Hugh (Ref.)
Edmonton — Strathcona AB
Room 268, Wellington Building
T: (613) 995-7325 F: (613) 995-5342

Harb, Mr. Mac (Lib.)
Ottawa Centre ON
Room 552-D, Centre Block
T: (613) 996-5322 F: (613) 996-5323

Harper, Mr. Ed (Ref.)
Simcoe Centre ON
Deputy House Leader
Room 264, Wellington Building
T: (613) 992-3394 F: (613) 996-7923

Harper, Mr. Stephen (Ref.)
Calgary West AB
Room 903, Confederation Building
T: (613) 992-3066 F: (613) 992-3256

Harper, Mr. Elijah (Lib.)
Churchill MB
Room 331, Confederation Building
T: (613) 992-3018 F: (613) 996-5817

Harris, Mr. Richard M. (Ref.)
Prince George — Bulkley Valley BC
Room 260, Wellington Building
T: (613) 995-6704 F: (613) 996-9850

Hart, Mr. Jim (Ref.)
Okanagan — Similkameen — Merritt BC
Room 765, Confederation Building
T: (613) 995-2581 F: (613) 992-7200

Harvard, Mr. John (Lib.)
Winnipeg St. James MB
Room 774, Confederation Building
T: (613) 995-5609 F: (613) 992-3199

Hayes, Ms. Sharon (Ref.)
Port Moody — Coquitlam BC
Room 319, West Block
T: (613) 947-4482 F: (613) 947-4485

Hermanson, Mr. Elwin (Ref.)
Kindersley — Lloydminster SK
House Leader
Room 629-C, Centre Block
T: (613) 996-0920 F: (613) 947-4871

Hickey, Ms. Bonnie (Lib.)
St. John's East NF
Room 491, West Block
T: (613) 996-7269 F: (613) 992-2178

Hill, Dr. Grant (Ref.)
Macleod AB
Caucus Cluster Coordinator: Social
Affairs
Room 619, Confederation Building
T: (613) 995-8471 F: (613) 996-9770

Hill, Mr. Jay (Ref.)
Prince George — Peace River BC
Room 907, Confederation Building
T: (613) 947-4524 F: (613) 947-4527

Hoepfner, Mr. Jake E. (Ref.)
Lisgar — Marquette MB
Room 914, Confederation Building
T: (613) 995-9511 F: (613) 947-0313

Hopkins, Mr. Leonard (Lib.)
Renfrew — Nipissing — Pembroke ON
Room 407, West Block
T: (613) 992-7712 F: (613) 995-2561

Hubbard, Mr. Charles (Lib.)
Miramichi NB
Room 250, Wellington Building
T: (613) 992-5335 F: (613) 996-8418

Ianno, Mr. Tony (Lib.)
Trinity — Spadina ON
Room 477, West Block
T: (613) 992-2352 F: (613) 992-6301

Iftody, Mr. David (Lib.)
Provencher MB
Room 325, Confederation Building
T: (613) 992-3128 F: (613) 995-1049

Irwin, The Hon. Ron (Lib.)
Sault Ste. Marie ON
Minister of Indian Affairs and
Northern Development
Room 583, Confederation Building
T: (613) 992-6418 F: (613) 953-4941

Jackson, Mr. Ovid L. (Lib.)
Bruce — Grey ON
Room 368, Confederation Building
T: (613) 996-5191 F: (613) 952-0979

Jacob, Mr. Jean-Marc (B.Q.)
Charlesbourg QC
Critic: National Defence
Room 426, West Block
T: (613) 995-8857 F: (613) 995-1625

Jennings, Ms. Daphne (Ref.)
Mission — Coquitlam BC
Caucus Cluster Coordinator:
Parliamentary Affairs
Room 640-C, Centre Block
T: (613) 947-4613 F: (613) 947-4615

Johnston, Mr. Dale (Ref.)
Wetaskiwin AB
Room 106, East Block
T: (613) 995-8886 F: (613) 996-9860

Jordan, Mr. Jim (Lib.)
Leeds — Grenville ON
Room 648, Confederation Building
T: (613) 992-8756 F: (613) 996-9171

Karygiannis, Mr. Jim (Lib.)
Scarborough — Agincourt ON
Room 413, Confederation Building
T: (613) 992-4501 F: (613) 995-1612

Kerpan, Mr. Allan (Ref.)
Moose Jaw — Lake Centre SK
Room 686, Confederation Building
T: (613) 995-5653 F: (613) 995-0126

Keyes, Mr. Stan (Lib.)
Hamilton West ON
Room 534-N, Centre Block
T: (613) 995-1757 F: (613) 992-8356

Kilger, Mr. Bob (Lib.)
Stormont — Dundas ON
Room 832, Confederation Building
T: (613) 992-2521 F: (613) 996-2119

Kilgour, Mr. David (Lib.)
Edmonton Southeast AB
Room 363, Confederation Building
T: (613) 995-8695 F: (613) 995-6465

Kirkby, Mr. Gordon (Lib.)
Prince Albert — Churchill River SK
Room 376, Confederation Building
T: (613) 995-3295 F: (613) 995-6819

Knutson, Mr. Gar (Lib.)
Elgin — Norfolk ON
Room 425, Confederation Building
T: (613) 990-7769 F: (613) 996-0194

Kraft Sloan, Mrs. Karen (Lib.)
York — Simcoe ON
Room 472, Confederation Building
T: (613) 996-7752 F: (613) 992-8351

Lalonde, Ms. Francine (B.Q.)
Mercier QC
Critic: Human Resources, Literacy
Room 548, Confederation Building
T: (613) 995-6327 F: (613) 996-5173

Landry, Mr. Jean (B.Q.)
Lotbinière QC
Room 518, Confederation Building
T: (613) 992-2639 F: (613) 992-1018

Langlois, Mr. François (B.Q.)
Bellechasse QC
Deputy House Leader
Room 635-S, Centre Block
T: (613) 992-2289 F: (613) 992-6864

Lastewka, Mr. Walt (Lib.)
St. Catharines ON
Room 382 Confederation Building
T: (613) 992-3352 F: (613) 947-4402

Laurin, Mr. René (B.Q.)
Joliette QC
Critic: Public Service Renewal
Room 441, Confederation Building
T: (613) 996-6910 F: (613) 995-2818

Lavigne, Mr. Laurent (B.Q.)
Beauharnois — Salaberry QC
Room 238, West Block
T: (613) 992-5036 F: (613) 995-7821

Lavigne, Mr. Raymond (Lib.)
Verdun — Saint-Paul QC
Room 452-D, Centre Block
T: (613) 995-6403 F: (613) 995-6404

Lebel, Mr. Ghislain (B.Q.)
Chambly QC
Room 354, West Block
T: (613) 992-6035 F: (613) 995-6223

LeBlanc, Mr. Francis G. (Lib.)
Cape Breton Highlands — Canso NS
Room 218, West Block
T: (613) 992-5041 F: (613) 992-0877

Leblanc, Mr. Nic (B.Q.)
Longueuil QC
Critic: Asia-Pacific
Room 515, Confederation Building
T: (613) 992-8514 F: (613) 992-2744

Lee, Mr. Derek (Lib.)
Scarborough — Rouge River ON
Room 635, Confederation Building
T: (613) 996-9681 F: (613) 996-6643

Lefebvre, Mr. Réjean (B.Q.)
Champlain QC
Room 408, West Block
T: (613) 996-4895 F: (613) 996-6883

Leroux, Mr. Gaston (B.Q.)
Richmond — Wolfe QC
Critic: Parliamentary Affairs
Room 636-C, Centre Block
T: (613) 992-4473 F: (613) 995-2026

Leroux, Mr. Jean H. (B.Q.)
Shefford QC
Room 255, Wellington Building
T: (613) 992-5279 F: (613) 992-7871

Lincoln, Mr. Clifford (Lib.)
Lachine — Lac-Saint-Louis QC
Room 130, Confederation Building
T: (613) 995-8281 F: (613) 995-0528

Loney, Mr. John (Lib.)
Edmonton North AB
Room 386, Confederation Building
T: (613) 947-4566 F: (613) 947-4569

Loubier, Mr. Yvan (B.Q.)
Saint-Hyacinthe — Bagot QC
Critic: Finance, International Trade,
Western Economic Diversification
Room 635-C, Centre Block
T: (613) 996-4585 F: (613) 992-1815

MacAulay, The Hon. Lawrence (Lib.)
Cardigan PE
Secretary of State (Veterans)
Room 556, Confederation Building
T: (613) 995-9325 F: (613) 995-2754

MacDonald, Mr. Ron (Lib.)
Dartmouth NS
Room 133, Confederation Building
T: (613) 995-9378 F: (613) 995-9379

MacLaren, The Hon. Roy (Lib.)
Etobicoke North ON
Minister for International Trade
Room 359, West Block
T: (613) 995-4702 F: (613) 995-8359

MacLellan, Mr. Russell (Lib.)
Cape Breton — The Sydneys NS
Room 574, Confederation Building
T: (613) 995-6459 F: (613) 995-2963

Maheu, Mrs. Shirley (Lib.)
Saint-Laurent — Cartierville QC
Room 276, Confederation Building
T: (613) 996-5789 F: (613) 996-6562

Malhi, Mr. Gurbax (Lib.)
Bramalea — Gore — Malton ON
Room 379, Confederation Building
T: (613) 992-9105 F: (613) 947-0443

Maloney, Mr. John (Lib.)
Erie ON
Room 343, Confederation Building
T: (613) 995-0988 F: (613) 995-5245

Manley, The Hon. John (Lib.)
Ottawa South ON
Minister of Industry
Room 356, Confederation Building
T: (613) 992-3269 F: (613) 992-0302

Manning, Mr. Preston (Ref.)
Calgary Southwest AB
Leader
Room 531-S, Centre Block
T: (613) 992-3602 F: (613) 947-0310

Marchand, Mr. Jean-Paul (B.Q.)
Quebec-East QC
Critic: Agriculture
Room 512, Confederation Building
T: (613) 996-4151 F: (613) 954-2269

Marchi, The Hon. Sergio (Lib.)
York West ON
Minister of Citizenship and Immigration
Room 509, Confederation Building
T: (613) 947-4447 F: (613) 947-4452

Marleau, The Hon. Diane (Lib.)
Sudbury ON
Minister of Health
Room 256, Confederation Building
T: (613) 996-8963 F: (613) 995-2569

Martin, Dr. Keith (Ref.)
Esquimalt — Juan de Fuca BC
Room 676, Confederation Building
T: (613) 996-2625 F: (613) 996-9779

Martin, The Hon. Paul (Lib.)
LaSalle — Émard QC
Minister of Finance
Minister responsible for the Federal
Office of Regional Development - Quebec
Room 515-S, Centre Block
T: (613) 992-4284 F: (613) 995-5176

Massé, The Hon. Marcel (Lib.)
Hull — Aylmer QC
President of the Queen's Privy Council for
Canada/Minister of Intergovernmental Affairs/
Minister responsible for Public Service Renewal
Room 165, East Block
T: (613) 992-3480 F: (613) 992-6474

Mayfield, Mr. Philip (Ref.)
Cariboo — Chilcotin BC
Room 267, West Block
T: (613) 996-2205 F: (613) 995-7139

McClelland, Mr. Ian (Ref.)
Edmonton Southwest AB
Room 332, West Block
T: (613) 992-3594 F: (613) 992-3616

McCormick, Mr. Larry (Lib.)
Hastings - Frontenac - Lennox and Addington ON
Room 334, Confederation Building
T: (613) 992-3640 F: (613) 992-3640

McGuire, Mr. Joe (Lib.)
Egmont PE
Room 822, Confederation Building
T: (613) 992-9223 F: (613) 992-1974

McKinnon, Mr. Glen (Lib.)
Brandon — Souris MB
Room 346, Confederation Building
T: (613) 995-9372 F: (613) 992-1265

McLaughlin, The Hon. Audrey (N.D.P.)
Yukon YT
Leader and Critic: Health, Intergovernmental
Affairs, Northern Affairs, Status of Women
Room 649-D, Centre Block
T: (613) 995-7224 F: (613) 992-8569

McLellan, The Hon. Anne (Lib.)
Edmonton Northwest AB
Minister of Natural Resources
Room 323, West Block
T: (613) 992-4525 F: (613) 943-0044

McTeague, Mr. Dan (Lib.)
Ontario ON
Room 481, Confederation Building
T: (613) 995-8082 F: (613) 993-6587

McWhinney, Mr. Ted (Lib.)
Vancouver Quadra BC
Room 555-D, Centre Block
T: (613) 992-6168 F: (613) 995-0770

Ménard, Mr. Réal (B.Q.)
Hochelaga — Maisonneuve QC
Critic: Science, Research and Development
Room 474, West Block
T: (613) 947-4576 F: (613) 947-4579

Mercier, Mr. Paul (B.Q.)
Blainville — Deux-Montagnes QC
Room 318, West Block
T: (613) 947-4788 F: (613) 947-4879

Meredith, Ms. Val (Ref.)
Surrey — White Rock — South Langley BC
Caucus Cluster Coordinator: Justice
Room 683, Confederation Building
T: (613) 947-4497 F: (613) 947-4500

Mifflin, Rear Admiral Fred (Lib.)
Bonavista — Trinity — Conception NF
Room 418, West Block
T: (613) 992-4133 F: (613) 992-7277

Milliken, Mr. Peter (Lib.)
Kingston and the Islands ON
Room 528-N, Centre Block
T: (613) 996-1955 F: (613) 996-1958

Mills, Mr. Dennis J. (Lib.)
Broadview — Greenwood ON
Room 259, West Block
T: (613) 992-7771 F: (613) 996-9884

Mills, Mr. Bob (Ref.)
Red Deer AB
Caucus Cluster Coordinator: Foreign Affairs
Room 739, Confederation Building
T: (613) 995-0590 F: (613) 995-6831

Minna, Ms. Maria (Lib.)
Beaches — Woodbine ON
Room 784, Confederation Building
T: (613) 992-2115 F: (613) 996-7942

Mitchell, Mr. Andy (Lib.)
Parry Sound — Muskoka ON
Room 276, Wellington Building
T: (613) 996-3434 F: (613) 991-2147

Morrison, Mr. Lee (Ref.)
Swift Current — Maple Creek —
Assiniboia SK
Room 108, East Block
T: (613) 992-0657 F: (613) 992-5508

Murphy, Mr. John (Lib.)
Annapolis Valley — Hants NS
Room 732, Confederation Building
T: (613) 995-8231 F: (613) 996-9349

Murray, Mr. Ian (Lib.)
Lanark — Carleton ON
Room 435, Confederation Building
T: (613) 947-2277 F: (613) 947-2278

Nault, Mr. Robert D. (Lib.)
Kenora — Rainy River ON
Room 733, Confederation Building
T: (613) 996-1161 F: (613) 996-1759

Nunez, Mr. Osvaldo (B.Q.)
Bourassa QC
Critic: Citizenship and Immigration
Room 339, West Block
T: (613) 995-6108 F: (613) 995-9755

Nunziata, Mr. John (Lib.)
York South — Weston ON
Room 366, West Block
T: (613) 995-0777 F: (613) 992-2949

O'Brien, Mr. Pat (Lib.)
London — Middlesex ON
Room 422, Confederation Building
T: (613) 995-2901 F: (613) 943-8717

O'Reilly, Mr. John (Lib.)
Victoria — Haliburton ON
Room 419, Confederation Building
T: (613) 992-2474 F: (613) 996-9656

Ouellet, The Hon. André (Lib.)
Papineau — Saint-Michel QC
Minister of Foreign Affairs
Room 314, West Block
T: (613) 995-8872 F: (613) 995-9926

Pagtakhan, Dr. Rey D. (Lib.)
Winnipeg North MB
Room 825, Confederation Building
T: (613) 992-7148 F: (613) 996-9125

Paré, Mr. Philippe (B.Q.)
Louis-Hébert QC
Room 252, Wellington Building
T: (613) 995-4996 F: (613) 996-8292

Parent, The Hon. Gilbert (Lib.)
Welland — St. Catharines — Thorold ON
Room 222-N, Centre Block
T: (613) 995-9579 F: (613) 995-0244

Parrish, Ms. Carolyn (Lib.)
Mississauga West ON
Room 812, Confederation Building
T: (613) 995-7321 F: (613) 992-6708

Patry, Dr. Bernard (Lib.)
Pierrefonds — Dollard QC
Room 815, Confederation Building
T: (613) 992-2689 F: (613) 996-8478

Payne, Mrs. Jean (Lib.)
St. John's West NF
Room 835, Confederation Building
T: (613) 992-0927 F: (613) 995-7858

Péloquin, Mr. Gaston (B.Q.)
Brome — Missisquoi QC
Room 549, Confederation Building
T: (613) 995-3745 F: (613) 992-2953

Penson, Mr. Charlie (Ref.)
Peace River AB
Room 925, Confederation Building
T: (613) 992-5685 F: (613) 947-4782

Peric, Mr. Janko (Lib.)
Cambridge ON
Room 647, Confederation Building
T: (613) 996-1307 F: (613) 996-8340

Peters, The Hon. Douglas (Lib.)
Scarborough East ON
Secretary of State (International Financial Institutions)
Room 442-N, Centre Block
T: (613) 947-4552 F: (613) 947-4557

Peterson, Mr. Jim (Lib.)
Willowdale ON
Room 426-N, Centre Block
T: (613) 992-4964 F: (613) 992-1158

Phinney, Ms. Beth (Lib.)
Hamilton Mountain ON
Room 713, Confederation Building
T: (613) 995-9389 F: (613) 992-7802

Picard, Ms. Pauline (B.Q.)
Drummond QC
Critic: Health
Room 449, West Block
T: (613) 947-4550 F: (613) 947-4551

Pickard, Mr. Jerry (Lib.)
Essex — Kent ON
Room 458-D, Centre Block
T: (613) 992-2612 F: (613) 992-1852

Pillitteri, Mr. Gary (Lib.)
Niagara Falls ON
Room 712, Confederation Building
T: (613) 995-1547 F: (613) 992-7910

Plamondon, Mr. Louis (B.Q.)
Richelieu QC
Room 350, West Block
T: (613) 995-9241 F: (613) 995-6784

Pomerleau, Mr. Roger (B.Q.)
Anjou — Rivière-des-Prairies QC
Room 253, West Block
T: (613) 995-0580 F: (613) 992-1710

Proud, Mr. George (Lib.)
Hillsborough PE
Room 561, Confederation Building
T: (613) 996-4714 F: (613) 995-7685

Ramsay, Mr. Jack (Ref.)
Crowfoot AB
Room 747, Confederation Building
T: (613) 947-4608 F: (613) 947-4611

Reed, Mr. Julian (Lib.)
Halton — Peel ON
Room 318, Confederation Building
T: (613) 996-7046 F: (613) 992-0851

Regan, Mr. Geoff (Lib.)
Halifax West NS
Room 651, Confederation Building
T: (613) 992-1624 F: (613) 996-6988

Richardson, Mr. John (Lib.)
Perth — Wellington — Waterloo ON
Room 249, Wellington Building
T: (613) 992-6124 F: (613) 998-7902

Rideout, Mr. George S. (Lib.)
Moncton NB
Room 783, Confederation Building
T: (613) 992-8072 F: (613) 992-8083

Riis, Mr. Nelson (N.D.P.)
Kamloops BC
House Leader/Deputy Leader in House
Critic: Finance, International
Financial Institutions, National Revenue
Room 166, East Block
T: (613) 995-6931 F: (613) 995-9897

Ringma, Mr. Bob (Ref.)
Nanaimo — Cowichan BC
Room 624, Confederation Building
T: (613) 943-2180 F: (613) 993-5577

Ringuette-Maltais, Ms. Pierrette (Lib.)
Madawaska — Victoia NB
Room 310, Confederation Building
T: (613) 947-4433
F: (613) 947-4434

Robichaud, The Hon. Fernand (Lib.)
Beauséjour NB
Secretary of State (Parliamentary Affairs)
Room 215-S, Centre Block
T: (613) 947-4592
F: (613) 947-4595

Robinson, Mr. Svend J. (N.D.P.)
Burnaby — Kingsway BC
Critic: Foreign Affairs, Human Rights,
National Defence
Room 483, West Block
T: (613) 996-5597 F: (613) 992-5501

Rocheleau, Mr. Yves (B.Q.)
Trois-Rivières QC
Critic: Industry
Room 258, Wellington Building
T: (613) 992-2349 F: (613) 995-9498

Rock, The Hon. Allan (Lib.)
Etobicoke Centre ON
Minister of Justice and Attorney General of Canada
Room 448, Confederation Building
T: (613) 947-5000 F: (613) 947-4276

Rompkey, The Hon. William (Lib.)
Labrador NF
Room 265, West Block
T: (613) 996-4630 F: (613) 996-7132

Sauvageau, Mr. Benoît (B.Q.)
Terrebonne QC
Room 257, Wellington Building
T: (613) 992-5257 F: (613) 996-4338

Schmidt Mr. Werner (Ref.)
Okanagan Centre BC
Caucus Cluster Coordinator: Economic Affairs
Room 262, Wellington Building
T: (613) 992-7006 F: (613) 992-7636

Scott, Mr. Andy (Lib.)
Fredericton — York — Sunbury NB
Room 244, Confederation Building
T: (613) 992-1067 F: (613) 996-9955

Scott, Mr. Mike (Ref.)
Skeena BC
Room 151, West Block
T: (613) 993-6654 F: (613) 993-9007

Serré, Mr. Benoît (Lib.)
Timiskaming — French River ON
Room 663, Confederation Building
T: (613) 992-2792 F: (613) 992-2794

Shepherd, Mr. Alex (Lib.)
Durham ON
Room 252, Confederation Building
T: (613) 996-4984 F: (613) 996-4986

Sheridan, Ms. Georgette (Lib.)
Saskatoon — Humboldt SK
Room 263, Confederation Building
T: (613) 992-8052 F: (613) 996-9899

Silve, Mr. Jim (Ref.)
Calgary Centre AB
Room 756, Confederation Building
T: (613) 995-1127 F: (613) 995-7111

Simmons, The Hon. Roger (Lib.)
Burin — St. George's NF
Room 458, Confederation Building
T: (613) 992-8655 F: (613) 992-5324

Skoke, Ms. Roseanne (Lib.)
Central Nova NS
Room 630, Confederation Building
T: (613) 995-5822 F: (613) 996-9655

Solberg, Mr. Monte (Ref.)
Medicine Hat AB
Room 247, Wellington Building
T: (613) 992-4516 F: (613) 992-6181

Solomon, Mr. John (N.D.P.)
Regina — Lumsden SK
Critic: Fisheries and Oceans,
Natural Resources, Public Service Renewal,
Treasury Board
Room 724, Confederation Building
T: (613) 992-4573 F: (613) 996-6885

Speaker, Mr. Ray (Ref.)
Lethbridge AB
Caucus Cluster Coordinator: Public
Finance and Government Operations
Room 647-S, Centre Block
T: (613) 996-0633 F: (613) 995-5752

Speller, Mr. Bob (Lib.)
Haldimand — Norfolk ON
Room 340, West Block
T: (613) 996-4974 F: (613) 996-9749

St. Denis, Mr. Brent (Lib.)
Algoma ON
Room 584, Confederation Building
T: (613) 996-5376 F: (613) 995-6661

St-Laurent, Mr. Bernard (B.Q.)
Manicouagan QC
Room 545, Confederation Building
T: (613) 992-5681 F: (613) 992-7276

Steckle, Mr. Paul (Lib.)
Huron — Bruce ON
Room 251, Confederation Building
T: (613) 992-8234 F: (613) 995-6350

Stewart, The Hon. Christine (Lib.)
Northumberland ON
Secretary of State (Latin America and Africa)
Room 484, Confederation Building
T: (613) 992-8585 F: (613) 995-7536

Stewart, Ms. Jane (Lib.)
Brant ON
Room 807, Confederation Building
T: (613) 992-3118 F: (613) 992-6382

Stinson, Mr. Darrel (Ref.)
Okanagan — Shuswap BC
Room 616, Confederation Building
T: (613) 995-9095 F: (613) 992-3195

Strahl, Mr. Chuck (Ref.)
Fraser Valley East BC
Deputy Caucus Coordinator
Room 615, Confederation Building
T: (613) 992-2940 F: (613) 995-5621

Szabo, Mr. Paul (Lib.)
Mississauga South ON
Room 175, Confederation Building
T: (613) 992-4848 F: (613) 996-3267

Taylor, Mr. Len (N.D.P.)
The Battlefords — Meadow Lake SK
Critic: Aboriginal, Canada Post, Environment
Room 278, Wellington Building
T: (613) 995-7080 F: (613) 996-8472

Telegdi, Mr. Andrew (Lib.)
Waterloo ON
Room 928, Confederation Building
T: (613) 996-5928 F: (613) 992-6251

Terrana, Mrs. Anna (Lib.)
Vancouver East BC
Room 385, Confederation Building
T: (613) 992-6030 F: (613) 995-7412

Thalheimer, Mr. Peter (Lib.)
Timmins — Chapleau ON
Room 284, Confederation Building
T: (613) 992-3802 F: (613) 996-1954

Thompson, Mr. Myron (Ref.)
Wild Rose AB
Room 901, Confederation Building
T: (613) 996-5152 F: (613) 947-4601

Tobin, The Hon. Brian (Lib.)
Humber — St. Barbe — Baie Verte NF
Minister of Fisheries and Oceans
Room 207, Confederation Building
T: (613) 996-5509 F: (613) 996-9632

Torsney, Ms. Paddy (Lib.)
Burlington ON
Room 211, Confederation Building
T: (613) 995-0881 F: (613) 995-1091

Tremblay, Mr. Benoît (B.Q.)
Rosemont QC
Room 356, West Block
T: (613) 992-0423 F: (613) 992-0878

Tremblay, Ms. Suzanne (B.Q.)
Rimouski — Témiscouata QC
Critic: Canadian Heritage
Room 253, Wellington Building
T: (613) 992-5302 F: (613) 996-8298

Ur, Ms. Rose-Marie (Lib.)
Lambton — Middlesex ON
Room 449, Confederation Building
T: (613) 947-4581 F: (613) 947-4584

Valeri, Mr. Tony (Lib.)
Lincoln ON
Room 218, Confederation Building
T: (613) 992-6535 F: (613) 992-7764

Vancleaf, Mr. Lyle (Lib.)
Prince Edward — Hastings ON
Room 723, Confederation Building
T: (613) 992-5321 F: (613) 996-8652

Venne, Ms. Pierrette (B.Q.)
Saint-Hubert QC
Critic: Justice and Attorney General
Room 286, Confederation Building
T: (613) 996-2416 F: (613) 995-6973

Verran, Mr. Harry (Lib.)
South West Nova NS
Room 223, Confederation Building
T: (613) 995-5711 F: (613) 996-9857

Volpe, Mr. Joseph (Lib.)
Eglinton — Lawrence ON
Room 349, Confederation Building
T: (613) 992-6361 F: (613) 992-9791

Walker, Mr. David (Lib.)
Winnipeg North Centre MB
Room 433-C, Centre Block
T: (613) 992-5308 F: (613) 992-2890

Wappel, Mr. Tom (Lib.)
Scarborough West ON
Room 115, East Block
T: (613) 995-0284 F: (613) 996-6309

Wayne, Mrs. Elsie (P.C.)
Saint John NB
Room 718, Confederation Building
T: (613) 947-4571 F: (613) 947-4574

Wells, Mr. Derek (Lib.)
South Shore NS
Room 319, Confederation Building
T: (613) 996-0877 F: (613) 996-0878

Whelan, Ms. Susan (Lib.)
Essex — Windsor ON
Room 231, Confederation Building
T: (613) 992-1812 F: (613) 995-0033

White, Mr. Randy (Ref.)
Fraser Valley West BC
Room 129, West Block
T: (613) 995-0183 F: (613) 996-9795

White, Mr. Ted (Ref.)
North Vancouver BC
Room 137, West Block
T: (613) 995-1220 F: (613) 992-7319

Williams, Mr. John (Ref.)
St. Albert AB
Room 750, Confederation Building
T: (613) 996-4722 F: (613) 995-8880

Wood, Mr. Bob (Lib.)
Nipissing ON
Room 309, East Block
T: (613) 995-6255 F: (613) 996-7993

Young, The Hon. Douglas (Lib.)
Acadie — Bathurst NB
Minister of Transport
Room 707, Confederation Building
T: (613) 992-5991 F: (613) 996-8645

Zed, Mr. Paul (Lib.)
Fundy — Royal NB
Room 480, Confederation Building
T: (613) 996-2316 F: (613) 995-4286

**CABINET MINISTERS
(By Precedence)**

DEPARTMENTAL OFFICE

HILL OFFICE

**The Right Honourable Jean Chrétien
Prime Minister**

Langevin Block
80 Wellington Street
Ottawa ON K1A 0A2
T: (613) 992-4211
F: (613) 995-0101

Room 311-S, Centre Block
Ottawa ON K1A 0A6
T: (613) 992-4211
F: (613) 941-6900

Hill Office

Monique Bondar
Michael McAdoo
Bruce Hartley

Personal Assistant
Executive Assistant
Legislative Assistant

Langevin Block Office

Jean Pelletier
Edward Goldenberg
Jean Carle
Peter Donolo
Patrick Parisot
Penny Collenette
Chaviva Hosek

Chief of Staff
Senior Policy Advisor
Director of Operations
Director of Communications
Press Secretary
Director of Appointments
Director of Policy and Research

**The Honourable Herb Gray
Government House Leader
Solicitor General of Canada**

Sir Wilfrid Laurier Building, 13th Floor
340 Laurier Avenue West
Ottawa ON K1A 0P8
T: (613) 991-2924
F: (613) 952-2240

Room 231-S, Centre Block
Ottawa ON K1A 0A6
T: (613) 995-7548
F: (613) 995-3259

Doug Kirkpatrick
Jerry Yanover
Bob Lay
Benoit Choquette
Dan Rogers
Francois Giroux
Sherry Petten

Executive Assistant (Solicitor General)
Executive Assistant (Government House Leader)
Senior Assistant (Government House Leader)
Assistant (Government House Leader)
Communications Assistant
Legislative Assistant (Solicitor General)
Private Secretary

The Honourable André Ouellet
Minister of Foreign Affairs

Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2
T: (613) 995-1851
F: (613) 996-3443

Room 314, West Block
Ottawa ON K1A 0A6
T: (613) 995-8872
F: (613) 995-9926

Jacline Lanthier	Executive Assistant
Bob Peck	Press Secretary
Mike Pearson	Senior Policy Advisor
Andrew McAlister	Senior Departmental Assistant
Mary Fowler	Senior Departmental Assistant - CIDA
Graeme Clark	Departmental Assistant

The Honourable Lloyd Axworthy
Minister of Human Resources

140 Promenade du Portage
Phase IV, 14th Floor
Hull QC K1A 0J9
T: (819) 994-2482
F: (819) 994-0448

Room 418-N, Centre Block
Ottawa ON K1A 0A6
T: (613) 995-0153
F: (613) 947-4442

Patricia Neri	Executive Assistant
Alec Jasen	Press Secretary
Roxanne Dubé	Legislative Assistant
Catherine Lappé	Special Assistant (Western Diversification)
Jeff Angel	Special Assistant

The Honourable David Collenette
Minister of National Defence
Minister of Veterans' Affairs

National Defence Headquarters
101 Colonel By Drive
Ottawa ON K1A 0K2
T: (613) 996-3100
F: (613) 995-8189

Room 121, East Block
Ottawa ON K1A 0A6
T: (613) 995-4988
F: (613) 995-1686

Denise Costello	Executive Assistant
Randall McCauley	Senior Advisor (Policy)
Beatrice Raffoul	Senior Advisor (Political)
Jonathan Mousley	Legislative Assistant
John Williston	Director of Communications
Rosanna Bradley	Scheduling Assistant
Christy Allan	Constituency Assistant

**The Honourable Roy MacLaren
Minister for International Trade**

Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2
T: (613) 992-7332
F: (613) 996-8924

Room 359, West Block
Ottawa ON K1A 0A6
T: (613) 995-4702
F: (613) 995-8359

Tracey Hubley
Linda Lavergne
Pierre Giroux
John Hancock
Nick Masciantonio
Laurel Craib
Susan Cartwright
Jan Hansen

Principal Assistant
Private Secretary
Executive Assistant
Senior Policy Advisor
Caucus Liaison/Communications
Scheduling Assistant
Departmental Assistant
Departmental Assistant

**The Honourable David Anderson
Minister of National Revenue**

Connaught Building, 7th Floor
555 MacKenzie Avenue
Ottawa ON K1A 0L5
T: (613) 995-2960
F: (613) 952-6608

Room 133, East Block
Ottawa ON K1A 0A6
T: (613) 996-2358
F: (613) 947-4429

Jeanne Fleming
Roy Brooke
Claire Brouillet
Colette Gentes-Hawn
Darlene McNally
Peggy Cork

Executive Assistant
Legislative Assistant
Press Secretary
Communications Assistant
Scheduling Assistant
Departmental Assistant

**The Honourable Ralph E. Goodale
Minister for Agriculture and Agri-Food**

Sir John Carling Building, 9th Floor
930 Carling Avenue
Ottawa ON K1A 0C5
T: (613) 996-2508
F: (613) 996-9219

Room 175, East Block
Ottawa ON K1A 0A6
T: (613) 992-7107
F: (613) 996-2404

Chris Pierce
Michael Gillan
Louise Mill
Allison Matheson
Charles Bird

Executive Assistant
Press Secretary
Legislative Assistant
Special Assistant (Saskatchewan)
Special Assistant (Ontario)

The Honourable David Dingwall
Minister of Public Works and Government Services
Minister responsible for the Atlantic Canada Opportunities Agency

11 Laurier Street, Place du Portage
Phase III, Room 18-A-1
Hull QC K1A 0S5
T: (819) 997-5421
F: (819) 953-1908

Room 607, Confederation Building
Ottawa ON K1A 0A6

T: (613) 996-4743
F: (613) 953-1908

Warren Kinsella
André Tessier
Mark Laframboise
Frank Schiller
Sandra MacLeod
Julienne Racicot
Kathy Young
Shona Kinley
Michelle Bishop
A. Nentzelopoulos

Executive Assistant
Press Secretary
Senior Policy Advisor
Legislative Assistant
Senior Assistant (ACOA)
Special Assistant (Québec)
Scheduling Assistant
Special Assistant (Atlantic)
Special Assistant (Ontario)
Special Assistant (Pacific, West)

The Honourable Ronald A. Irwin
Minister of Indian Affairs and Northern Development

10 Wellington Street, 21st Floor, Suite 2100
Hull QC K1A 0H4
T: (819) 997-0002
F: (819) 953-4941

Room 583, Confederation Building
Ottawa ON K1A 0A6

T: (613) 992-6418
F: (613) 953-4941

Brad Morse
Jane Cane
Leaman Long
Cate McCready
Christine Cram
Marie-Josée Brazeau

Executive Assistant
Personal Assistant
Senior Liaison Officer
Legislative/Communications Assistant
A/Departmental Assistant
Scheduling Assistant

The Honourable Brian Tobin
Minister of Fisheries and Oceans

200 Kent Street, 15th Floor
Ottawa ON K1A 0E6
T: (613) 992-3474
F: (613) 990-7292

Room 207, Confederation Building
Ottawa ON K1A 0A6

T: (613) 996-5509
F: (613) 996-9632

Françoise Ducrosa
Bonnie Mewdell
Sharon Ashley
Lucille Gaudreau
Connie Abbott
Terry Tobin

Executive Assistant
Press Assistant
Departmental Assistant
Parliamentary Relations Officer
Personal Secretary/Executive Assistant
Parliamentary Assistant

**The Honourable Joyce Fairbairn, Senator
Leader of the Government in the Senate
Minister responsible for Literacy**

Senate Address:
275-S, Centre Block
Ottawa ON K1A 0A4
T: (613) 996-4382
F: (613) 995-3223

National Literacy Secretariat reached through the above address

Barb Nault	Communications Advisor
Michael Langill	Senior Advisor
Christina Caron	Policy Advisor
Susan Mogensen	Legislative Assistant
Renée Gras	Legislative Assistant
Kathy Campbell	Special Assistant (Western Issues)

**The Honourable Sheila Copps
Deputy Prime Minister
Minister of the Environment**

Les Terrasses de la Chaudière
10 Wellington Street, 28th Floor
Hull QC K1A 0H3
T: (819) 997-1441
F: (819) 953-3457

Room 509-S, Centre Block
Ottawa ON K1A 0A6
T: (613) 995-2772
F: (613) 953-3457

Danielle May-Cuconato	Executive Assistant
Alain Pilon	Legislative Assistant
Jeff Smith	Legislative Assistant
Duncan Dee	Special Assistant/Communications
Heather Chiasson	Special Assistant (DPM)
Lisa Haley	Special Assistant (Planning)
Reine Hébert	Special Assistant (Quebec)
Andrew McDermott	Special Assistant (Ontario)
Mary O'Neill	Special Assistant (Atlantic, Western & Northern)
Ann Wardrop	Departmental Assistant

**The Honourable Sergio Marchi
Minister of Citizenship and Immigration**

50 Victoria St., 23rd Floor
Place du Portage, Phase I
Hull QC K1A 1L1
T: (819) 997-1843
F: (819) 953-4930

Room 507, Confederation Building
Ottawa ON K1A 0A6
T: (613) 947-4447
F: (613) 947-4452

Robert Houle	Executive Assistant
Bruce Murdock	Policy Advisor/Legislative Assistant
Bob Brack	Departmental Assistant
Ray Lang	Assistant (Scheduling)

**The Honourable John Manley
Minister of Industry**

235 Queen Street, 11th Floor, East Tower
Ottawa ON K1A 0H5
T: (613) 995-9001
F: (613) 992-0302

Room 356, Confederation Building
Ottawa ON K1A 0A6
T: (613) 992-3269
F: (613) 992-0302

Tony Macerollo
Paula Brennan
Bill Milliken
C. McMillan
John Butler
Marianne Goodwin
Diana Durnford
Janice Gallant

Executive Assistant
Special Assistant (Scheduling)
Press Secretary
Special Assistant (Atlantic Desk)
Departmental Assistant
Special Assistant (Legislation)
Special Assistant (Policy)
Special Assistant (Constituency Coordinator)

**The Honourable Diane Marleau
Minister of Health**

Jeanne Mance Building, 21st Floor
Tunney's Pasture
Ottawa ON K1A 0K9
T: (613) 957-0200
F: (613) 952-1154

Room 256, Confederation Building
Ottawa ON K1A 0A6
T: (613) 996-8963
F: (613) 995-2569

Sharon Schollar
Marcel Chartrand
John Hinds
Chantal Gagné
Diane Lalonde

Executive Assistant
Communications Advisor
Legislative Assistant
Parliamentary Assistant
Personal/Scheduling Assistant

**The Honourable Paul Martin
Minister of Finance
Minister Responsible for the Federal Office of Regional Development - Quebec**

L'Esplanade Laurier
140 O'Connor Street
21st Floor, East Tower
Ottawa ON K1A 0G5
T: (613) 996-7861
F: (613) 995-5176

Room 515-S, Centre Block
Ottawa ON K1A 0A6
T: (613) 992-4284
F: (613) 995-5176

Federal Office of Regional Development - Quebec
Ottawa Office
T: (613) 997-3463
F: (613) 997-3164

Montreal Office
800 Place Victoria
Suite 3800, P.O. 247
Montreal QC H4Z 1E8
T: (514) 496-1282
F: (514) 496-5096

Terrie O'Leary	Executive Assistant
Michèle Cadario	Special Assistant
Nathalie Gauthier	Press Secretary
Thérèse Horvath	Scheduling
Sylvain Segard	Departmental Assistant

The Honourable Doug Young
Minister of Transport

Place de Ville, Tower C, 29th Floor
Place de Ville
Ottawa ON K1A 0N5
T: (613) 991-0700
F: (613) 995-0327

Room 707, Confederation Building
Ottawa ON K1A 0A6
T: (613) 992-5991
F: (613) 996-8645

Fred Drummie	Executive Assistant
Susan Smith	Communications Advisor
Maurice Rioux	Special Assistant
Michèle Thorne	Special Advisor (Ontario)
Christy Clark	Special Advisor (Western Issues)
Rozanne Lyons	Special Assistant (Atlantic)

The Honourable Michel Dupuy
Minister of Canadian Heritage

Les Terrasses de la Chaudière
25 Eddy Street
Hull QC K1A 0M5
T: (819) 997-7788
F: (819) 994-5987

Room 230, Confederation Building
Ottawa ON K1A 0A6
T: (613) 992-2659
F: (613) 992-9469

Monique Boudrias	Executive Assistant
A. Gerolymatos	Senior Policy Advisor
Daniel Hansen	Special Assistant (Communications)
Barbara Motzney	Junior Assistant (Departmental Programs)
Joanne Paradis	Minister's Assistant
Raymonde Gagnon	Scheduling Assistant

The Honourable Arthur C. Eggleton
President of the Treasury Board
Minister responsible for Infrastructure

L'Esplanade Laurier
140 O'Connor Street
East Tower, 9th Floor
Ottawa ON K1A 0R5
T: (613) 957-2666
F: (613) 990-2806

Room 207, Confederation Building
Ottawa ON K1A 0A6
T: (613) 941-6339
F: (613) 990-2806

President's Office

Allan Kaufman	Executive Assistant
Joan LaJeunesse	Administrative/Personal Assistant
David Robinson	Special Assistant (Infrastructure)
Tony Genco	Special Assistant (Legislation/Constituency)
Ian Faris	Special Projects Advisor
Nicole Bourget	Press Secretary
Anna Sacco	Communications Assistant
Ashley Dent	Special Advisor (Public Service Union Issues)

House of Commons

Louise Levesque	Administrative Assistant
Lea Di Lorenzo	Assistant

The Honourable Marcel Massé
Minister for Intergovernmental Affairs
Minister responsible for Public Service Renewal

155 Queen Street, 5th Floor
Ottawa ON K1A 1K2
T: (613) 943-1838
F: (613) 943-1855

Room 165, East Block
Ottawa ON K1A 0A6
T: (613) 992-3480
F: (613) 992-6474

Michelle Tisseyre	Executive Assistant
Taras Zaluski	Legislative Assistant
Marcel Proulx	Ministerial Assistant
Diane Parent	Personal Secretary
Jean Lapierre	Communications Assistant

The Honourable Anne McLellan
Minister of Natural Resources

Sir William Logan Building
580 Booth Street, 21st Floor
Ottawa ON K1A 0E4
T: (613) 996-2007
F: (613) 996-4516

Room 323, West Block
Ottawa ON K1A 0A6
T: (613) 992-4524
F: (613) 943-0044

Hilary Geller	Executive Assistant
Dan Paszkowski	Senior Policy Advisor (Forestry & Mining)
Janice Wright	Senior Policy Advisor (Energy)
Dan Seekings	Departmental Advisor
Lisa Hart	Press Secretary
Richard Sawchuk	Special Assistant (Western Canada)
Johanne Petit	Scheduling Assistant

**The Honourable Allan Rock
Minister of Justice
Attorney General of Canada**

Justice Building, 3rd Floor
239 Wellington Street
Ottawa ON K1A 0H8
T: (613) 992-4621
F: (613) 990-7255

Room 448, Confederation Building
Ottawa ON K1A 0A6

T: (613) 947-5000
F: (613) 947-4276

Paul Monahan
Sheila Purdy
Penny Lipsett
Susan Trenholme

Executive Assistant
Senior Policy Advisor
Special Advisor/Communications
Legislative Assistant

**SECRETARIES OF STATE
(by Precedence)**

Departmental Office

Hill Office

**The Honourable Sheila Finestone, P.C., M.P.
Secretary of State (Multiculturalism) (Status of Women)**

Les Terrasses de la Chaudière
25 Eddy Street, Room 1497
Hull QC K1A 1K5
T: (819) 953-8042
F: (819) 953-8055

Room 533, Confederation Building
Ottawa ON K1A 0A6
T: (613) 990-0121
F: (613) 990-5838

Nanci-Jean Waugh
Denise Blondeau
Arthur Wilczowski

Executive Assistant/Communications
Senior Secretary
Media/Legislative Assistant

**The Honourable Fernand Robichaud, P.C., M.P.
Secretary of State (Parliamentary Affairs)**

Room 215-S, Centre Block
Ottawa ON K1A 0A6
T: (613) 947-4592
F: (613) 947-4595

Cyril McIntyre
Linda Larente
Massimo Bergamini

Senior Special Assistant
Administrative Assistant
Communications Assistant

The Honourable Ethel Blondin-Andrew, P.C., M.P.
Secretary of State (Youth and Training)

140 Promenade du Portage
Phase IV, 12th Floor
Hull QC K1A 0J9
T: (819) 953-8385
F: (819) 953-0944

Room 252, West Block
Ottawa ON K1A 0A6
T: (613) 992-4587
F: (613) 992-7411

Karen Netherton	Legislative Assistant
Elaine McArdle	Communications Assistant
Patricia Hynes-Seeley	Policy Advisor

The Honourable Lawrence MacAulay, P.C., M.P.
Secretary of State (Veterans)

66 Slater Street, 16th Floor
Ottawa ON K1A 0P4
T: (613) 996-4649
F: (613) 954-1046

Room 556, Confederation Building
Ottawa ON K1A 0A6
T: (613) 995-9325
F: (613) 995-2754

Percy Downe	Executive Assistant
Dale Dewar	Special Assistant (in P.E.I.)
Marie-Claude Caron	Scheduling Assistant
Don Wilson	Communications Assistant

The Honourable Christine Stewart, P.C., M.P.
Secretary of State (Latin America and Africa)

Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2
T: (613) 995-1851
F: (613) 996-0461

Room 484, Confederation Building
Ottawa ON K1A 0A6
T: (613) 992-8585
F: (613) 995-7536

Marcia Burdette	Executive/Policy Assistant
Louise Crosby	Legislative/Communications Assistant
Renée Gauthier	Scheduling Assistant

The Honourable Raymond Chan, P.C., M.P.
Secretary of State (Asia-Pacific)

Lester B. Pearson Building
125 Sussex Drive
Ottawa ON K1A 0G2
T: (613) 995-2742
F: (613) 944-1245

Room 307, Confederation Building
Ottawa ON K1A 0A6
T: (613) 996-1995
F: (613) 996-1560

Shannon Deegan	Executive Assistant
Bob Peck	Press Secretary
Pamela McDonald	Communications Assistant
Jocelyn Constant	Scheduling Assistant

The Honourable Jon Gerrard, P.C., M.P.
Secretary of State (Science, Research and Development)

C.D. Howe Building
235 Queen Street, 11th Floor
Ottawa ON K1A 0H5
T: (613) 995-9001
F: (613) 990-4056

Room 325, East Block
Ottawa ON K1A 0A6
T: (613) 947-4245
F: (613) 947-4250

Barbara Doan
Bill Milliken
Dan Demers

Parliamentary Assistant
Communications Assistant
Communications Assistant

The Honourable Douglas Peters, P.C., M.P.
Secretary of State (International Financial Institutions)

140 O'Connor Street, L'Esplanade Laurier
East Tower, 21st Floor
Ottawa ON K1A 0G5
T: (613) 996-3170
F: (613) 995-2355

Room 442-N, Centre Block
Ottawa ON K1A 0A6
T: (613) 947-4552
F: (613) 947-4557

Garth McNaughton
Victor Fidalgo
Sharon Young

Executive Assistant
Press/Special Assistant
Secretary

CABINET COMMITTEE MEMBERSHIP

Economic Development Policy

The Honourable André Ouellet, Chair
The Honourable Anne McLellan, Vice-Chair

Members

The Honourable Lloyd Axworthy	The Honourable David Collenette
The Honourable Sheila Copps	The Honourable David Dingwall
The Honourable Ralph Goodale	The Honourable Roy MacLaren
The Honourable John Manley	The Honourable Marcel Massé
The Honourable Brian Tobin	The Honourable Douglas Young

Social Development Policy

The Honourable Sheila Copps, Chair
The Honourable Marcel Massé, Vice-Chair

Members

The Honourable Lloyd Axworthy	The Honourable Michel Dupuy
The Honourable Joyce Fairbairn	The Honourable Herbert Gray
The Honourable Ron Irwin	The Honourable Sergio Marchi
The Honourable Diane Marleau	The Honourable Allan Rock
The Honourable Brian Tobin	

Special Committee of Council

The Honourable Herbert Gray, Chair
The Honourable Allan Rock, Vice-Chair

Members

The Honourable David Anderson	The Honourable Michel Dupuy
The Honourable Diane Marleau	The Honourable Anne McLellan
The Honourable Douglas Young	

Treasury Board

The Honourable Arthur Eggleton, Chair
The Honourable Paul Martin, Vice-Chair

Members

The Honourable David Anderson	The Honourable David Dingwall
The Honourable Ron Irwin	The Honourable Sergio Marchi

PARLIAMENTARY COMMITTEES

List of Standing and Sub-Committees

Aboriginal Affairs and Northern Development

Chairman:	Gordon Kirkby		
Vice-Chairmen:	Claude Bachand	Marlene Cowling	
Members:	Jack Iyerak Anawak	Robert Bertrand	André Caron
	David Chatters	John Duncan	Elijah Harper
	Andy Mitchell	John Murphy	
Associate Member:	Len Taylor		

Agriculture and Agri-Food

Chairman:	Bob Speller		
Vice-Chairmen:	Mark Assad	Jean-Paul Marchand	
Members:	Léon Benoit	Murray Calder	Bernie Collins
	Harold Culbert	Wayne Easter	Jake Hoepfner
	Allan Kerpan	Jean Landry	Jean Leroux
	Jerry Pickard	Paul Steckle	Lyle Vanclief
Associate Members:	Peter Adams	Vic Althouse	Jan Brown
	Paul DeVillers		

Canadian Heritage

Chairman:	John Godfrey		
Vice-Chairmen:	Eleni Bakopanos	Suzanne Tremblay	
Members:	Bonnie Brown	Jan Brown	John Cannis
	Roger Gallaway	Albina Guarnieri	Glen McKinnon
	Louis Plamondon	Monte Solberg	
Associate Members:	Jim Abbott	Christiane Gagnon	Simon de Jong
	Sharon Hayes		

Citizenship and Immigration

Chairman:	Judy Bethel		
Vice-Chairmen:	Ovid Jackson	Osvaldo Nunez	
Members:	Mark Assad	Sarkis Assadourian	John Bryden
	Mary Clancy	Christiane Gagnon	Art Hanger
	Sharon Hayes	Gar Knutson	
Associate Members:	Simon de Jong	Jay Hill	John Loney

Environment and Sustainable Development

Chairman:	Charles Caccia		
Vice-Chairmen:	Jean-Guy Chrétien	Karen Kraft Sloan	
Members:	Jim Abbott	Paul DeVillers	Stan Dromisky
	John Finlay	Bill Gilmour	Clifford Lincoln
	Benoît Sauvageau	Tony Valeri	
Associate Members:	Peter Adams	Bob Mills	Len Taylor
	Andrew Telegdi		

Finance

Chairman:	Jim Peterson		
Vice-Chairmen:	Barry Campbell	Yvan Loubier	
Members:	G�rard Asselin	Pierre Brien	Nick Discepolo
	Ron Fewchuk	Herb Grubel	Gary Pillitteri
	Alex Shepherd	Jim Silye	Brent St. Denis
	Ray Speaker	Jane Stewart	David Walker
Associate Members:	Reg Alcock	Judy Bethel	Stephen Harper
	R�jean Lefebvre	Andy Mitchell	Nelson Riis
	Andrew Telegdi	Susan Whelan	John Williams

Fisheries and Oceans

Chairman:	Ron MacDonald		
Vice-Chairmen:	Yvan Bernier	Jean Payne	
Members:	George Baker	John Cummins	Harbance Singh Dhaliwal
	Joe McGuire	Bernard St-Laurent	Mike Scott
	Harry Verran	Derek Wells	
Associate Members:	Patrick Gagnon	Philip Mayfield	Roger Simmons
	John Solomon	Elsie Wayne	

Foreign Affairs and International Trade

Chairman:	Jean-Robert Gauthier		
Vice-Chairmen:	St�phane Bergeron	Bill Graham	
Members:	Colleen Beaumier	John English	Jesse Flis
	Walt Lastewka	Nic Leblanc	Yvan Loubier
	Bob Mills	Bernard Patry	Charlie Penson
	Geoff Regan	Chuck Strahl	Joseph Volpe
Associate Members:	Reg Alcock	Sarkis Assadourian	Bill Blaikie
	Barry Campbell	Jack Frazer	Herb Grubel
	Mac Harb	Ovid Jackson	Jean Leroux
	Keith Martin	Lee Morrison	Phillippe Par�
	Janko Peric	Bob Ringma	Svend Robinson
	John Williams		

Government Operations

Chairman:	John Harvard		
Vice-Chairmen:	Eug�ne Bellemare	Monique Guay	
Members:	Dianne Brushett	Brenda Chamberlain	Michel Daviault
	Ronald Duhamel	Ken Epp	Daphne Jennings
	Raymond Lavigne	Ian Murray	
Associate Members:	Marlene Catterall	John Solomon	

Health

Chairman:	Roger Simmons		
Vice-Chairmen:	Rey Pagtakhan	Pauline Picard	
Members:	Margaret Bridgman	Pierre de Savoye	Hedy Fry
	Keith Martin	Bernard Patry	Andy Scott
	Paul Szabo	Rose-Marie Ur	

Associate Members:	Grant Hill Audrey McLaughlin	Madeleine Dalphond-Guiral John Murphy
--------------------	---------------------------------	--

Sub-Committee on Order in Council Appointments

Chairman:	Rey Pagtakhan	
Members:	Hedy Fry	Grant Hill

Human Resources Development

Chairman:	Francis LeBlanc		
Vice-Chairmen:	Francine Lalonde	Maria Minna	
Members:	Reg Alcock	Jean Augustine	Maurizio Bevilacqua
	Raymond Bonin	Garry Breitkreuz	Martin Cauchon
	Shaughnessy Cohen	Antoine Dubé	Grant Hill
	Dale Johnston	Larry McCormick	Paul Mercier
Associate Members:	Chris Axworthy	Brenda Chamberlain	Andy Scott
	Monte Solberg		

Human Rights and the Status of Disabled Persons

Chairman:	Beryl Gaffney		
Vice-Chairmen:	Réal Ménard	Beth Phinney	
Members:	Maurice Godin	Ivan Grose	John Maloney
	Ian McClelland	Jack Ramsay	Julian Reed
	Andrew Telegdi	Bob Wood	
Associate Members:	Jean Landry	Svend Robinson	

Industry

Chairman:	David Berger		
Vice-Chairmen:	Yves Rocheleau	Paul Zed	
Members:	Peter Adams	Paul Crête	Nick Discepola
	Hugh Hanrahan	Tony Ianno	David Iftody
	Dennis Mills	Carolyn Parrish	Gaston Péroquin
	Werner Schmidt	Georgette Sheridan	Darrel Stinson
Associate Members:	Reg Alcock	Vic Althouse	Ivan Grouse
	Jim Hart	Walt Lastewka	Andy Mitchell
	John Murphy	Alex Shepherd	Andrew Telegdi
	Tony Valeri	Ted White	

Justice and Legal Affairs

Chairman:	Warren Allmand		
Vice-Chairmen:	Sue Barnes	Pierrette Venne	
Members:	Michel Bellehumeur	Morris Bodnar	Maurice Dumas
	Paul Forseth	Derek Lee	Russell MacLellan
	Val Meredith	Beth Phinney	Georgette Sheridan
	Myron Thompson	Paddy Torsney	Tom Wappel
Associate Members:	Chris Axworthy	Patrick Gagnon	Art Hanger
	Ian McClelland	Roseanne Skoke	

Liaison

Members:	Warren Allmand Judy Bethel Jean-Robert Gauthier Stan Keyes Ron MacDonald Jim Peterson Bob Speller	Richard Bélisle Charles Caccia John Godfrey Gordon Kirkby Peter Milliken William Rompkey	David Berger Beryl Gaffney John Harvard Francis LeBlanc Robert Nault Roger Simmons
----------	---	---	---

Sub Committee on Budget

Chairman:	Jim Peterson		
Members:	Richard Bélisle William Rompkey	Judy Bethel	Peter Milliken

National Defence and Veterans' Affairs

Chairman:	William Rompkey		
Vice-Chairmen:	Jean-Marc Jacob	George Proud	
Members:	Robert Bertrand Bonnie Hickey Fred Mifflin	Jack Frazer Leonard Hopkins John Richardson	Jim Hart Réal Ménard
Associate Members:	Bill Blaikie Laurent Lavigne Ray Speaker	Paul Forseth Bob Ringma Myron Thompson	Ivan Grose Svend Robinson

Natural Resources

Chairman:	Robert Nault		
Vice-Chairmen:	Guy Arseneault	René Canuel	
Members:	Réginald Bélair Jay Hill Lee Morrison Benoît Serré	Cliff Breitreuz Leonard Hopkins Roger Pomerleau Roseanne Skoke	Bernard Deshaies John Loney George Rideout Peter Thalheimer
Associate Members:	Jim Abbott John Solomon	Bill Gilmour	Darrel Stinson

Procedure and House Affairs

Chairman:	Peter Milliken		
Vice-Chairmen:	Don Boudria	François Langlois	
Members:	Diane Ablonczy Alfonso Gagliano Derek Lee Bernard Patry	Eleni Bakopanos Michel Gauthier Gurbax Singh Malhi Randy White	Gilles Duceppe Elwin Hermanson Ted McWhinney
Associate Members:	Chris Axworthy	Daphne Jennings	Gaston Leroux

Sub-Committee on Private Members' Business

Chairman:	Derek Lee		
Members:	François Langlois	Bernard Patry	Randy White

Public Accounts

Chairman:	Richard Bélisle		
Vice-Chairmen:	Martin Cauchon	John O'Reilly	
Members:	Maurice Bernier	Marlene Catterall	Rex Crawford
	René Laurin	John Nunziata	Pat O'Brien
	Janko Peric	Randy White	John Williams
Associate Member:	John Solomon		

Transport

Chairman:	Stan Keyes		
Vice-Chairmen:	Joe Comuzzi	Michel Guimond	
Members:	Gilbert Fillion	Joe Fontana	Jim Gouk
	Dick Harris	Charles Hubbard	Jim Jordan
	Raymond Lavigne	Anna Terrana	
Associate Members:	Vic Althouse	Ivan Grose	Jake Hoeppner
	Elsie Wayne		

Sub-Committee on the St. Lawrence Seaway

Chairman:	Joe Comuzzi		
Members:	Michel Guimond	Dick Harris	Charles Hubbard
	Jim Jordan		

STANDING JOINT COMMITTEES

Library of Parliament

Representing the Senate:
The Honourable Senators

Anne Cools
Richard Doyle
Maurice Riel

Representing the House of Commons:

Maud Debien	Stan Dromisky
Karen Kraft Sloan	Philip Mayfield
Ted McWhinney	Peter Milliken
John Richardson	

Official Languages

Representing the Senate:
The Honourable Senators

Eymard Corbin
Pierre Claude Nolin
Jean-Claude Rivest

Representing the House of Commons:

Warren Allmand	Eugène Bellemare
Don Boudria	Maurice Dumas
Dan McTeague	Bob Ringma
Pierrette Ringuette-Maltais	

Scrutiny of Regulations

Representing the Senate:
The Honourable Senators

Mario Beaulieu
Michel Cogger
Normand Grimaud
William Kelly
Colin Kenny
Derek Lewis
Pietro Rizzuto
Gerry St. Germain

Representing the House of Commons:

Ghislain Lebel
Derek Lee
Gaston Leroux
Dan McTeague
Peter Milliken
John Nunziata
Tom Wappel
Ted White

SPECIAL JOINT COMMITTEE

Canada's Defence Policy

Representing the Senate:
The Honourable Senators

Pierre De Bané
Michael Forrestall
Colin Kenny
Michael Meighen
John Sylvain

Representing the House of Commons:

Robert Bertrand	Jack Frazer
Jim Hart	Bonnie Hickey
Leonard Hopkins	Jean-Marc Jacob
Réal Ménard	Fred Mifflin
George Proud	John Richardson
William Rompkey	

PARTY CRITIC RESPONSIBILITIES

Bloc Québécois Critic Responsibilities

Lucien Bouchard, Leader
Foreign Affairs

Claude Bachand
Indian Affairs
Northern Canada

Michel Gauthier
House Leader
Intergovernmental Affairs

Gaston Leroux
Parliamentary Affairs

Jean-Paul Marchand
Agriculture

Francine Lalonde
Literacy

Maud Debien
Latin America and Africa

Maurice Godin
Veterans' Affairs

Nic Leblanc
Asia-Pacific

Paul Crête
Federal Office of Regional
Development - Québec

Osvaldo Nunez
Citizenship and Immigration

Yvan Loubier
International Finance

Richard Bélisle
Treasury Board

Jean-Marc Jacob
National Defence

François Langlois, Deputy
House Leader

Madeleine Dalphond-Guiral
Deputy Whip

Yvan Loubier
Western Economic
Diversification

Jean-Guy Chrétien
Environment

Yvan Loubier
Finance

Antoine Dubé
Training and Youth

Yves Rocheleau
Industry

Michel Daviault
Infrastructure

Stéphane Bergeron
International Financial
Institutions

Pierrette Venne
Justice and Attorney General

Christiane Gagnon
Multiculturalism

Suzanne Tremblay
Canadian Heritage

Yvan Bernier
Fisheries and Oceans

René Laurin
Public Service Renewal

Francine Lalonde
Human Resources

René Canuel
Natural Resources

Pierre Brien
National Revenue

Pauline Pichard
Health

Réal Ménard
Science, Research and
Development

Christiane Gagnon
Status of Women

Michel Bellehumeur
Solicitor General

Michel Guimont
Transport

Monique Guay
Public Works and
Government Services

Gilles Duceppe, Whip

Reform Party Critic Responsibilities

Preston Manning
Leader

Deborah Grey
Caucus Chairman

Werner Schmidt
Caucus Cluster Coordinator
Economic Affairs

Bob Mills
Caucus Cluster Coordinator
Foreign Affairs

Val Meredith
Caucus Cluster Coordinator
Justice

Jim Abbott
Caucus Cluster Coordinator
Natural Resources

Daphne Jennings
Caucus Cluster Coordinator
Parliamentary Affairs

Ray Speaker
Caucus Cluster Coordinator
Public Finance and
Government Operations

Grant Hill
Caucus Cluster Coordinator
Social Affairs

Diane Ablonczy
Caucus Coordinator

Chuck Strahl
Deputy Caucus Coordinator

Ed Harper
Deputy House Leader

Elwin Hermanson
House Leader

New Democrat Critic Responsibilities

Audrey McLaughlin, Leader
Health
Status of Women
Northern Affairs
Intergovernmental Affairs

Nelson Riis, House Leader
and Deputy Leader in House
Finance
National Revenue
International Financial
Institutions

Chris Axworthy, Whip
Human Resources
Solicitor General
Justice and Attorney General
Literacy
Training & Youth

Bill Blaikie, Caucus Chair
Industry
International Trade
Science, Research and
Development
Veterans Affairs

Vic Althouse
Agriculture & Agri-Food
Transport
Regional Development

Simon de Jong
Canadian Heritage
Infrastructure
Citizenship & Immigration
Public Works & Government
Services

Svend Robinson
Foreign Affairs
National Defence
Human Rights

John Solomon
Natural Resources
Fisheries and Oceans
Treasury Board
Public Service Renewal

Len Taylor
Aboriginal
Environment
Canada Post

SECTION III

SUPPLEMENTARY INFORMATION

HOUSE OF COMMONS CALENDAR
1994
CALENDRIER DE LA CHAMBRE DES COMMUNES

Standing Orders 24(1) and 28														Articles 24(1) et 28 du Règlement																											
JAN.							JANV.							FEB.							FÉV.							MAR.							MARS						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S														
D	L	M	M	J	V	S	D	L	M	M	J	V	S	D	L	M	M	J	V	S	D	L	M	M	J	V	S														
						1							1	2	3	4	5							1	2	3	4	5													
2	3	4	5	6	7	8	6	7	8	9	10	11	12	6	7	8	9	10	11	12	6	7	8	9	10	11	12														
9	10	11	12	13	14	15	13	14	15	16	17	18	19	13	14	15	16	17	18	19	13	14	15	16	17	18	19														
16	17	18	19	20	21	22	20	21	22	23	24	25	26	20	21	22	23	24	25	26	20	21	22	23	24	25	26														
23	24	25	26	27	28	29	27	28							27	28	29	30	31																						
30	31																																								
APRIL							AVR.							MAY							MAI							JUNE							JUIN						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S														
D	L	M	M	J	V	S	D	L	M	M	J	V	S	D	L	M	M	J	V	S	D	L	M	M	J	V	S														
						1	2							1	2	3	4	5	6	7							1	2	3	4											
3	4	5	6	7	8	9	8	9	10	11	12	13	14	5	6	7	8	9	10	11	5	6	7	8	9	10	11														
10	11	12	13	14	15	16	15	16	17	18	19	20	21	12	13	14	15	16	17	18	12	13	14	15	16	17	18														
17	18	19	20	21	22	23	22	23	24	25	26	27	28	19	20	21	22	23	24	25	19	20	21	22	23	24	25														
24	25	26	27	28	29	30	29	30	31					26	27	28	29	30																							
JULY							JUIL.							AUG.							AOÛT							SEPT.							SEPT.						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S														
D	L	M	M	J	V	S	D	L	M	M	J	V	S	D	L	M	M	J	V	S	D	L	M	M	J	V	S														
						1	2							1	2	3	4	5	6							1	2	3													
3	4	5	6	7	8	9	7	8	9	10	11	12	13	4	5	6	7	8	9	10	4	5	6	7	8	9	10														
10	11	12	13	14	15	16	14	15	16	17	18	19	20	11	12	13	14	15	16	17	11	12	13	14	15	16	17														
17	18	19	20	21	22	23	21	22	23	24	25	26	27	18	19	20	21	22	23	24	18	19	20	21	22	23	24														
24	25	26	27	28	29	30	28	29	30	31					25	26	27	28	29	30																					
31																																									
OCT.							OCT.							NOV.							NOV.							DEC.							DÉC.						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S														
D	L	M	M	J	V	S	D	L	M	M	J	V	S	D	L	M	M	J	V	S	D	L	M	M	J	V	S														
						1							1	2	3	4	5							1	2	3															
2	3	4	5	6	7	8	6	7	8	9	10	11	12	4	5	6	7	8	9	10	4	5	6	7	8	9	10														
9	10	11	12	13	14	15	13	14	15	16	17	18	19	11	12	13	14	15	16	17	11	12	13	14	15	16	17														
16	17	18	19	20	21	22	20	21	22	23	24	25	26	18	19	20	21	22	23	24	18	19	20	21	22	23	24														
23	24	25	26	27	28	29	27	28	29	30					25	26	27	28	29	30	31	25	26	27	28	29	30	31													
30	31																																								

* Possible extension of sittings (S.O. 27(1))

Note: Colored area indicates a sitting day.

* Possibilité de prolongation des séances (Art. 27(1) du Règlement)

Nota: La surface de couleur indique les jours de séance.

Projected number of Sitting Days :133
Nombre de jours de séance prévus

MEMBERS OF PARLIAMENT BY PROVINCE

Alberta

Abлонczy, Ms. Diane
Benoit, Mr. Leon E.
Bethel, Ms. Judy
Breitkreuz, Mr. Cliff
Brown, Ms. Jan
Chatters, Mr. David
Epp, Mr. Ken
Grey, Miss Deborah
Hanger, Mr. Art
Hanrahan, Mr. Hugh
Harper, Mr. Stephen
Hill, Dr. Grant
Johnston, Mr. Dale
Loney, Mr. John
Manning, Mr. Preston
McClelland, Mr. Ian
McLellan, The Hon. Anne
Mills, Mr. Bob
Penson, Mr. Charlie
Ramsay, Mr. Jack
Silye, Mr. Jim
Solberg, Mr. Monte
Speaker, Mr. Ray
Thompson, Mr. Myron
Williams, Mr. John

British Columbia

Abbott, Mr. Jim
Anderson, The Hon. David
Bridgman, Ms. Margaret
Chan, The Hon. Raymond
Cummins, Mr. John
Dhaliwal, Mr. Harbance
Singh
Duncan, Mr. John
Frazer, Mr. Jack
Fry, Dr. Hedy
Gilmour, Mr. Bill
Gouk, Mr. Jim
Grubel, Mr. Herb
Harris, Mr. Richard M.
Hart, Mr. Jim
Hayes, Ms. Sharon
Hayfield, Mr. Philip
Hill, Mr. Jay
Forseth, Mr. Paul E.
Jennings, Ms. Daphne
Martin, Dr. Keith

McWhinney, Mr. Ted
Meredith, Ms. Val
Riis, Mr. Nelson
Ringma, Mr. Bob
Robinson, Mr. Svend J.
Schmidt, Mr. Werner
Scott, Mr. Mike
Stinson, Mr. Darrel
Strahl, Mr. Chuck
Terrans, Mrs. Anna
White, Mr. Randy
White, Mr. Ted

Manitoba

Alcock, Mr. Reg
Axworthy, The Hon. Lloyd
Blaikie, Mr. Bill
Cowling, Ms. Marlene
Duhamel, Mr. Ronald J.
Fewchuk, Mr. Ron
Gerrard, The Hon. Jon
Harper, Mr. Elijah
Harvard, Mr. John
Hoepfner, Mr. Jake E.
Iftody, Mr. David
McKinnon, Mr. Glen
Pagtakhan, Dr. Rey D.
Walker, Mr. David

New Brunswick

Arseneault, Mr. Guy H.
Culbert, Mr. Harold
Hubbard, Mr. Charles
Rideout, Mr. George S.
Ringuette-Maltais, Ms.
Pierrette
Robichaud, The Hon.
Fernand
Scott, Mr. Andy
Wayne, Mrs. Elsie
Young, The Hon. Douglas
Zed, Mr. Paul

Newfoundland

Baker, Mr. George S.
Hickey, Ms. Bonnie
Mifflin, Rear Admiral Fred
Payne, Mrs. Jean

Rompkey, The Hon. William
Simmons, The Hon. Roger
Tobin, The Hon. Brian

Northwest Territories

Anawak, Mr. Jack Iyerak
Blondin-Andrew, The Hon.
Ethel

Nova Scotia

Brushett, Ms. Dianne
Clancy, Ms. Mary
Dingwall, The Hon. David
LeBlanc, Mr. Francis G.
MacDonald, Mr. Ron
MacLellan, Mr. Russell
Murphy, Mr. John
Regan, Mr. Geoff
Skoke, Ms. Roseanne
Verran, Mr. Harry
Wells, Mr. Derek

Ontario

Adams, Mr. Peter
Assadourian, Mr. Sarkis
Augustine, Ms. Jean
Barnes, Ms. Sue
Beaumier, Ms. Colleen
Bélair, Mr. Réginald
Bellemare, Mr. Eugène
Bevilacqua, Mr. Maurizio
Bhaduria, Mr. Jag
Bonin, Mr. Raymond
Boudria, Mr. Don
Brown, Ms. Bonnie
Bryden, Mr. John
Caccia, The Hon. Charles
Calder, Mr. Murray
Campbell, Mr. Barry
Cannis, Mr. John
Catterall, Ms. Marlene
Chamberlain, Ms. Brenda
Cohen, Ms. Shaughnessy
Collenette, The Hon. David
Michael
Comuzzi, Mr. Joe
Copps, The Hon. Sheila
Crawford, Mr. Rex

DeVillers, Mr. Paul
Dromisky, Dr. Stan
Eggleton, The Hon. Arthur C.
English, Mr. John
Finlay, Mr. John
Flis, Mr. Jesse
Fontana, Mr. Joe
Gaffney, Mrs. Beryl
Galloway, Mr. Roger
Gauthier, Mr. Jean-Robert
Godfrey, Mr. John
Graham, Mr. Bill
Gray, The Hon. Herb
Grose, Mr. Ivan
Guarnieri, Ms. Albina
Harb, Mr. Mac
Harper, Mr. Ed
Hopkins, Mr. Leonard
Ianno, Mr. Tony
Irwin, The Hon. Ron
Jackson, Mr. Ovid L.
Jordan, Mr. Jim
Karygiannis, Mr. Jim
Keyes, Mr. Stan
Kilger, Mr. Bob
Knutson, Mr. Gar
Kraft Sloan, Mrs. Karen
Lastewka, Mr. Walt
Lee, Mr. Derek
MacLaren, The Hon. Roy
Malhi, Mr. Gurbax
Maloney, Mr. John
Manley, The Hon. John
Marchi, The Hon. Sergio
Marleau, The Hon. Diane
McCormick, Mr. Larry
McTeague, Mr. Dan
Milliken, Mr. Peter
Mills, Mr. Dennis J.
Minna, Ms. Maria
Mitchell, Mr. Andy
Murray, Mr. Ian
Nault, Mr. Robert D.
Nunziata, Mr. John
O'Brien, Mr. Pat
O'Reilly, Mr. John
Packard, Mr. Jerry
Parent, The Hon. Gilbert
Parrish, Ms. Carolyn
Peric, Mr. Janko
Peters, The Hon. Douglas
Peterson, Mr. Jim
Phinney, Ms. Beth
Pillitteri, Mr. Gary

Reed, Mr. Julian
Richardson, Mr. John
Rock, The Hon. Allan
Serré, Mr. Benoît
Shepherd, Mr. Alex
Speller, Mr. Bob
St. Denis, Mr. Brent
Steckle, Mr. Paul
Stewart, The Hon. Christine
Stewart, Ms. Jane
Szabo, Mr. Paul
Telegdi, Mr. Andrew
Thalheimer, Mr. Peter
Torsney, Ms. Paddy
Ur, Ms. Rose-Marie
Valeri, Mr. Tony
Vanciel, Mr. Lyle
Volpe, Mr. Joseph
Wappel, Mr. Tom
Whelan, Ms. Susan
Wood, Mr. Bob

Prince Edward Island

Easter, Mr. Wayne
MacAulay, The Hon.
Lawrence
McGuire, Mr. Joe
Proud, Mr. George

Québec

Allmand, The Hon. Warren
Assad, Mr. Mark
Asselin, Mr. Gérard
Bachand, Mr. Claude
Bakopanos, Ms. Eleni
Bélisle, Mr. Richard
Bellehumeur, Mr. Michel
Berger, Mr. David
Bergeron, Mr. Stéphane
Bernier, Mr. Gilles
Bernier, Mr. Maurice
Bernier, Mr. Yvan
Bertrand, Mr. Robert
Bouchard, The Hon. Lucien
Brien, Mr. Pierre
Canuel, Mr. René
Caron, Mr. André
Cauchon, Mr. Martin
Charest, The Hon. Jean J.
Chrétien, The Right Hon.
Jean
Chrétien, Mr. Jean-Guy

Crête, Mr. Paul
Dalphond-Guiral, Ms.
Madeleine
Davault, Mr. Michel
Debien, Ms. Maud
de Savoye, Mr. Pierre
Deshaies, Mr. Bernard
Discepola, Mr. Nunzio
Dubé, Mr. Antoine
Duceppe, Mr. Gilles
Dumas, Mr. Maurice
Dupuy, The Hon. Michel
Fillion, Mr. Gilbert
Finestone, The Hon. Sheila
Gagliano, Mr. Alfonso
Gagnon, Ms. Christiane
Gagnon, Mr. Patrick
Gauthier, Mr. Michel
Godin, Mr. Maurice
Guay, Ms. Monique
Guimond, Mr. Michel
Jacob, Mr. Jean-Marc
Lalonde, Ms. Francine
Landry, Mr. Jean
Langlois, Mr. François
Laurin, Mr. René
Lavigne, Mr. Laurent
Lavigne, Mr. Raymond
Lebel, Mr. Ghislain
Leblanc, Mr. Nic
Lefebvre, Mr. Réjean
Leroux, Mr. Gaston
Leroux, Mr. Jean H.
Lincoln, Mr. Clifford
Loubier, Mr. Yvan
Maheu, Mrs. Shirley
Marchand, Mr. Jean-Paul
Martin, The Hon. Paul
Massé, The Hon. Marcel
Ménard, Mr. Réal
Mercier, Mr. Paul
Nunez, Mr. Osvaldo
Ouellet, The Hon. André
Paré, Mr. Philippe
Patry, Dr. Bernard
Péloquin, Mr. Gaston
Picard, Ms. Pauline
Plamondon, Mr. Louis
Pomerleau, Mr. Roger
Rocheleau, Mr. Yves
St-Laurent, Mr. Bernard
Sauvageau, Mr. Benoît

Tremblay, Ms. Suzanne
Tremblay, Mr. Benoît
Venne, Ms. Pierrette

Saskatchewan

Althouse, Mr. Vic
Axworthy, Mr. Chris
Bodnar, Mr. Morris
Breitkreuz, Mr. Garry
Collins, Mr. Bernie
de Jong, Mr. Simon

Goodale, The Hon. Ralph E.
Hermanson, Mr. Elwin
Kerpan, Mr. Allan
Kirkby, Mr. Gordon
Morrison, Mr. Lee
Sheridan, Ms. Georgette
Solomon, Mr. John
Taylor, Mr. Len

Yukon

McLaughlin, The Hon.
Audrey

FEDERAL COMMUNICATIONS COUNCIL
Senior Officials and Heads of Communications

AGRICULTURE AND AGRI-FOOD CANADA

Robert Ray, Director General
Communications Branch
Sir John Carling Building, Room E-102
930 Carling Avenue Ottawa ON K1A 0C7
T: (613) 995-8963 F: (613) 941-6484

**ATLANTIC CANADA OPPORTUNITIES
AGENCY**

Anne Cochrane, Director General
Communications
644 Main Street, 3rd Floor
P.O. Box 605, Moncton NB E1C 9J8
T: (506) 851-2574 F: (506) 851-7403

ATOMIC ENERGY CONTROL BOARD

Hugh Spence, Chief
Office of Public Information
280 Slater Street, P.O. Box 1046
Ottawa ON K1P 5S9
T: (613) 992-5544 F: (613) 992-2915

ATOMIC ENERGY OF CANADA LIMITED

James Lévesque, Director
Corporate Public Affairs
344 Slater Street, Ottawa ON K1A 0S4
T: (613) 237-3270 F: (613) 782-2023

AUDITOR GENERAL OF CANADA

John Zegers, Director, Public Affairs
240 Sparks Street, 11th Floor, West Tower
Ottawa ON K1A 0G6
T: (613) 995-3766 F: (613) 957-4023

CANADA COMMUNICATION GROUP

Norman Manchevsky, Chief Executive Officer
National Printing Bureau Building, Room A-2403
45 Sacré-Cœur Blvd., Hull QC K1A 0S7
T: (819) 997-5321 F: (819) 997-8863

CANADA COUNCIL

John Goldsmith
Head of Communications
350 Albert Street, P.O. Box 1047
Ottawa ON K1P 5V8
T: (613) 566-4321 F: (613) 566-4407

**CANADA DEPOSIT INSURANCE
CORPORATION**

Margaret Percy, Manager
Corporate Communications
50 O'Connor Street, Suite 1707
P.O. Box 2340, Station D
Ottawa ON K1P 5W5
T: (613) 943-1971 F: (613) 996-6095

CANADA LABOUR RELATIONS BOARD

Jocelyne Cormier-Gélineau, Director
Communications Services
C.D. Howe Building, West Tower, 4th Floor
240 Sparks Street, Ottawa ON K1A 0X8
T: (613) 996-9466 F: (613) 995-9493

**CANADA MORTGAGE AND HOUSING
CORPORATION**

Jean-Pierre DesRosiers, Director
Public Affairs Centre
700 Montreal Road, Ottawa ON K1A 0P7
T: (613) 748-4627 F: (613) 748-4072

CANADA PORTS CORPORATION

Lisa Robertson, Director
Corporate Communications and Public Affairs
99 Metcalfe Street, Ottawa ON K1A 0N6
T: (613) 957-6766 F: (613) 995-3501

CANADIAN BROADCASTING CORPORATION

Charlotte O'Dea, Senior Director
Corporate Communications & Public Affairs
1500 Bronson Avenue, P.O. Box 8478
Ottawa ON K1G 3J5
T: (613) 738-6779 F: (613) 738-6708

**CANADIAN CENTRE FOR MANAGEMENT
DEVELOPMENT**

Dan Burke, Director
Communications and Marketing
De La Salle Campus, Block B
373 Sussex Drive, Ottawa ON K1N 8V4
T: (613) 992-8059 F: (613) 947-3668

**CANADIAN CENTRE FOR OCCUPATIONAL
HEALTH AND SAFETY**

Eleanor Irwin, Director
Operations Support
250 Main Street East, Hamilton ON L8N 1H6
T: (905) 572-4408 F: (905) 572-2206

CANADIAN CENTRE ON SUBSTANCE ABUSE

Richard Garlick, Director of Communications
112 Kent Street, Suite 480, Ottawa ON K1P 5P2
T: (613) 235-4048 F: (613) 235-8101

CANADIAN COMMERCIAL CORPORATION

Vivian Asfar, Head
Communications and Awareness
50 O'Connor Street, 11th Floor
Ottawa ON K1A 0S6
T: (613) 995-0560 F: (613) 995-2121

CANADIAN DAIRY COMMISSION

Charles C. Birchard, Director
Strategic Planning, Policy and Communications
1525 Carling Avenue, Suite 300
Ottawa ON K1A 0Z2
T: (613) 998-9490 F: (613) 998-4492

CANADIAN HERITAGE

Jean Chartier, Director General
Communications
Les Terrasses de la Chaudière
Room 10G3-31, 25 Eddy Street
Hull, QC K1A 0M5
T: (819) 997-0231 F: (819) 953-5382

CANADIAN HUMAN RIGHTS COMMISSION

Martin G. Padgett, A/Director
Communications
Place de Ville, Tower A, 14th Floor
320 Queen Street, Ottawa ON K1A 1E1
T: (613) 943-9100 F: (613) 996-9661

**CANADIAN INTERNATIONAL DEVELOPMENT
AGENCY**

Terry Keleher, Director General
Communications Branch
200 Promenade du Portage, 5th Floor
Hull QC K1A 0G4
T: (819) 953-6535 F: (819) 953-4933

CANADIAN MUSEUM OF CIVILIZATION

Hélène Nantel, Manager, Communications
100 Laurier Street
Hull QC J8X 4H2
T: (819) 776-7160 F: (819) 776-7187

CANADIAN MUSEUM OF NATURE

Maryse Brunet-Lalonde, Director
Business Enterprises
222 Nepean Street, 8th Floor
P.O. Box 3443, Station D
Ottawa ON K1P 6P4
T: (613) 998-5673 F: (613) 990-7582

**CANADIAN RADIO-TELEVISION AND
TELECOMMUNICATIONS COMMISSION**

Bill Allen, Director, Public Affairs
1 Promenade du Portage
Hull QC K1A 0N2
T: (819) 997-4266 F: (819) 994-0218

**CANADIAN SECURITY INTELLIGENCE
SERVICE**

Phil Gibson, Director General
Communications Branch
284 Wellington Street, Room 1008
P.O. Box 9732, Station T
Ottawa ON K1G 4G4
T: (613) 782-0100 F: (613) 782-0612

CANADIAN SPACE AGENCY

Louis Fortier, Director
Communications
6767, route de l'Aéroport
Saint-Hubert QC J3Y 8Y9
T: (514) 926-4342 F: (514) 926-4352

CANADIAN WHEAT BOARD

Robert G. Roehle, Head
Corporate Communications
423 Main Street, P.O. Box 816
Winnipeg MB R3C 2P5
T: (204) 983-8620 F: (204) 983-4678

CITIZENSHIP AND IMMIGRATION

Marilyn Amendola, Director General
Communications
Place du Portage, Phase IV, 6th Floor
140 Promenade du Portage
Hull QC K1A 1L1
T: (819) 994-2161 F: (819) 953-0382

COMMISSIONER OF OFFICIAL LANGUAGES

Marc Demers, Director of Communications
110 O'Connor Street, Ottawa ON K1A 0T8
T: (613) 995-0339 F: (613) 995-0729

CORRECTIONAL SERVICE OF CANADA

Joe Price, Director General
Communications and Consultations
340 Laurier Avenue West
Ottawa ON K1A 0P9
T: (613) 947-0739 F: (613) 947-0091

ELECTIONS CANADA

Sylvie Moncion, A/Director
Communications
1595 Telesat Court, Ottawa ON K1A 0M6
T: (613) 990-2974 F: (613) 954-8584

EMERGENCY PREPAREDNESS CANADA

G rard Garneau, A/Director
Communications Directorate
122 Bank Street, 2nd Floor
Ottawa ON K1A 0W6
T: (613) 991-7034 F: (613) 996-0995

ENVIRONMENT CANADA

Fran ois Pag , Director General
Communications and Consultations
Les Terrasses de la Chaudi re
North Tower, 27th Floor, 10 Wellington Street
Hull QC K1A 0H3
T: (819) 997-6820 F: (819) 953-6789

EXPORT DEVELOPMENT CORPORATION

Andrew Douglas, Manager
Corporate Communications
151 O'Connor St. Ottawa ON K1A 1K3
T: (613) 598-2906 F: (613) 237-2690

FARM CREDIT CORPORATION CANADA

Denis Chagnon, Assistant Vice-President
Communications
Hamilton Centre, P.O. Box 4320
Regina SK S4P 4L3
T: (306) 780-8100 F: (306) 780-5456

FEDERAL COMMUNICATIONS COUNCIL

Dennis Orchard, Executive Director
200 Promenade du Portage, Room 533
Hull QC K1A 0G4
T: (819) 997-8859 F: (819) 953-6381

**FEDERAL ENVIRONMENTAL ASSESSMENT
REVIEW OFFICE**

Jean Valin, Director General, Communications
Fontaine Building, 14th Floor
200 Sacr -Coeur Blvd. Hull QC K1A 0H3
T: (819) 997-2212 F: (819) 953-2891

FINANCE CANADA

Denis Schuthe, Director
Communications Policy and Strategy Division
L'Esplanade Laurier, East Tower, 19th Floor
140 O'Connor Street Ottawa ON K1A 0G5
T: (613) 992-9195 F: (613) 943-0938

FISHERIES AND OCEANS

(Vacant) Director General
Communications Directorate
200 Kent Street, 14th Floor
Ottawa ON K1A 0E6
T: (613) 993-0989 F: (613) 990-1866

**FOREIGN AFFAIRS AND
INTERNATIONAL TRADE**

Peter Lloyd, Director General
Communications Bureau (BCD)
Lester B. Pearson Building, Tower C-2
125 Sussex Drive, Ottawa ON K1A 0G2
T: (613) 996-2213 F: (613) 995-0667

GOVERNOR GENERAL'S SECRETARIAT

Philip Kinsman, Senior Advisor, Communications
Rideau Hall, 1 Sussex Drive
Ottawa ON K1A 0A1
T: (613) 993-4539 F: (613) 990-7636

GRAIN TRANSPORTATION AGENCY

Dorothy Sollosy
Director of Special Projects
200 Graham Avenue, Room 300
Winnipeg MB R3C 4L5
T: (204) 983-4489 F: (204) 983-8855

HEALTH CANADA

Joel Weiner, Director General
Communications
Jeanne Mance Building, Room 1940
Tunney's Pasture
Ottawa ON K1A 0K9
T: (613) 957-2979 F: (613) 952-7266

HOUSE OF COMMONS

Susan Wright, Director
Public Information Office
East Block, Room 301, House of Commons
Ottawa ON K1A 0A6
T: (613) 996-9998 F: (613) 947-5264

HUMAN RESOURCES DEVELOPMENT

James Lahey, Executive Manager
Communications and Renewal
Place du Portage, Phase IV, 13th Floor
140 Promenade du Portage
Hull QC K1A 0J9
T: (819) 994-6629 F: (819) 994-0178

Cathy Drummond
Director General, Strategic Communications
Place du Portage, Phase IV, 13th Floor
140 Promenade du Portage
Hull QC K1A 0J9
T: (819) 994-9721 F: (819) 994-0178

Suzanne Clément
Director General, Communications Operations
Place du Portage, Phase IV, 12th Floor
140 Promenade du Portage
Hull QC K1A 0J9
T: (613) 994-6013 F: (613) 953-3981

IMMIGRATION AND REFUGEE BOARD
David Austin, Director of Communications
240 Bank Street, 6th Floor
Ottawa ON K1A 0K1
T: (613) 943-0201 F: (613) 996-0270

INDIAN AFFAIRS AND NORTHERN
DEVELOPMENT
John Bray, A/Director General
Communications
Les Terrasses de la Chaudière
10 Wellington Street, Room 1900A
Hull QC K1A 0H4
T: (819) 997-9885 F: (819) 953-9465

INDUSTRY CANADA
Francine Chabot-Plante, Director General
Communications
Room 255-G, West Tower
C.D. Howe Bldg., 235 Queen Street
Ottawa ON K1A 0H5
T: (613) 943-2507 F: (613) 952-9620

INFORMATION COMMISSIONER OF CANADA
Barbara Robson, Public Affairs Officer
112 Kent Street
Ottawa ON K1A 1H3
T: (613) 996-3253 F: (613) 995-1501

INTERNATIONAL DEVELOPMENT RESEARCH CENTRE

Karen Spierkel, Director
Public Information Program
250 Albert Street, 10th Floor, P.O. Box 8500
Ottawa ON K1G 3H9
T: (613) 236-6163 ext. 2563 F: (613) 563-0815

JUSTICE CANADA

Dawn Nicholson-O'Brien, Director General
Communications and Consultation Branch
Justice Building, Rm. 104, 239 Wellington St.
Ottawa ON K1A 0H8
T: (613) 957-4221 F: (613) 941-2329

MEDICAL RESEARCH COUNCIL OF CANADA

Denis Saint-Jean, Director, Communications
Holland Cross, Tower B, 5th Floor
1600 Scott Street
Ottawa ON K1A 0W9
T: (613) 954-1812 F: (613) 954-6653

NATIONAL ARCHIVES OF CANADA

Marie-France Fortier, Director
Communications and Public Programs
395 Wellington Street, Ottawa ON K1A 0N3
T: (613) 992-9359 F: (613) 995-0919

NATIONAL ARTS CENTRE

Karen Slipacoff, Executive Director
Marketing and Development
P.O. Box 1534, Station B
Ottawa ON K1P 5W1
T: (613) 996-5051 F: (613) 996-2828

NATIONAL CAPITAL COMMISSION

John Proctor, Director, Communications
161 Laurier Avenue West, 14th Floor
Ottawa ON K1P 6J6
T: (613) 239-5383 F: (613) 239-5092

NATIONAL DEFENCE

Ruth Cardinal, Director General
Public Affairs
101 Colonel By Drive, 12th Floor CBN
Ottawa ON K1A 0K2
T: (613) 995-3427 F: (613) 995-2610

NATIONAL ENERGY BOARD

Ann Sicotte, Assistant Secretary
Communications
Cadillac-Fairview Building, 311- 6th Avenue SW
Calgary, AB T2P 3H2
T: (403) 299-2713 F: (403) 292-5503

NATIONAL FARM PRODUCTS COUNCIL

Carola McWade, Director
Regulatory and Public Affairs
270 Albert Street, 13th Floor
P.O. Box 3430, Station D
Ottawa ON K1P 6L4
T: (613) 947-1030 F: (613) 995-2097

NATIONAL FILM BOARD OF CANADA

Michelle d'Auray, Director
Communications and Corporate Affairs
3155 Cote de Liesse Road
Saint Laurent, QC H4N 2N4
T: (514) 283-9247 F: (514) 283-8971

NATIONAL GALLERY OF CANADA

Helen Murphy, Assistant Director and Head
Communications and Marketing
380 Sussex Drive, Room 515
Ottawa ON K1N 9N4
T: (613) 990-1935 F: (613) 990-9824

NATIONAL LIBRARY OF CANADA

Gwynneth Evans
Director, External Relations
395 Wellington Street
Ottawa On K1A 0N4
T: (613) 995-3904 F: (613) 947-2916

NATIONAL MUSEUM OF SCIENCE AND TECHNOLOGY

Elizabeth McCrea, A/Director
Communications and Promotion
1867 St-Laurent Blvd.
P.O. Box 9724, Ottawa Terminal
Ottawa ON K1G 5A3
T: (613) 990-6302 F: (613) 990-3654

NATIONAL PAROLE BOARD

Sheila Watkins, Director, Communications
340 Laurier Avenue West
Ottawa ON K1A 0R1
T: (613) 954-6549 F: (613) 995-4380

NATIONAL RESEARCH COUNCIL OF CANADA

Jean Sattar, Director, Information Services
M-58, Montreal Road
Ottawa ON K1A 0R6
T: (613) 993-3106 F: (613) 952-9696

NATIONAL SEARCH AND RESCUE SECRETARIAT

Carol O'Rourke-Elliott
Senior Public Relations Officer
275 Slater Street, 4th Floor
Ottawa ON K1A 0K2
T: (613) 996-2642 F: (613) 996-3746

NATIONAL TRANSPORTATION AGENCY OF CANADA

Ginette LaRoche, Director, Communications
15 Eddy Street, Hull QC K1A 0N9
T: (819) 994-0775 F: (819) 953-8353

NATURAL RESOURCES CANADA

Geneviève O'Sullivan, Director General
Communications
580 Booth Street, 8th Floor
Ottawa ON K1A 0E4
T: (613) 996-3355 F: (613) 996-9094

NATURAL SCIENCES AND ENGINEERING

RESEARCH COUNCIL OF CANADA
Pierre Normand, Chief, Communications
350 Albert Street, Constitution Square, Tower II
Ottawa ON K1A 1H5
T: (613) 995-5992 F: (613) 943-0742

OFFICE OF THE SUPERINTENDENT OF FINANCIAL INSTITUTIONS

Jackie Breithault
Director, Communications and Public Affairs
255 Albert St., 15th Floor, Ottawa ON K1A 0H2
T: (613) 993-0577 F: (613) 990-5591

PATENTED MEDICINE PRICES

REVIEW BOARD
Sylvie Dupont-Kirby
Secretary to the Board/Communications
473 Albert Street, 6th Floor
Ottawa ON K1A 0C9
T: (613) 954-8299 F: (613) 952-7626

PRIVACY COMMISSIONER OF CANADA

Sally Jackson, Director, Public Affairs
Place de Ville, Tower B, 3rd Floor
112 Kent Street
Ottawa ON K1A 1H3
T: (613) 995-8566 F: (613) 995-1501

PRIVY COUNCIL OFFICE

Gary Breen, Asst. Secretary to the Cabinet
Communications and Consultation
85 Sparks Street, Room 600
Ottawa ON K1A 0A3
T: (613) 957-5426 F: (613) 957-5154

PUBLIC SERVICE COMMISSION

Gaëtan Lafrenière, Director General
Communications
L'Esplanade Laurier, West Tower, Room B-2219
300 Laurier Avenue West
Ottawa ON K1A 0M7
T: (613) 996-1208 F: (613) 992-9352

PUBLIC WORKS AND GOVERNMENT SERVICES

Micheline Charlebois-McKinnon
Director General, Corporate Communications
Place du Portage, Phase III, 16-A-1
Hull QC K1A 0S5
T: (819) 956-2304 F: (819) 994-8404

REVENUE CANADA CUSTOMS, EXCISE AND TAXATION

Larry Gordon, Director General
Communications Branch
88 Metcalfe Street, Ottawa ON K1A 0L8
T: (613) 957-3508 F: (613) 9954-7955

ROYAL CANADIAN MINT

André Girard, A/Director, Communications
320 Sussex Drive, Ottawa ON K1A 0G8
T: (613) 993-2239 F: (613) 954-0601

ROYAL CANADIAN MOUNTED POLICE

Chief Superintendent Jacques Lemay
Director, Public Affairs
Headquarters, Room G-322A
1200 Vanier Parkway
Ottawa ON K1A 0R2
T: (613) 993-1086 F: (613) 993-5894

RCMP PUBLIC COMPLAINTS COMMISSION

J.B. Giroux, Executive Director
P.O. Box 3423, Station D
Ottawa ON K1P 6L4
T: (613) 952-4283 F: (613) 952-8045

SENATE OF CANADA

Gordon Lovelace, Director, Communications
140 Wellington Street
Victoria Building, Room 300
Ottawa ON K1A 0A4
T: (613) 992-1149 F: (613) 995-4998

SOCIAL SCIENCES AND HUMANITIES

RESEARCH COUNCIL
Carolyn Masleck, A/Director, Communications
350 Albert Street, P.O. Box 1610
Ottawa ON K1P 6G4
T: (613) 992-4283 F: (613) 992-1787

SOLICITOR GENERAL CANADA

David Davidson
Director General, Communications Group
Sir Wilfrid Laurier Building
340 Laurier Ave. W., 12th Floor, Section E
Ottawa ON K1A 0P8
T: (613) 991-2800 F: (613) 990-8290

STANDARDS COUNCIL OF CANADA

Larry Moore, Director, External Relations
45 O'Connor St., Rm. 1200
Ottawa ON K1P 6N7
T: (613) 238-3222 F: (613) 995-4564

STATISTICS CANADA

Wayne Smith, Director, Communications
10th Floor, Section P
R.H. Coats Building, Tunney's Pasture
Ottawa ON K1A 0T6
T: (613) 951-2808 F: (613) 951-5116

STATUS OF WOMEN CANADA

Rhonda Ferderber, Director
Communications Branch
360 Albert Street, Suite 700
Ottawa ON K1A 1C3
T: (613) 992-7094 F: (613) 943-2386

TELEFILM CANADA

Pierre Pontbriand, Director, Communications
National Bank Tower, 14th Floor
600 de la Gauchetière St. West
Montreal QC H3B 4L8
T: (514) 283-6363 F: (514) 283-8212

TRANSPORT CANADA

Rhoda Barrett, Director General, Public Affairs
Place de Ville, Tower C, 28th Floor
330 Sparks Street
Ottawa ON K1A 0N5
T: (613) 990-6138 F: (613) 991-6719

TRANSPORTATION SAFETY BOARD OF CANADA

Jacques Babin, Chief, Communications
200 Promenade du Portage, 4th floor
Hull QC K1A 1K8
T: (819) 994-8051 F: (819) 997-2239

TREASURY BOARD OF CANADA

Jean-Pierre Villeneuve
Executive Director, Communications and
Coordination Directorate
L'Esplanade Laurier, East Tower, 9th Floor
140 O'Connor Street
Ottawa ON K1A 0R5
T: (613) 957-2422 F: (613) 952-3658

VETERANS' AFFAIRS CANADA

Ninon Bourque, Director General
Communications
66 Slater St., Rm. 1527, Ottawa ON K1A 0P4
T: (613) 995-4240 F: (613) 996-9969

VIA RAIL CANADA INC.

Laurene Bennett, General Manager
Public Affairs
2 Place Ville-Marie, Montreal QC H3B 2C9
T: (514) 871-6205 F: (514) 871-6658

WESTERN ECONOMIC DIVERSIFICATION CANADA

Don Carlson
Director General, Public Affairs
9700 Jasper Avenue, Suite 1500
Edmonton, AB T5J 4H7
T: (403) 495-4304 F: (403) 495-6874

AGENCIES AND CROWN CORPORATIONS - DESIGNATED MINISTER OR DEPARTMENT

DESIGNATED MINISTER OR DEPARTMENT

Atlantic Canada Opportunities Agency	Public Works and Government Services
Atomic Energy Control Board	Natural Resources
Atomic Energy of Canada Limited	Natural Resources
Auditor General of Canada	Finance
Canada Communication Group	Public Works and Government Services
Canada Council	Canadian Heritage
Canada Deposit Insurance Corporation	Secretary of State - International Financial Institutions
Canada Film Development Corporation	Canadian Heritage
Canada Labour Relations Board	Human Resources Development
Canada Mortgage and Housing Corporation	Public Works and Government Services
Canada Ports Corporation	Transport
Canada Post Corporation	Public Works and Government Services
Canadian Broadcasting Corporation	Canadian Heritage
Canadian Centre for Management Development	Prime Minister's Office
Canadian Centre for Occupational Health and Safety	Human Resources Development
Canadian Centre on Substance Abuse	Health
Canadian Coast Guard	Transport
Canadian Commercial Corporation	Public Works and Government Services
Canadian Dairy Commission	Agriculture and Agri-Food
Canadian Human Rights Commission	Justice
Canadian International Development Agency	Foreign Affairs
Canadian Museum of Civilization	Canadian Heritage
Canadian Museum of Nature	Canadian Heritage
Canadian National Railway Company	Transport
Canadian Pari-Mutuel Agency	Agriculture and Agri-Food
Canadian Polar Commission	Indian Affairs and Northern Development
Canadian Radio-Television and Telecommunications Commission	Canadian Heritage
Canadian Security Intelligence Service	Solicitor General
Canadian Space Agency	Industry
Canadian Wheat Board	Agriculture and Agri-Food
Cape Breton Development Corporation	Industry
Civil Aviation Tribunal	Transport
Commissioner of Official Languages	Prime Minister
Competition Tribunal	Industry
Consulting and Audit Canada	Public Works and Government Services
Copyright Board Canada	Industry
Correctional Service Canada	Solicitor General
Elections Canada	Leader of the Government in the House
Emergency Preparedness Canada	Defence
Energy Supplies Allocation Board	Natural Resources

Export Development Corporation	Foreign Affairs
Farm Credit Corporation	Agriculture and Agri-Food
Federal Business Development Bank	Industry
Federal Court of Canada	Justice
Federal Environmental Assessment Review Office	Environment
Federal Judicial Affairs	Justice
Government Telecommunications and Informatics Services	Public Works and Government Services
Grain Transportation Agency	Transport
Immigration and Refugee Board	Citizenship and Immigration
Information Commissioner	Justice
International Development Research Centre	Foreign Affairs
Machinery of Government	Privy Council
Marine Atlantic Inc.	Transport
Medical Research Council of Canada	Health
National Archives of Canada	Canadian Heritage
National Arts Centre	Canadian Heritage
National Battlefields Commission	Canadian Heritage
National Capital Commission	Canadian Heritage
National Energy Board	Natural Resources
National Farm Products Council	Agriculture and Agri-Food
National Film Board	Canadian Heritage
National Gallery of Canada	Canadian Heritage
National Library of Canada	Canadian Heritage
National Literacy Secretariat	Human Resources Development
National Marine Parks	Canadian Heritage
National Museum of Science and Technology	Canadian Heritage
National Parole Board	Solicitor General
National Research Council of Canada	Industry
National Round Table on the Environment and the Economy	Environment
National Search and Rescue Secretariat	National Defence
National Transportation Agency	Transport
Natural Sciences and Engineering Research Council of Canada	Industry
Patented Medicine Prices Review Board	Health
Privacy Commissioner of Canada	Justice
Public Service Commission	Minister of Canadian Heritage
Public Service Staff Relations Board	Minister of Canadian Heritage
RCMP Public Complaints Commission	Solicitor General
Royal Canadian Mint	Public Works and Government Services
Royal Canadian Mounted Police	Solicitor General
St. Lawrence Seaway Authority	Transport
Secretary of State - Asia-Pacific	Foreign Affairs
Secretary of State - International Financial Institutions	Finance
Secretary of State - Latin America and Africa	Foreign Affairs
Secretary of State - Multiculturalism	Canadian Heritage
Secretary of State - Science, Research and Development	Industry

Secretary of State - Status of Women	Canadian Heritage
Secretary of State - Training and Youth	Human Resources Development
Secretary of State - Veterans	Defence
Social Sciences and Humanities Research Council	Industry
Spectrum, Information Technologies and Telecommunications	Industry
Standards Council of Canada	Industry
Statistics Canada	Industry
Status of Women Canada	Canadian Heritage
Supreme Court of Canada	Justice
Tax Court of Canada	Justice
Telefilm Canada	Canadian Heritage
Telesat Canada	Industry
Translation Services	Public Works and Government Services
Transportation Safety Board of Canada	Transport
Veterans Affairs	National Defence
VIA Rail Canada Inc.	Transport
Western Economic Diversification Canada	Human Resources Development

INDEX

- Agriculture and Agri-food** 1, 5, 9, 10, 33, 105, 117, 127, 140
- Atlantic Canada Opportunities Agency 4, 5, 89, 118, 140
- Atmospheric Environment Service 21, 22, 23
- Atomic Energy Control Board 66, 140
- Atomic Energy of Canada Limited 66, 140
- Auditor General of Canada 140
- Broadcasting Policy 13
- Broadcasting Regulation 55
- Bureau of Competition Policy 51, 54
- Canada Communication Group 2, 74, 75, 140
- Canada Council 13, 140
- Canada Deposit Insurance Corporation 140
- Canada Film Development Corporation 13
- Canada Labour Relations Board 140
- Canada Mortgage and Housing Corporation 140
- Canada Pension Plan 40, 77
- Canada Ports Corporation 140
- Canadian Broadcasting Corporation 13, 140
- Canadian Centre for Management Development 5, 95, 140
- Canadian Centre for Occupational Health and Safety 141
- Canadian Centre on Substance Abuse 141
- Canadian Coast Guard 73, 88, 89
- Canadian Commercial Corporation 75, 141
- Canadian Dairy Commission 141
- Canadian Heritage** 1, 5, 13, 14, 103, 113, 121, 127, 133, 134, 141
- Canadian Human Rights Commission 58, 78, 141
- Canadian International Development Agency 5, 70, 89, 141
- Canadian Museum of Civilization 13, 141
- Canadian Museum of Nature 13, 141
- Canadian National Railway Company 88
- Canadian Pari-Mutuel Agency 11
- Canadian Radio-Television and Telecommunications Commission 141
- Canadian Security Intelligence Service 9, 59, 83, 84, 86, 141
- Canadian Space Agency 50, 141
- Canadian Wheat Board 9, 141
- Canadian Wildlife Service 22, 23
- Cape Breton Development Corporation 50
- Children 36, 38
- Citizenship and Immigration** 1, 5, 17, 18, 103, 108, 110, 119, 127, 133, 141
- Citizenship Registration 17
- Civil Aviation Tribunal 88
- Commissioner of Official Languages 141
- Competition Tribunal 50
- Consulting and Audit Canada 29, 75
- Consumer and Corporate Affairs Canada 50, 51, 74
- Consumer safety 36
- Copyright Board Canada 50
- Correctional Service of Canada 59, 83, 84, 85, 86, 89, 142
- Department of Communications 14, 50, 52
- Department of Labour 40
- Disabled 43, 129
- Emergency Preparedness Canada 64, 142
- Environment Canada** 5, 15, 21, 22, 42, 53, 88, 95, 134, 142
- Environmental Quality 21, 36, 66
- Export Development Corporation 142
- Family violence 36
- Farm Credit Corporation 142
- Federal Business Development Bank 50, 51
- Federal Communications Council 140, 142
- Federal Court of Canada 58
- Federal Environmental Assessment Review Office 21, 22, 53, 142
- Federal Judicial Affairs 58
- Finance Canada** 6, 25, 142
- Fisheries and Oceans Canada** 6, 28, 142
- Foreign Affairs and International Trade** 6, 31, 128
- Forestry 14, 66, 67, 122
- Geological Survey of Canada 67, 68
- Government Telecommunications and Informatics Services 75
- Governor General's Secretariat 142
- Grain Transportation Agency 88, 142
- Health Canada** 6, 36, 142
- Heritage organizations 13
- Heritage Railways Stations 13
- Heritage Rivers 13
- Historic Canals 13
- House of Commons 98, 99, 105, 122, 132, 136, 142
- Human Resources Development Canada** 6, 37, 40, 41, 42, 43, 95, 99, 129, 143
- Human Rights 13, 18, 58, 78, 111, 129, 134, 141

- Immigration and Refugee Board 143
Indian Affairs and Northern Development 2, 6, 46, 51, 118, 143
Industry Canada 6, 50, 51, 60, 143
Information Commissioner 58, 143
Information Commissioner of Canada 143
Intergovernmental Affairs 57
International Development Research Centre 143
Justice Canada 6, 58, 143
Laboratory Center for Disease Control 38
Literacy Program 40
Medical Research Council of Canada 143
Multiculturalism 13, 15, 17, 40, 42, 104, 123, 133
National Archives of Canada 13, 143
National Arts Centre 13, 143
National Battlefields Commission 13
National Capital Commission 13, 143
National Defence 3, 7, 37, 62, 63, 88, 102, 106, 111, 116, 130, 133, 134, 143
National Energy Board 66, 143
National Farm Products Council 144
National Film Board 13, 144
National Gallery of Canada 13, 144
National Historic Sites 13
National Library of Canada 13, 144
National Literacy Secretariat 43, 119
National Marine Parks 13
National Museum of Science and Technology 13, 144
National Parole Board 83, 144
National Research Council Canada 50
National Research Council of Canada 144
National Search and Rescue Secretariat 144
National Transportation Agency 70, 88, 89, 144
National Transportation Agency of Canada 70, 144
Natural Resources 3, 7, 48, 66, 70, 99, 101, 109, 112, 122, 130, 133, 134, 144
Natural Sciences and Engineering Research Council of Canada 50, 144
Parks Canada 14, 15
Performing arts 13
Prime Minister's Office 115
Privacy Commissioner 58, 144
Privacy Commissioner of Canada 144
Privy Council 7, 14, 26, 28, 33, 42, 47, 57, 59, 62, 70, 78, 84, 88, 94, 108, 145
Public Works and Government Services 7, 73, 103, 133, 145
RCMP Public Complaints Commission 145
Refugees 17
Revenue Canada Customs, Excise and Taxation 77, 145
Royal Canadian Mounted Police 83, 85, 145
Small Business 55
Social policy 26, 40, 44, 60
Solicitor General 4, 7, 17, 18, 42, 47, 83, 86, 99, 100, 105, 115, 133, 134, 145
Standards Council of Canada 50, 145
Statistics Canada 8, 50, 145
Supreme Court of Canada 58
Tax Court of Canada 58
Telefilm Canada 13, 145
Transport Canada 8, 62, 73, 88, 89, 92, 146
Treasury Board 4, 8, 10, 18, 21, 25, 26, 37, 42, 71, 75, 77, 78, 85, 89, 94, 95, 100, 103, 112, 121, 126, 133, 134, 146
Unemployment Insurance 40, 41, 77
Veterans 3, 8, 100, 102, 105, 108, 116, 124, 130, 133, 134, 146
Women 37, 38, 43, 88, 104, 109, 123, 133, 134, 145
Youth 13, 43, 99, 101, 103, 124, 133, 134

